# ANNEX

to the Commission Implementing Decision
adopting an Annual Action Programme for Albania for the year 2019

## 1 IDENTIFICATION

<table>
<thead>
<tr>
<th>Beneficiary</th>
<th>Albania</th>
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<tbody>
<tr>
<td><strong>Basic Act</strong></td>
<td></td>
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<tr>
<td><strong>CRIS/ABAC Commitment references</strong></td>
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<tr>
<td><strong>Total cost</strong></td>
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<tr>
<td><strong>EU Contribution</strong></td>
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<tr>
<td><strong>Budget line</strong></td>
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<tr>
<td><strong>Total cost of the programme</strong></td>
<td></td>
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<tr>
<td><strong>EU Contribution to the programme</strong></td>
<td></td>
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<tr>
<td><strong>Methods of Implementation</strong></td>
<td>Direct management by the European Commission</td>
</tr>
<tr>
<td></td>
<td>Indirect management with Albania</td>
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<tr>
<td></td>
<td>Indirect management with the entity(ies) to be selected in accordance with the criteria set out in section 2.2(3)(a.1).</td>
</tr>
<tr>
<td><strong>Final date for concluding Financing Agreements with the IPA II beneficiary</strong></td>
<td>At the latest by 31 December 2020</td>
</tr>
<tr>
<td><strong>Final date for contracting, including the conclusion of contribution/delegation agreements</strong></td>
<td>3 years following the date of conclusion of the Financing Agreement</td>
</tr>
<tr>
<td><strong>Indicative operational implementation period</strong></td>
<td>6 years following the date of conclusion of the Financing Agreement</td>
</tr>
<tr>
<td><strong>Final date for implementing the Financing Agreement</strong> (date by which this programme should be de-committed and closed)</td>
<td>12 years following the conclusion of the Financing Agreement</td>
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2 DESCRIPTION OF THE ACTION PROGRAMME

2.1 SECTORS SELECTED UNDER THIS ACTION PROGRAMME

- Rationale for the selection of the specific sectors under this programme:

The Indicative Strategy Paper for Albania (2014-2020)\(^1\) states that pre-accession assistance for the period 2014-2020 will focus on the following sectors i) democracy and governance, ii) rule of law and fundamental rights, iii) environment, climate action and energy, iv) transport, v) competitiveness, innovation, agriculture and rural development vi) education, employment and social policies, vii) territorial cooperation and regional cooperation.

The IPA 2019 programme has two actions in the sectors of i) environment, climate action and energy and ii) education, employment and social policies.

The action **EU for circular economy and green growth** contributes to improving the protection of the environment and developing circular economy and sustainable green growth in Albania by: 1) an improved regulatory framework for circular economy and green growth in line with EU *acquis* and targets; 2) increased capacity of the public waste management authorities in line with EU requirements; 3) strengthened economic opportunities for non-state actors (private sector and civil society, social enterprises) in circular economy and green growth; 4) increased infrastructure capacities supporting circular economy and green growth; 5) improved public awareness on circular economy. The action will help Albania to further align to EU policy on the transition to a low carbon, resource efficient and circular economy, which will provide benefits both in economic and sustainability terms. The action follows the requirement of the revised indicative strategy paper to support economic, social and territorial development, and to strengthen the ability of the beneficiaries to fulfil the obligations stemming from Union membership by supporting progressive alignment with the Union *acquis*. The action also contributes to achieving the objectives of the Albania National Strategy for Development and Integration.

Another Indicative Strategy Paper priority is enhancing the competitiveness of Albania's economy. To this end, the 2019 Annual Action Programme will support social inclusion. The action **EU for social inclusion** aims at contributing to strengthening social inclusion by increasing coverage, inclusiveness and effectiveness of social care services, the provision of inclusive education and employment opportunities. The action supports populations at risk of poverty and social exclusion, including youth, men and women at risk, people with disabilities and minorities. The action supports the implementation of the National Strategy for Social Protection by improving the accessibility and quality of social care services at the local level through new funding, regulatory and quality assurance mechanisms; and by improving levels of child well-being in pre-university education in accordance with EU inclusive education standards and enhance inspection, pedagogic, social work and psychological interventions. It also supports the National Employment and Skill Strategy by promoting employment and employability through new service delivery models, the introduction of a new employment programme for young people not in employment, education or training, expanding coverage of welfare-to-work programmes, and strengthening vocational and educational training programmes in municipalities.

- Overview of past and on-going EU, other donors' and/or IPA II beneficiary's actions in the relevant sectors:

\(^1\) Commission Implementing Decision C(2018) 5027 of 3 August 2018
In the environment sector previous support focused on the water sector, which included various technical assistance, equipment and investments in order to align the country with the extensive and complex environmental and water EU regulatory framework and to improve policy development. The assistance has included a series of infrastructure projects to build wastewater collection and treatment facilities along the Adriatic and Ionian coasts with the purpose of safeguarding coastal waters quality. Assistance currently ongoing or programmed includes support to integrated water management and support to waste water treatment. The evaluation of earlier interventions in the water sector confirmed that projects were well aligned with sectoral objectives in the relevant EU strategies (i.e. the Indicative Strategy Paper 2014-2020), and had positive outcomes across the sector. Key issues identified to be taken into account in the sector were human resources capacity, water quality monitoring, implementation of EU Water Framework Directive river basin approach, strategic planning and programming of water infrastructure with robust investment prioritisation and project selection methodology, improved engineering and design review capacity during the project approval process.

The EU has provided a major contribution to the sector of education, employment and social policies mainly in the area of employment through support to the implementation of the National Employment and Skill strategy with the objective to contribute to a more inclusive and effective labour market: (i) to increase labour market participation and provide job opportunities for all; (ii) to increase the quality and coverage of vocational education and training; (iii) to improve the quality and effectiveness of labour market institutions and services.

Evaluations of IPA assistance 2007-2013 highlighted the need for better indicators and alignment to national priorities. This action is in line with major strategy documents such as the National Employment and Skill Strategy and the National Strategy for Social Protection.

List of Actions foreseen under the selected Sectors/Priorities:

<table>
<thead>
<tr>
<th>Sector/Priority/Action</th>
<th>Direct management</th>
<th>Indirect management</th>
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</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>With entrusted entity</td>
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<tr>
<td>Environment Energy and Climate Action</td>
<td></td>
<td></td>
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<tr>
<td>Action 1 - EU for circular economy and green growth</td>
<td>EUR 8,050,000</td>
<td>EUR 10,000,000</td>
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<tr>
<td>TOTAL</td>
<td>EUR 8,050,000</td>
<td>EUR 10,000,000</td>
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<tr>
<td>Education employment and social policies</td>
<td></td>
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<tr>
<td>Action 2 - EU for Social Inclusion</td>
<td>EUR 48,000,000</td>
<td>EUR 0</td>
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<tr>
<td>TOTAL</td>
<td>EUR 48,000,000</td>
<td>EUR 0</td>
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</table>
2.2 DESCRIPTION AND IMPLEMENTATION OF THE ACTIONS

The envisaged assistance to Annual Action Programme for Albania for the year 2019 is deemed to follow the conditions and procedures set out by the restrictive measures adopted pursuant to Article 215 TFEU\(^2\).

