

EUROPEAN COMMISSION

> Brussels, 5.12.2018 C(2018) 8178 final

# COMMISSION IMPLEMENTING DECISION

# of 5.12.2018

adopting a Cross-border cooperation Action Programme between the Republic of Albania and Kosovo<sup>\*</sup> for the years 2018-2020

This designation is without prejudice on status, and is in line with UNSCR 1244/1999 and the ICJ Opinion on the Kosovo declaration of independence.

# COMMISSION IMPLEMENTING DECISION

# of 5.12.2018

# adopting a Cross-border cooperation Action Programme between the Republic of Albania and Kosovo<sup>\*</sup> for the years 2018-2020

# THE EUROPEAN COMMISSION,

Having regard to the Treaty on the Functioning of the European Union,

Having regard to Regulation (EU, Euratom) No 2018/1046 of the European Parliament and of the Council of 18 July 2018 on the financial rules applicable to the general budget of the Union, amending Regulations (EU) No 1296/2013, (EU) No 1301/2013, (EU) No 1303/2013, (EU) No 1304/2013, (EU) No 1309/2013, (EU) No 1316/2013, (EU) No 223/2014, (EU) No 283/2014, and Decision No 541/2014/EU and repealing Regulation (EU, Euratom) No 966/2012<sup>1</sup>, and in particular Article 110 thereof,

Having regard to Regulation (EU) No 236/2014 of the European Parliament and of the Council of 11 March 2014 laying down common rules and procedures of the implementation of the Union's instruments for financing external  $action^2$  and in particular Article 2(1) thereof,

Whereas:

- (1) In order to ensure the implementation of Cross-border cooperation action Programme between the Republic of Albania and Kosovo, it is necessary to adopt a multiannual financing decision, which constitutes the multiannual work programme, for 2018-2020. Article 110 of Regulation (EU, Euratom) 2018/1046 establishes detailed rules on financing decisions
- (2) The envisaged assistance is deemed to follow the conditions and procedures set out by the restrictive measures adopted pursuant to Article 215 TFEU<sup>3</sup>.
- (3) Regulation (EU) No 231/2014<sup>4</sup> lays down the objectives and main principles for pre-accession assistance to beneficiaries listed in Annex I to that Regulation.
- (4) In accordance with Article 7 of the Regulation (EU) No 231/2014 the assistance should be implemented through annual or multi-annual programmes, country specific or multi-country programmes, as well as cross-border cooperation programmes. These programmes should be drawn up in accordance with the Regulation (EU) No 231/2014 and the relevant country or multi-country indicative strategy papers referred to in Article 6 of that Regulation.

This designation is without prejudice on status, and is in line with UNSCR 1244/1999 and the ICJ Opinion on the Kosovo declaration of independence.

<sup>&</sup>lt;sup>1</sup> OJ L 193, 30.7.2018, p.1.

<sup>&</sup>lt;sup>2</sup> OJ L 77, 150.03.2014, p. 95.

<sup>&</sup>lt;sup>3</sup> <u>www.sanctionsmap.eu</u> Please note that the sanctions map is an IT tool for identifying the sanctions regimes. The source of the sanctions stems from legal acts published in the Official Journal (OJ). In case of discrepancy between the published legal acts and the updates on the website it is the OJ version that prevails.

<sup>&</sup>lt;sup>4</sup> Regulation (EU) No 231/2014 of the European Parliament and of the Council of 11 March 2014 establishing an Instrument for Pre-accession Assistance (IPA II), OJ L 77, 15.03.2014, p. 11.

- (5) In accordance with Article 6(3)(a) of Regulation (EU) No 236/2014, the Commission may adopt multi-annual action programmes for a period of up to three years in the case of recurrent actions. For years other than the intitial commitment year, the commitments are indicative and depend on the future annual budgets of the Union.
- (6) The Council established an Accession Partnership or a European Partnership for all beneficiaries listed in Annex I to Regulation (EU) No 231/2014. The Commission adopted an indicative multi-country strategy paper for 2014 – 2020 on 30 June 2014<sup>5</sup>, revised on 31 May 2018<sup>6</sup>, provides indicative allocations for the 2014-2020 territorial cooperation programmes.
- (7) The cross-border cooperation programme between Albania and Kosovo for the period 2014-2020 approved by the Commission Implementing Decision C(2014) 9574 of 11 December 2014, provides the framework for the adoption of the cross-border cooperation action programmes and sets out the indicative allocations for the period 2014-2020 without constituting a financial commitment itself.<sup>7</sup>

The cross-border cooperation action Programme Albania-Kosovo for the years 2018-2020, aims at providing assistance for cross-border cooperation in the following thematic priorities: (i) environment protection, climate change adaption and mitigation, risk prevention and management; (ii) tourism and cultural and natural heritage and (iii) youth and education with a focus on employment generation.