<table>
<thead>
<tr>
<th>SECTOR</th>
<th>ENVIRONMENT, CLIMATE ACTION AND ENERGY</th>
<th>EUR 20,650,000</th>
</tr>
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<tbody>
<tr>
<td>Action 1</td>
<td>EU for Circular Economy and Green growth</td>
<td>EUR 8,050,000</td>
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<tr>
<td></td>
<td>Direct management</td>
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<td></td>
<td>Indirect management with Albania</td>
<td>EUR 2,600,000</td>
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<td></td>
<td>Indirect management with entrusted entity(^3)</td>
<td>EUR 10,000,000</td>
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</tbody>
</table>

(1) Description of the action, objective, expected results and key performance indicators

- Description of the action and objectives

The overall objective is to contribute to improving the protection of the environment and climate, and developing circular economy and sustainable green growth in Albania.

The specific objectives are i) to improve resource efficiency, eco-design and greening of production; and ii) to enhance recycling as a share of waste management.

- Expected results and key performance indicators

The expected results of the action are:

- Improved regulatory framework for circular economy and green growth in line with the EU _acquis_ and targets;
- Increased capacity of the public waste management authorities in line with the EU requirements;
- Enhanced economic opportunities for non-state actors (private sector, civil society organisations and social enterprises) in circular economy and green growth initiatives;
- Increased infrastructure capacities supporting circular economy and green growth, resource efficiency, and eco-design;
- Enhanced public awareness on circular economy, green growth and recycling.

\(^2\) www.sanctionsmap.eu Please note that the sanctions map is an IT tool for identifying the sanctions regimes. The source of the sanctions stems from legal acts published in the Official Journal (OJ). In case of discrepancy between the published legal acts and the updates on the website it is the OJ version that prevails.

\(^3\) The entity (ies) to be selected in accordance with the criteria set out in section 2.2(3)(a).
Key performance indicators:

- Existence of a Roadmap on circular economy and green growth in line with EU and Sustainable Development Goals (SDGs) developed and adopted.
- Existence of legislative and administrative provisions on circular economy approximated to EU acquis.
- Number of capacity building activities delivered to the waste management authorities on the application of circular economy and green growth legislation.
- Number of pilot activities supporting circular economy and green growth, resource efficiency, reuse/recycle, eco-design etc. implemented.
- Number of green products/services (SDG 12)
- Recycling rates for specific waste streams, green/circular economy jobs created, raw material consumption, and ecological/climate footprint
- Share of population with access to waste differentiation/sorting at source
- Number of integrated solid waste management infrastructure put in place in pilot areas
- Number of persons reached by campaigns on circular economy and green growth

(2) Assumptions and conditions

The assumptions for the action include: i) A national roadmap on circular economy and green growth will be adopted during the implementation of the programme ii) Official waste management and job statistics are available and reliable.

The conditions of the action include:

- Approval of the National Strategy on Integrated Waste Management and related action plans by end of 2019;
- Approval of the Sector Study for Integrated Solid Waste Management (ISWM) in Albania – (Master Plan 2018 - 2032) by end of 2019;
- Securing of national funding by the central government to co-fund investments and maintenance in waste management needed in the Solid Waste Catchment Areas of Gjirokastër and Kukës for approximately EUR 1,000,000 – in parallel with EU funding;
- Adoption and implementation of a revised taxation enabling regulatory environment for Civil Society Organisations (CSOs), social businesses, and companies (i.e. improved Value-added Tax (VAT) reimbursement) so as to allow for better participation in the granting scheme on circular economy and green growth, before launching of the grant call.

Failure to comply with the requirements set out above may lead to a recovery of funds under this programme and/or the re-allocation of future funding.

(3) Implementation modalities

(3) (a.1) Indirect management with entrusted entity

(i) A part of this action may be implemented in indirect management with an entity which will be selected by the Commission services using the following criteria:(i) mandate of the entrusted entity covering the nature of the action; (ii) experience of the potential entity in particular in the context of the European Union and in Albania; (iii) operational capacity/technical expertise, logistical & management capacities, including at the local level; (iv) impact, results, leverage effect of cooperation with other entities/donors, also covering effectiveness of the delegation of tasks, included in Albania; (vi) reduced transaction costs (vii) transparency and absence of conflict of interest, (viii) and possibly the capacity of the entity for possible co-financing.

The implementation by this entity entails the application of the models for effective and efficient municipal solid waste management and recycling/reuse in Kukës and Gjirokastër waste capture
areas as a follow-up of the feasibility study on integrated solid waste management⁴, comprising ten municipalities in Albania. The key activities aim to introduce and implement know-how and best practices employed in the EU countries in similar service provision.

The action to be entrusted to the entity will contribute to achieving result nr. 4 “Increased infrastructure capacities supporting circular economy and green growth, resource efficiency, recycling and reuse”.

ii) If negotiations with the above-mentioned entity(ies) fail, that part of this action may be implemented in direct management in accordance with the implementation modalities identified in section (3)(b).

(3) (a.2) Indirect management with Albania

This action will be implemented under indirect management by Albania, which shall be responsible for carrying out all the tasks relating to the implementation of the action.

The Operating Structures responsible for the execution of the actions are a) the Central Finance and Contracting Unit (CFCU), b) the Ministry for Europe and Foreign Affairs as the National IPA Coordinator and c) Ministry of Tourism and Environment and the Ministry of Infrastructure and Energy which are the main beneficiaries of the activity.

In particular, the beneficiary country shall be responsible for the contracting, implementation, information and visibility, monitoring and reporting of IPA II activities, and the evaluation thereof whenever relevant, in accordance with the principle of sound financial management, and for ensuring the legality and regularity of the expenditure incurred in the implementation of the programme. This implementation entails the launch of indicatively one or more procurement contracts procedures by the Central Finance and Contracting Agency of the Ministry of Finance and Economy.

The envisaged entity will contribute to result 1 “Improved regulatory framework for circular economy and green growth in line with EU regulations” and to result 2 “Increased capacity of the public waste management authorities in line with EU requirements”.

(3) (b) Direct management (project approach)

Procurement:

The procurement will contribute to achieving result 5 “Improved public awareness on circular economy and green growth and recycling”.

The global budgetary envelope reserved for procurement: EUR 1,050,000.

As mentioned above, if negotiations with the above-mentioned entities fail, that part of the action 3(a.2) may be implemented in direct management through procurement which will contribute to result 4 mentioned above. The global envelope reserved for procurement then becomes EUR 11,050,000.

Grants:

a) Purpose of the grants: to contribute to result 3 "Strengthened economic opportunities for non-state actors (private sector, civil society organisations and social enterprises), and local

⁴ European Union funded project "Technical Assistance for Integrated Solid Waste Management Systems for selected Municipalities of Albania".
governments in strengthened economic opportunities for non-state actors (private sector, civil society organisations and social enterprises), and local governments in circular economy and green growth initiatives”. The activities shall promote circular economy and green growth through non-state actors to increase green jobs and green employment, offer green solutions, lower material consumption and material extraction from environment, and increase the production of recyclable materials and reusable products. The support will integrate gender and human rights, mainstreaming and stimulate employment of vulnerable groups and will relate to project ideas and social businesses initiatives. Sub-granting shall be applied and may cover activities related to support, advise, assistance and capacity building as well as small-scale investments in infrastructure and innovation.

b) **Type of applicants targeted:** Legal entities, natural persons or groupings without legal personality, local authorities, public bodies, international organisations, non-state actors including non-governmental organisations, economic actors such as small and medium sized enterprises, profit or non-profit organisations, academic/research institutions.

c) **Direct grant award:** N/A

d) **Exception to the non-retroactivity of costs:** N/A

The global budgetary envelope reserved for grants: EUR 7,000,000.

**(4) Scope of geographical eligibility for procurement and grants**

The geographical eligibility in terms of place of establishment for participating in procurement and grant award procedures and in terms of origin of supplies purchased as established in the basic act and set out in the relevant contractual documents, shall apply.

In accordance with Article 10(2) of Regulation (EU) No 236/2014, the Commission's authorising officer responsible may extend the geographical eligibility on the basis of urgency or unavailability of products and services in the markets of the countries concerned, or in other duly substantiated cases where the eligibility rules would make the realisation of this action impossible or exceedingly difficult.

<table>
<thead>
<tr>
<th>SECTOR</th>
<th>EDUCATION, EMPLOYMENT AND SOCIAL POLICIES</th>
<th>EUR 50,000,000</th>
</tr>
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<tbody>
<tr>
<td>Action 2</td>
<td>EU for Social Inclusion</td>
<td>Direct management budget support, EUR 30,000,000</td>
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<td></td>
<td>Direct management (complementary assistance), EUR 18,000,000</td>
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<td>Indirect management by Albania, EUR 2,000,000</td>
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</table>

**(1) Description of the action, objective, expected results and key performance indicators**
Description of the action and objectives

The overall objective is to expand coverage, inclusiveness and effectiveness of social care services, pre-university education and employment opportunities for youth and adults in Albania, including populations at risk of exclusion.

The specific objectives are as follows:

- Improving accessibility and quality of integrated social care services at the local level;
- Promote social inclusion in employment and employability for youth, men and women;
- Enhance inclusive quality learning and promote educational attainment in pre-university education for all girls and boys - with a special focus on children from disadvantaged backgrounds;

Expected results and key performance indicators

The expected results of the action are:

- Integrated system of social and community care services at local level is established and functional
- Financial and regulatory framework for modern social care practice and standards elaborated
- Improved child well-being in schools
- Increased inclusion and well-being of children with special needs
- Increased labour market participation, including youth, women, men and other populations at-risk of exclusion
- Extended vocational education and training (VET) offer tailored to needs of youth, women and men and populations at-risk of exclusion in municipalities

Key performance indicators (for the specific objective):

- Percentage of population receiving basic package of services (disaggregated by gender, disability, Roma and Egyptian)
- Number of public and non-public social care licenced institutions
- Number of local governments outsourcing and procuring social care services
- Youth unemployment rate, for people 15-29 years of age, disaggregated by gender.
- Percentage of VET graduate employment (disaggregated by gender (NESS))
- Net enrolment rate basic education (grade 1-9) disaggregated by gender
- Gross enrolment rate secondary education (grade 10-12) (disaggregated by gender)
- Student performance in mathematics, literacy, and science subjects (Programme for International Student Assessment (PISA) assessment score) Grade 9

(2) Assumptions and conditions

The assumptions for the action include i) Albanian Authorities (Government of Albania, Parliament) will secure their full commitment to work towards the achievements of programme objectives, as well as to guarantee their sustainability ii) the Ministry of Finance and Economy as lead institution for coordination of the stakeholders in the sector will operate a coordination structure for regular monitoring key strategies and implementation of Action Plans as well as any updates required iii) adequate allocation of funds will be secured in the national budget annually and the medium-term budget programme for the implementation of the NESS, the

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5 Number of social care services of different typologies (community, residential, daycare, etc.).
6 In addition: MoESY administrative data on number of children enrolled in basic education disaggregated by ethnicity (Roma & Egyptian) and disability
7 In addition: MoESY administrative data on number of children enrolled in secondary education by type of education (general, vocational) and disaggregated by ethnicity (Roma & Egyptian) and disability
NSSP and inclusive education measures, and in particular for the operation of the new Social Fund for social care services.

The conditions of the action include:

- The Decision of the Council of Ministers for the establishment of the National Agency for Employment and Skills (NAES) including a 3-year operational plan is adopted by the submission of the disbursement request for the first fixed tranche (indicatively Q2 2020).

- The Decision of the Council of Ministers for the restructuring of the National Agency for Vocational Education and Training and Qualification (NAVETQ) with accompanying 3-year operational plan is adopted by the submission of the disbursement request for the first fixed tranche (indicatively Q2 2020).


- The European Union Statistics on Income and Living Conditions (EU-SILC) survey data is published not later than by the submission of the disbursement request for the first fixed tranche (indicatively Q2 2020).

- The Government issues transparent regulatory guidance on the terms and conditions under which non-profit organisations can participate in public procurement for tenders issued by public bodies for the provision of social care services and other essential public services by the submission of the disbursement request for the first fixed tranche (indicatively Q2 2020).

- The Government demonstrates that in the draft medium term budget 2020-2022 it provides sufficient coverage to fund the Social Fund, and review and revise the Social Fund distribution and funding methodology to ensure transparency and horizontal equity across municipalities by the submission of the disbursement request for the first fixed tranche (indicatively Q2 2020).

- The Government delivers a financing policy proposal and commitment to reduce the estimated funding gap including budgeting for the costing of the action plan for the relevant strategies to be submitted with each disbursement request.

Failure to comply with the requirements set out above may lead to a recovery of funds under this programme and/or the re-allocation of future funding.

(3) Implementation modalities

(3)(a) Direct management through Budget Support

a) Eligibility for budget support

Public Policy

The priorities for this Action are defined in accordance to the Government of Albania policies as stipulated in Pillar 3 (Investing in People and Social Cohesion) of the National Strategy for Development and Integration (NSDI) 2015-2020. The priorities for assistance are also directly linked to specific social inclusion policies set out in sector strategies:
1. To improve accessibility and quality of integrated social and community health care services at the local level - **Objective C: The National Strategy for Social Protection (NSSP) 2015-2020**;

2. To promote social inclusion in employment and employability for all women and men in Albania - **Objective C in The National Employment and Skills Strategy (NESS) 2014-2020**;

3. To enhance inclusive quality learning and promote the educational attainment in pre-university education for all boys and girls with special focus on Roma and Egyptians, People with Disabilities and other groups with disadvantaged backgrounds - **Objective B: The Strategy for the Development of Pre-university Education (PUE) 2014-2020**.

The NESS, NSSP and PUE are aligned to the **Europe 2020** and **South East Europe 2020** strategies, as well as the **European Pillar of Social Rights**. They are also aligned with the **National cross-sectoral Strategy on Decentralisation and Local Governance 2015 – 2020**, which, inter alia, has a direct impact on access to services and integrated service delivery at the municipal level. It emphasises the links between social protection, poverty reduction, employment and skills, and inclusive and quality education. It is critical that the Action links to **Public Administration Strategy** and its principles as it will contribute directly to a professional administration with improved skills in analysing and addressing inclusion policy applications, it will ensure well targeted training and capacity development to strengthen capacity in the public administration at local and central level and establish citizen's oriented social services through an integrated approach. Below is a description of specific strategies that the Action will contribute to:

**The National Strategy of Social Protection 2015–2020** aims at reforming social protection policies through transformation of the social assistance (NE) scheme into an active scheme enabling social re-integration; revision of the system of disability evaluation; intervention and ensuring re-integration of children in families and community, while placing particular care for social and biological orphans, and ensuring delivery of integrated social and community welfare services. One of the priorities is to ensure the necessary funding for groups at stake through the Social Fund. NSSP also elaborates the need to establish linkages and better integration between active employment policies and social inclusion and protection policies. The action will contribute to all three objectives and will have a particular focus on objective C related to local decentralisation and development of integrated social and community care services. Below are listed three main strategic objectives of NSSP.

**Poverty reduction and alleviation**, focusing on the modernisation of the system of Economic Aid (NE) including through the administration of the national electronic register and scoring system; enhanced management capacities at the national and local level; better targeting as well as its transformation into a social reintegration programme through labour market activation measures

**Improved quality of life for people with disabilities**, focusing on the reformation and better targeting of cash benefit scheme for people with disabilities based the bio-psycho-social evaluation system; increased transparency including through establishment of management information systems; strengthened monitoring and inspection systems as well as establishment of an integrated system of social care services to complement cash benefits.

**Development of social care services** based on the principles of decentralisation and deinstitutionalisation, for the inclusion of vulnerable groups in Social Protection programmes. More specific actions included as part of the strategy and related to this specific objective are:

C1 - Establishing an [integrated system of social care services at the local government](#) units in the selected areas, by 2017 and at the national level by 2020; C2 - Revision of the [planning and delivery authorities](#) in the social care services at different tiers of local governments and new

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8 The NSSP has been revised and extended to cover 2020-2022 and retains key objectives set out in this EU Action. The revised strategy is currently awaiting adoption though a Decision of the Council of Ministers.
models to be implemented C3 - Establishing an integrated information system at the regional and central level, in order to identify and refer the needs for social care services by 2018; C4 - Establishing and strengthening of the monitoring and inspection of quality of services at the local, regional, and central levels by 2020; C4 - Training of the labour force and social service providers through the introduction of a qualification system, raising awareness and public education for preventing social problems and addressing them to social services, through communication campaigns.

The National Strategy for Decentralisation and Local Government for 2015-2020 outlines an ambitious programme for the development of service provision by municipalities. However, it is evident that sufficient capacity or know-how does not exist on a uniform basis at the level of local governments for the effective coordination of social inclusion measures or the provision of social care services. For instance, only a minority of the municipalities have drafted costed social service plans as envisaged in the decentralisation strategy, and 27 municipalities currently provide no social care services which exacerbate inequality and social exclusion. Furthermore, expanding the provision of social care services requires the ability of central and local government to engage in contracting and outsourcing of services based on the establishment of partnerships between municipalities, Non-Governmental Organisations NGOs and the private sector. The goal is particularly important with regard to services that are designed to address complex needs and improve economic and social opportunities for the social inclusion of disadvantaged communities. The issue is especially pertinent in Albania, where the experience of local governments regarding social service provision is very limited, and where input by the civil society would therefore be particularly desirable. In advancing, the goal of outsourcing service provision the government needs to ensure that there are conducive public procurement rules that enable the participation of NGOs in public tenders for the delivery of social care services.

Albania has made significant progress in the areas of employment policy and vocational education and training (VET): The National Employment and Skills Strategy 2014 – 2020 (NESS)9, currently in its fourth year of implementation, has generated a significant positive impact both in terms of employment outcomes and towards modernising the vocational education and training system in the county. NESS underlines its commitment to boosting employment in a period of economic slowdown. The strategy seeks to integrate economic, education, vocational and entrepreneurship policies together through an action plan and by unifying employment and vocational education and training in an attempt to get closer to the labour market demands. The strategy features four main pillars or strategic objectives: A) foster decent job opportunities through effective labour market policies; B) offer quality vocational education and training to youth and adults; C) promote social inclusion and territorial cohesion; D) strengthen the governance of the labour market and qualification systems.

It puts knowledge and skills at the heart of the economic model and expects to trigger a positive impact on the long-term growth by promoting decent employment opportunities through more effective labour market policies and ensuring qualitative VET for young people, women and men while at the same time lowering opportunities for informal employment and informal employment rates in non-agriculture sectors. The strategy is comprised of 52 Actions and monitoring reports and according to the NESS 2017 Progress Report with 49 actions having been already initiated with the average level of implementation for the initiated actions of 74%. Nevertheless, challenges persist: the 2018 NESS Medium Term Review (MTR) report indicates that more needs to be done to ensure quality and equal access employment promotion programmes and the introduction of measures to support young people not in employment, education or training (NEET), expand the coverage of welfare-to-work measures that seek to

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9 The NESS has been revised and extended to cover 2020-2022 and retains key objectives set out in this EU Action. The revised strategy is currently awaiting adoption though a Decision of the Council of Ministers (DCM)
reduce the number of people in receipt of cash transfers, and to expand access and relevance of Vocational Education and Training to youth, women and men across the country.

The NESS 2020 focuses on two key aspects of social inclusion: 1) development of employment services for disadvantaged groups and 2) improving opportunities for skills formation through better access of VET. In the 2018 MTR, employment programmes were estimated to have achieved a positive overall impact, but the impact on employability of vulnerable and disadvantaged groups was detected to be modest. As envisaged in the NESS, the National Employment Service is currently being reorganised into a modern nationwide network of employment services. Training and capacity-building activities have started to raise the level of competence of the NES staff from 2017, and these efforts have brought about a significant improvement, but further support to the capacity-building programmes needs to be provided. The limited number of staff and the challenges related to the transition from the old model of service delivery to a modern one continue to present problems to the development of employment services, in particular as regards to service provision to disadvantaged and vulnerable groups with special needs. In 2017-18, the National Employment Services, in cooperation with donor-supported programs, have tried to improve targeting of services on disadvantaged groups and diversified service provision, which has led to some positive outcomes. No significant progress has been so far made regarding the extension of the coverage of employment services and VET provision salient to skills required in the rural economy. The MTR of the NESS covering the four first years of the implementation has informed the process of revision/readjustment of NESS and its Action Plan which is aligned with this EU Action.

The Objective B of the National Strategy for Pre-University Education (2014-2020) is relevant and very closely aligned to Objective C of the NSSP which targets several shortcomings and challenges linked to providing child-friendly environments in schools; the need for inclusive quality learning for disadvantaged children; expansion of quality assurance in accordance with EU standards which foster close cooperation and coordination between education, social care services and social inclusion; and implementation of contemporary professional training and development of teachers and administrators in inclusive education. Current shortcomings are linked to the absence of emphasis accorded to quality and inclusive education for disadvantaged children, to support for competence learning, and to quality assurance and standardisation, transparency and accountability. The absence of deconcentrated institutions that can support schools and provide community-based support services is also a significant omission. The ambition is to offer an education system that has students’ needs and interests at its core; that creates opportunities and conditions conducive for students to build and develop their knowledge, skills, and values; that allows students to develop independently and to contribute to their welfare and that of the society, in a constructive way, and to face life’s challenges. Strategic objectives in inclusive pre-university education therefore include the improving access and increasing enrolment; maintaining the ratio between the number of students finishing basic education and those finishing higher education. The reduction of dropout rates in basic education and implementation of policies for attracting children from vulnerable groups through the provision of “Quality Education for All”.

Some key advances expected for 2019 include the Medium-Term Reviews of the sector strategies and the elaboration of revised action plans for the achievement of objectives, as well as the establishment and activation of the Social Fund as an instrument to support establishment of social care services. Implementation is closely linked with capacities of the key sector

10 See European Agency for Special Needs and Inclusive Education: https://www.europeanagency.org/resources/publications/evidence-literature-review
stakeholders both at national and local levels. Even though the strategic objectives are linked with medium term budgeting, based on funding from Government and financing partners, successful implementation will largely depend on the government’s ability to foster inter-sectoral coordination and integrated delivery of services. The lead institutions in the sector as regards the implementation of sector strategies are the Ministry of Health and Social Protection (MoHSP), the Ministry of Finance and Economy (MoFE) and the Ministry of Social Welfare and Youth (MoESWY), and in full accordance with the Law on Management of Budgetary System. The abovementioned budget programmes compose the Employment and Skills sector under the Government of Albania policy coordination structures, led by the respective Integrated Policy Management Group (IPMG). Strategies for the social inclusion sector have been costed and are linked to the budgeting process and the Mid Term Budget Planning (MTBP) for the next three years’ allocation (2019-2021). The institutional and budget programmes considered relevant for this Action are based on the allocation and composition of expenditures related to social protection, employment and skills, and inclusive education for the Ministry of Finance and Economy, Ministry of Health and Social Protection, and the Ministry of Education.

Over the mid-term, annual spending across social protection, inclusive pre-university education (excluding pre-school), and employment and skills amounts to just under 19 per cent of the state budget, just over 3% of Gross Domestic Product GDP, and around 11% of Consolidated General Government Expenditure. Spending on social policies in Albania is below the average expenditure allocations in the EU (28) in both relative and absolute terms, and has distinctive features that set it apart from other countries in the Western Balkans. Total medium term expenditure ceilings (2018-2021) in social protection, employment and skills, and pre-university amount to Euro 1.193 billion.

In line with key objectives of the Law on Local Government Finance (Article 2), Local Government (LG) financing policy has to ensure the adequacy of financial resources to Local Government units (Municipalities and Regions) for the financing of their functions and competences, to guarantee their fiscal autonomy as regards the collection of local taxes and fees and to rely on an effective mechanism for equalisation. LG finances referred to in the same law (Article 10) relate to local taxes and fees and other local revenues, funds transferred from the state budget, funds from shared national taxes and charges, local borrowing, donations; any other local sources defined by law.

Fiscal year 2019 has seen a further consolidation of funding sources and implementation of new instruments foreseen by the Law, following fiscal decentralisation and increased financial autonomy. Transparency and further enhancement of effective financing mechanisms are important success factors for developments in the employment/skills and social sector. Financing policies of the Government of Albania and budget authorities to guarantee the fiscal autonomy of LGs has been aiming to (i) provide a stable flow of revenues correlated with the development of overall economic wealth GDP through “Unconditional transfers” from the central level (State Budget) to the sub-national level (Municipalities/1st tier of LGs and

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11 Law No 9936 provides for budgetary classification in Albania - including codes and denominations for all general government entities (central and local government entities as well as special funds). The budget of each general government entity is divided into programme (policy) areas. The budgetary programme is a group of activities of general government units that are managed effectively and together contribute to identifiable and measurable outputs which contribute directly or indirectly in achieving objectives and goals of its budgetary policy. Each budget programme is subdivided into activities (set of activities undertaken at the programme level for the delivery of an output), and outputs (goods and services delivered by activities of a budgetary programme

12 Conclusions about social protection and education expenditures in Western Balkan countries have to be drawn on the basis of national statistics, which are not comparable to the European System for integrated Social Protection Statistics (ESSPROS) methodology which is used by EU/Eurostat.

Counties/2nd tier) and (ii) create favourable conditions for LGs to increase their Own source revenues (OSR), both geared at an adequate level of financing of their expenditure functions through free discretionary revenues, conditional grants from line ministries or allocations from the Regional Development Fund (RDF).

Specific transfers are also foreseen for three years to finance new own LG functions by conditional grants and allow Central Government to adjust the intergovernmental finance system (and sectoral legislation/harmonisation) aimed at municipalities to cover spending for new responsibilities from general revenues (which is discretionary based on taxes/fees and unconditional transfers).

There are also transfers, which are not based on budget formulas and relate to deconcentrated, delegated or shared functions between Central Government and Local Governments and are designed to compensate for specific expenditures such as payments for cash benefits or specific costs for providing social care service. The Social Fund, due to commence in 2019, will contribute to financial spending for the delivery of social care services based on municipal social plans. The Social Fund will be a specific grant based on legal and regulatory rules/secondary legislation. The Albanian Government will follow a widely observed practice of financing specific services through additional transfers to cover financial gaps for expenditure functions that are in principle decentralised de jure and cover, at least in a transition phase, gaps between subnational expenditures and revenues. Transfers earmarked to specific expenditures will therefore coexist with general transfers in the case of social care services.

Total underfinancing at central level government level based on implementation of objectives and measures set out in the National Employment and Skills Strategy (NESS) and National Social Protection Strategy (NSSP), and child well-being in schools and inclusive education as set out in the Pre-University Education Strategy (PEU) Action is Euro 129.7 million. In the context of implementing the decentralisation strategy, shortfalls for unfunded mandates in social care services (estimated Euro 15.8 million) and education (Euro 9 million) Euro 24.8 Million. This means that in MTBP 2018-2021 unfunded mandates in social protection, employment and skills and inclusive education across central government and local government amounts Euro 154.5 million – see Table 2. There are however significant disparities in the abilities of municipalities to mobilise own source revenues and LGs remain significantly dependent on national level resources; in particular as regards funding new mandates such as social care services. The unconditional transfer is the main resource used to fund the majority of own functions in the sectors of transport and infrastructure, waste management as well as education.

The MTBP 2019-2021 reflects all the core elements of Social Inclusion reform in social protection, employment and skills and inclusive education. Budget provisions for reforms in the relevant sector strategies have been partially accounted for, but preparations of MTBP 2020-2023 will need to ensure that unfunded mandates in social protection, employment and skills and inclusive education are minimised. The timing and costings of the Action Plans of the revised NESS and NSSP will need reviewed on an annual basis and adapted to the progress of implementing the MTBP and vice versa.

With regards to the track record, all relevant pieces of legislation which are crucial for the successful implementation of reforms in the NESS strategy have been adopted; likewise, in the NSSP strategy and its interface with the PUES and inclusive education. On the basis of the assessment, the NESS and their extension until 2022 are considered relevant and credible as underlying sector development strategies for this Sector Reform Contract.

**Macroeconomic policy**
As noted in the European Commission 2019 report\textsuperscript{14}, Albania remained committed to strengthening macroeconomic stability and fiscal consolidation during 2018 and is moderately prepared in developing a functioning market economy. Economic growth increased to 4.1%, overall unemployment decreased to 12.8% and youth unemployment also declined by almost 3 pp. to 23.1%, even though it remains high as does informal employment. The high public-debt-to-GDP ratio (debt including public guarantees) continued to fall to 67.3% but decreased more than expected to 67.2% in 2018, helped by the strong currency appreciation and under-execution of budget expenditures, but is still relatively high and associated with significant rollover and interest rate risks. The general government deficit fell from 4.1% in 2015 to 1.5 % of GDP in 2018 because of lower expenditure and higher revenues. Inflation only increased slightly from 2.0% in 2017 to 2.2% in 2018. Exports of both goods and services grew solidly and the current-account deficit narrowed to 6.3% of GDP in 2018 from its 2010-2015 average of 11.6%. The real-effective-exchange-rate-index (REER) climbed 9% by the end of 2018, reflecting the recent acceleration in the appreciation of the Albanian currency. Remittances inflows remained strong but recorded a slightly decreasing share in GDP from 5.8% in 2015 to 5.2% of GDP in 2018. FDI inflows softened from 8.6% to 7.9%, as the construction of two large energy projects is nearing completion, but remained high and still financed most of the current account deficit. Foreign reserves continued to cover 6.5 months of imports and 37% of total external debt in 2018, providing an adequate safeguard against adverse shocks.

The stability of the financial sector improved, as banks continued to reduce non-performing loans. However, lending to the private corporate sector remained muted and the high use of foreign currency in the domestic market persisted. Progress on judicial reforms have not yet resulted in a significantly more favourable business and investment environment as the new Bankruptcy Law still awaits the adoption of accompanying regulations, and the implementation of the amended Private Bailiffs Law is hampered by disputes.

In its Economic Reform Programme (ERP) 2019-2021\textsuperscript{15} Albania projects economic growth to accelerate to 4.5% by 2021 based on strong private domestic demand due to greater employment, rising wages and favourable lending conditions for households. Private investment activity is projected to pick up significantly in this period, driven by emerging capacity constraints and favourable financing conditions. Net exports are expected to make only a marginal contribution to the economic expansion. The growth outlook appears optimistic in light of a worsening external environment, continued low levels of lending to businesses, and enduring weaknesses in the business environment. The European Commission forecasts (Spring 2019) growth to remain slightly below 4% over the period.

Albania confirmed its commitment to cut public debt from 67.2% to below 60% of GDP by 2021 by reducing current expenditure and stabilising tax revenue. The 2018 budget deficit has turned out with 1.5% of GDP lower than the planned 2% of GDP, because capital spending – although growing strongly- remained below the very ambitious budget plan. The fiscal framework targets a total fiscal deficit of 1.9% of GDP for 2019; 1.2% of GDP in 2020; and 0.5% in 2021 but the ERP does not provide details of a fiscal consolidation strategy. At the same time, it is continuously pursuing a positive and growing primary balance for the years 2019-2021, respectively 1% in 2019 from 0.6% targeted in the 2018 budget; 1.5% in 2020; and 2.2% in 2021. The relatively low public expenditure ratio does not allow for significant expenditure cuts which partly explains the moderate pace in debt reduction. A broader tax base, reduced informality and an increase in social contributions from increased formal employment helped to increase revenue in recent years. The recent multiplication of VAT exemptions will complicate attempts to broaden the tax base and improve the efficiency of tax collection. For the medium-term, the still relatively low tax revenue is planned to stabilise at a slightly lower level. Overall,

tax revenue is likely to remain below potential, mainly due to informality but also due to tax evasion in the formal economy. At the same time, new arrears emerged due to: (i) weaknesses in budget planning and implementation; (ii) policy-coordination issues between government levels (local-government arrears); and (iii) slow tax-refund procedures (arrears of VAT refunds).

Public investment grew on average 6.2% per year in 2013-2018, and accounted for about 18% of total public expenditure on average. Public investment is set to increase to over 6% of GDP by 2021, but achieving this increase could be difficult due to weaknesses in the planning and management of capital expenditure. At the same time, public financing is not sufficient to bridge the large infrastructure gap, so the government is seeking to mobilise private capital - mainly through public-private partnerships (PPPs). The increasing reliance on PPPs generates contingent liabilities and therefore fiscal risks. The newly established Fiscal Risk Unit does not have sufficient capacity to monitor these risks. Infrastructure financing could be made more efficient by taking advantage of the potential for synergies in the planning and execution of both PPPs and conventional public investment.

The overall macroeconomic policy mix has been broadly appropriate, and Albania has complied with fiscal rules. The main fiscal rule — to keep the public-debt-to-GDP ratio declining until the limit of 45% is reached — has been complied with. Budget implementation and public financial management (PFM) should be strengthened to avoid arrears and manage fiscal risks. Increasing tax revenues could help speed up the path to the 45%-debt-to-GDP limit, thus strengthening debt sustainability. The government could do more to support efforts for lowering the use of the euro and the number of non-performing loans. Maintaining a loose monetary-policy stance has been appropriate for promoting a sustained rise in inflation towards the 3% target. Overall the eligibility requirement that there is a credible and relevant stability-oriented macroeconomic policy is met.

Public financial management

The Government completed the fourth year of the implementation of the Public Financial Management (PFM) Strategy for 2014-2020 and related Action plan, whose goal is to improve the fiscal framework, budget process, enforcement of rules and procedures and prudent management of public funds, as well as to strengthen transparency and accountability mechanisms. Annual monitoring reports demonstrate progress but several key weaknesses identified in 2014 are still relevant as reconfirmed during the mid-term review of the PFM strategy: lack of control measures resulted in over-commitment; de-link between medium-term budget programme and annual budget planning; not well integrated strategic planning process; weak expenditure control leading to arrears; weak tax collection and compliance; tax evasion; weak capacity and application of Public Internal Financial Control (PIFC), internal audit policies and procedures; external oversight of public finances not fully in line with international standards; weak oversight mechanisms and analytical capacity of relevant Parliamentary committees. The latest 2017 Public Expenditure and Financial Accountability (PEFA) assessment indicates mixed performance with 15 out of 31 indicators reflecting strong performance while the other 16 indicators reflect weak performance. The aggregate comparison with the previous assessment in 2011 shows no change in performance for sixteen indicators, an improvement for five indicators, and a lower score for seven indicators. Of those seven indicators, three scores did not relate to a change in performance but to an over-optimistic interpretation of the framework in 2011.

AL language: https://financa.gov.al/wp-content/uploads/2018/08/2017-Raporti-i-Monitorimit-t%C3%AB-Strategjis%C3%AB-s%C3%AB-MFP-s%C3%AB.pdf
The midterm review of the PFM strategy was completed with a consultation workshop in March 2019 including the identification of priorities to be addressed during the **extended period until 2022**, among others: public investment management including fragmented approval, appraisal, selection, and monitoring processes for public investment projects, PPPs and concessions; analysis of, monitoring, reporting and mitigating fiscal risks; re-accumulation of arrears at local and central government levels following the clearance of all pre-2014 arrears; improving the follow-up of internal and external audit recommendations; strengthening of internal control standards across government in line with a comprehensive PIFC policy; online access to the treasury for all budget institutions; and the creation of a separate pillar for Domestic Revenue Mobilisation. The implementation of the PFM reform progressed but experienced a slow-down; it is expected that the revision and extension of the strategy by two years until 2022 gives fresh impetus to all implementing partners. The strategy revision, including performance indicators and costing, is foreseen to be completed by June 2019. Overall, the eligibility requirement that there is a credible and relevant programme to improve public finance management is considered to be met.

**Budget transparency and oversight of the budget**

Information regarding Albania's budget transparency as well as oversight mechanisms is generally available. The minimum requirement of 2019 budget publication is met by the publication of the budget on the Ministry of Finance and Economy MoFE website. The Government of Albania published the 2019 budget (Executive's budget proposal and the enacted budget) in a timely manner for the general public on the Ministry of Finance and Economy website and in printed form in the Official Gazette. Therefore, the entry level requirements are considered to be met, as both the Executive's budget proposal and the enacted budget were published within the legal time limit.

Overall, **budget transparency has improved** in recent years in terms of quantity and relevance of information at both central and local level with the implementation of the PFM reform and the transparency road map. Government now publishes all key budget documents in a timeframe consistent with international standards. However, the mid-year report, first published in 2017, covers five instead of six months, in line with the Albanian Organic Budget Law. Most recent achievements in 2018 relate to the first time publishing of key information in the MTBP 2019-2022: (i) a list of approved Public Private Partnership (PPP) contracts and the proposals in an advanced stage with a preliminary positive opinion from MoFE with/without financial impact in the MTBP 2019-2022; and (ii) analysis of major sources of fiscal risk in the short to medium term and their respective likelihood for the future. The **BOOST initiative** improved public access to budget data and MoFE established in collaboration with Co-Plan a **transparency portal on Local Finances**. A key issue is the varying level of transparency across government, which needs to be systematically addressed. The 2017 budget implementation report was published but its structure remains weak in reporting on state assets and possibility of comparison with the original budget. The most recent Open Budget Index score available is 50.
(2017) compared to 38 (2015)\textsuperscript{28}, and expected to further improve also supported by an ongoing EU-funded Technical Assistance project (until April 2020). According to the Public expenditure and Financial Accountability (PEFA) 2017, most indicators did not change in terms of performance vis-à-vis overoptimistic PEFA 2011 scores, with the exception of budget documentation (PI-5). Monthly budget execution reports are issued timely but data coverage and classification does not allow direct comparison to original budget, and expenditure is captured at payment stage (PI-28). Annual financial reports are submitted for external audit in a timely manner but do not present a comparison between original budget and actual execution, and differences between national and international standards are not disclosed (PI-29).

**Gaps exist with regard to adequate attention by Parliament** and follow-up of audit recommendations (PI-30 and PI-31). The legislature issues recommendations on actions to be implemented, but does not monitor them. Hearings are conducted in public with a few exceptions. **External audit** coverage is extensive but the implementation of recommendations is low. Albanian State Audit Institution (ALSAI) is developing a system to track the implementation of recommendations. In 2018, ALSAI issued for the first time an opinion on the 2017 budget execution report. Oversight scores 69 out of 100 points in the 2017 Open Budget Survey.

The 2017 Open Budget Survey concluded with 2 out of 100 points that Albania provides few opportunities for the public to engage in the budget process. The revision of the Organic Budget Law in 2016 included consultation with civil society as a legal requirement to formalise previously voluntary initiatives. The official budget consultation was conducted in June 2018, where also the online consultation process on the 2019 budget was launched. Further improvements are expected because of enhanced engagement and dedicated support through a component under the ongoing EU-funded Public Finance Management TA.

**Aid coordination** related responsibility was transferred from the Prime Minister's Office to MoFE and a specific structure within the Ministry has been set up. The External Assistance Management Information System (EAMIS) went live in January 2018 and the uploading of donor support related data is ongoing. EAMIS' future effectiveness is linked to its ability to import International Aid Transparency Initiative data. The integration of the Treasury System with the MTBP module, EAMIS and the Strategic Planning (IPSIS) will automate the information flow through all stages of policy development. The benefit would be improved performance monitoring at operational and at policy level, measuring outputs and outcomes of policy goals or objectives. The success of the system depends on business processes to be aligned with the Chart of Accounts, institutional arrangements and operational procedures in the public administration.

A New Financial Planning Tool for local units for the MTBP and related Manual for Financial Planning Toolkit were approved in 2018 and rolled-out as part of staff training and capacity building measures. The new standard MTBP preparation instruction will strengthen its role as an instrument for the budget (preparation) process and strategic resource allocation purposes. MoFE publishes LG budget monitoring reports quarterly.\textsuperscript{29} Over the medium-term perspective a significant challenge - particularly for LGs – will be to adhere to the two-step approach of costing and budgeting resources.

The **IMF Fiscal Transparency Code assessment**\textsuperscript{30}, published in 2016, noted that ten of the Code’s 36 principles are rated as either “good” or “advanced,” and 14 principles rated as “basic”. However, in eight areas the basic requirements of the Code are “not met.” The IMF

\textsuperscript{28} https://www.internationalbudget.org/open-budget-survey/results-by-country/country-info/?country=al

\textsuperscript{29} https://financa.gov.al/buxheti-i-pushtetit-vendor/

\textsuperscript{30} http://www.imf.org/external/np/sec/pr/2016/pr1611.htm
Transparency assessment from 2016 has not been updated and hence it does not reflect any of the progress in the last two years.

Albania is committed to the Extractive Industries Initiative (EITI), having published annual reports for 2013, 2014 and 2015. The Government of Albania publishes information on the extraction of oil, gas and other minerals, contribution of this industry to the State budget and allocation and spending of these incomes. In December 2016, EITI published Albania’s beneficiary roadmap. Albania was found to have made meaningful progresses against the EITI standards as confirmed by the Board on 13 February 2018. The long term objective is to reach at “Beneficial Ownership Disclosure” by 2020. Overall, the eligibility requirement for budget transparency and oversight is considered to be met.

b) Objectives

The overall objective is to expand coverage, inclusiveness and effectiveness of social care services, pre-university education and employment opportunities for youth and adults in Albania, including populations at risk of exclusion.

The specific objectives are to: i) Improve accessibility and quality of integrated social care services at the local level; ii) Promote social inclusion in employment and employability for youth, men and women; iii) Enhance inclusive quality learning and promote educational attainment in pre-university education for all girls and boys - with a special focus on children from disadvantaged backgrounds;

c) Expected results

The expected results are:
- Integrated system of social and community care services at local level is established and functional;
- Financial and regulatory framework for modern social care practice and standards established;
- Improved child well-being in schools;
- Increased inclusion and well-being of children with special needs;
- Increased labour market participation, including youth, women, men and other populations at-risk of exclusion;
- Extended vocational education and training offers tailored to needs of youth, women and men and populations at-risk of exclusion in municipalities.

d) Main budget support activities

The main activities to implement the budget support package are policy dialogue, financial transfer, performance assessment, reporting and capacity development.

Engagement in dialogue around conditions and government reform priorities, the verification of conditions and the payment of budget support.

The detailed activities are:
- Engagement in policy dialogue around conditions and government reform priorities, the verification of conditions, targets and the payment of budget support;
- Transfer of EUR 30 million to the beneficiary country over fiscal years 2020, 2021, 2022, 2023 with disbursements of fixed and variable tranches.

31 https://eiti.org/albania
- Continued support to reinforce Government's institutional capacities to implement the National Strategy on Social Protection (NSSP), National Strategy on Employment and Skills (NESS), and supplementary measures to expand the scope and provision of inclusive education.

- Enhancing workforce skills and capacities at local and central level to ensure good quality of provision of social services, skills for inclusive education for teachers, psychologists, social workers and other personnel in schools, in VET institutions and National Employment Service, skills development to case management and other contemporary practices in working with specific needs of various groups through technical assistance

- Enhancing donor coordination through regular dialogue and capacity building for the Social Protection and Employment and Skills strategy, and inclusive education by related technical assistance and grant schemes.

- Strengthening monitoring and evaluation systems for tracking implementation of the Social Protection and Employment and Skills Strategy, and the inclusive education and social inclusion dimensions in Pre-university Education (PEUS);

- Enhancing policy coordination and implementation at local level and partnerships between municipalities and civil society in service provision, monitoring and evaluation of existing and new standards of service provision;

- Regular monitoring of budget support eligibility criteria.

- Communication and visibility of budget support linked as well to local level grants support.

- Enhanced transparency and public consultations with civil society actors and other key stakeholders in the sector such as, private business, social partners.

- Grants aimed at supporting municipal partnerships and expanding service delivery; improving labour market and inclusive education for Roma and Egyptian populations, and expanding inclusive education measures to 320 schools - including the school for deaf children and the school for blind children

c) Complementary actions

The action is partially a continuation of the Sector Reform Programme under IPA 2015, supporting the implementation of the National Strategy on Employment and Skills (2015-2020). It aims at advancing the social inclusion agenda in areas of employment and skills, social care and inclusive education in Albania.

**Indirect Management by Albania**

A part of this action will be implemented under indirect management by Albania, which shall be responsible for carrying out all the tasks relating to the implementation of the action. The action contributes directly to the specific objective 3 - To enhance inclusive quality learning and promote educational attainment in pre-university education for all girls and boys and to achieve the following expected result: Enhanced capacities for Competence-Based Learning and Improved Inclusive Education across the country based on EU standards. Key performance indicator is the number of teachers trained on pre-university curriculum grades 1–5 based on key competences learning.

The Operating Structure(s) responsible for the execution of the actions are a) the Central Finance and Contracting Unit (CFCU), b) the Ministry for Europe and Foreign Affairs as the National IPA Coordinator and c) the Ministry of Education, which will be the main beneficiary of the activity.

The beneficiary country shall be responsible for the contracting, implementation, information and visibility, monitoring and reporting of IPA II activities, and the evaluation thereof whenever relevant, in accordance with the principle of sound financial management, and for ensuring the legality and regularity of the expenditure incurred in the implementation of the programme.
Direct management (project approach)

Procurement

The expected results of the complementary technical assistance support are
- Sound monitoring of budget support implementation
- Increased awareness of the NESS and NSSP strategies and policies
- Enhanced technical and organisational capacities at the MoHSP, MoESY, MoFE and municipalities to coordinate and implement social inclusion and employment measures through the Integrated Policy Management (IPMG) and Thematic Groups and a new Policy and Practice Development and Learning Group that focuses on coordination with municipalities

The global budgetary envelope reserved for procurement: EUR 8,700,000

Grants

a) Purposes of the Grant(s):

The grant will contribute to achieving the following expected results:
- Expanded range of integrated social care services, employment measures and inclusive education at the local level in line with the municipal social plans.
- Enhanced social inclusion of both young and adult Roma and Egyptians benefiting from an expanded range of employment and inclusive education services in each municipality.

b) Type of applicants targeted: In order to be eligible for a grant, the applicant must be a) a public body, or relevant mandated body of a Government Department of a European Union Member State; or b) a competent local authority in Albania; or c) International Organisation (intergovernmental) as defined in Article 62 (c) of the EU Financial Regulations; or d) Non-profit organisation, civil society organisation.

c) Direct grant award: N/A

d) Exception to the non-retroactivity of costs: N/A

The global budgetary envelope reserved for grants: EUR 9,300,000

(4) Scope of geographical eligibility for procurement and grants

The geographical eligibility in terms of place of establishment for participating in procurement and grant award procedures and in terms of origin of supplies purchased as established in the basic act and set out in the relevant contractual documents shall apply.

In accordance with Article 10(2) of Regulation (EU) No 236/2014, the Commission’s authorising officer responsible may extend the geographical eligibility on the basis of urgency or of unavailability of products and services in the markets of the countries concerned, or in other duly substantiated cases where the eligibility rules would make the realisation of this action impossible or exceedingly difficult.
3 BUDGET

3.1 INDICATIVE BUDGET TABLE - ANNUAL ACTION PROGRAMME FOR ALBANIA FOR 2019

<table>
<thead>
<tr>
<th>Objective 2</th>
<th>Indirect management</th>
<th>Direct management</th>
<th>Total EU contribution (EUR)</th>
<th>IPA-II beneficiary or other third party contribution (EUR)</th>
<th>Total (EUR)</th>
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<tr>
<td></td>
<td>with IPA-II beneficiary</td>
<td>with entrusted entity</td>
<td>EU contribution (EUR)</td>
<td>EU contribution (EUR)</td>
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</tbody>
</table>
4 PERFORMANCE MONITORING ARRANGEMENTS

As part of its performance measurement framework, the Commission shall monitor and assess progress towards achievement of the specific objectives set out in the IPA II Regulation based on pre-defined, clear, transparent measurable indicators. The progress reports referred to in Article 4 of the IPA II Regulation shall be taken as a point of reference in the assessment of the results of IPA II assistance.

The Commission will collect performance data (process, output and outcome indicators) from all sources, which will be aggregated and analysed in terms of tracking the progress versus the targets and milestones established for each of the actions of this programme, as well as the Indicative Strategy Paper.

In the specific context of indirect management by IPA II beneficiaries, National IPA Coordinators (NIPACs) will collect information on the performance of the actions and programmes (process, output and outcome indicators) and coordinate the collection and production of indicators coming from national sources.

The overall progress will be monitored through the following means: a) Result Orientated Monitoring (ROM) system; b) IPA II Beneficiaries' own monitoring; c) self-monitoring performed by the EU Delegations; d) joint monitoring by the European Commission (DG NEAR) and the IPA II Beneficiaries, whereby the compliance, coherence, effectiveness, efficiency and coordination in implementation of financial assistance will be regularly monitored by an IPA II Monitoring committee, supported by Sectoral Monitoring committees, which will ensure a monitoring process at sector level.

5 EVALUATION

Having regard to the importance and the nature of the action, final and/or ex-post evaluations will be carried out for this action or its components via independent consultants contracted by the Commission.

A final and/or ex post evaluation will be carried out for accountability and learning purposes at various levels (including for policy revision), taking into account in particular the implementation of the budget support for social inclusion as well as the implementation of the support to circular economy.

The Commission shall inform the implementing partner at least 1 month in advance of the dates foreseen for the evaluation missions. The implementing partner shall collaborate efficiently and effectively with the evaluation experts, and inter alia provide them with all necessary information and documentation, as well as access to the project premises and activities.

The evaluation reports shall be shared with the IPA II beneficiary and other key stakeholders. The implementing partner and the Commission shall analyse the conclusions and recommendations of the evaluations and, where appropriate, in agreement with the IPA II beneficiary, jointly decide on the follow-up actions to be taken and any adjustments necessary, including, if indicated, the reorientation of the project.