- (8) Pursuant to Article 4(7) of Regulation (EU) No 236/2014, indirect management is to be used for the implementation of the programme
- (9) The Commission should be able to entrust budget-implementation tasks under indirect management to the IPA II beneficary specified in this Decision, subject to the conclusion of a Financing Agreement. In accordance with Article 154(3) and (4) of Regulation (EU, Euratom) 2018/1046 and first subparagraph of Article 14(3) of Commission Implementing Regulation (EU) No 447/2014<sup>8</sup> the Commission is to ensure a level of protection of the financial interests of the Union with regards to entities and persons entrusted with the implementation of Union funds by indirect management and, if necessary, to take appropriate supervisory measures in accordance with Article 154(5) of the Regulation (EU, Euratom) 2018/1046 before the relevant agreement can be signed.
- (10) It is necessary to allow for the payment of interest due for late payment on the basis of Article 116(5) of Regulation (EU, Euratom) 2018/1046.

<sup>&</sup>lt;sup>5</sup> Commission Implementing Decision C(2014)4293 of 30.6.2014 adopting a Multi-country Indicative Strategy Paper for the period 2014-2020.

<sup>&</sup>lt;sup>6</sup> Commission Implementing Decision C(2018)3442 of 31.05.2018 amending Commission Implementing Decision C(2014)4293 of 30.6.2014

<sup>&</sup>lt;sup>7</sup> Commission Implementing Regulation (EU) No 447/2014 of 2 May 2014 on the specific rules for Implementing Regulation (EU) No 231/2014 of the European Parliament and of the Council of 11 March 2014 establishing an Instrument for Pre-accession Assistance (IPA II), OJ L 132, 3.5.2014, p. 32.

<sup>&</sup>lt;sup>8</sup> Commission Implementing Regulation (EU) No 447/2014 of 2 May 2014 on the specific rules for implementing Regulation (EU) No 231/2014 of the European Parliament and of the Council establishing an Instrument for Pre-accession assistance (IPA II) (OJ L 132, 3.5.2014, p. 32).

- (11) In order to allow for flexibility in the implementation of the programme, it is appropriate to allow changes which should not be considered substantial for the purposes of Article 110(5) of Regulation (EU, Euratom) 2018/1046.
- (12) The action programmes provided for by this Decision are in accordance with the opinion of the IPA II Committee set up by Article 13 of the Regulation (EU) No  $231/2014^{9}$ ,

HAS DECIDED AS FOLLOWS:

# Article 1

# Adoption of the programme

The multi-annual financing decision, constituting the multi-annual work programme for the implementation of the cross-border cooperation action programme between Albania and Kosovo under the Instrument for Pre-accession Assistance (IPA II), for the years 2018-2020 as set out in the Annex, is adopted

# Article 2

# Financial contribution

The maximum amount of the European Union contribution for the implementation of the cross-border cooperation action programme Albania-Kosovo under the Instrument for Preaccession Assistance (IPA II) referred to in Article 1 is set at EUR 3,480,000.00.

EUR 1,200,000.00 to be financed from budget line 22.020401 of the general budget of the EU for year 2018.

EUR 1,200,000.00 to be financed from budget line 22.020401 of the general budget of the EU for year 2019.

EUR 1,080,000.00 to be financed from budget line 22.020401 of the general budget of the EU for year 2020.

The implementation of this Decision is subject to the availability of the appropriations provided for in the draft budgets for 2019 and 2020, after the adoption of the general budget for that financial year or as provided for in the system of provisional twelfths.

The financial contribution referred to in the first sub-paragraph may also cover interest due for late payment.

# Article 3

# Non-substantial changes

The following changes shall not be considered substantial provided that they do not significantly affect the nature and objectives of the actions:

<sup>&</sup>lt;sup>9</sup> The Member States have declared, recalling the Council Conclusions of 18 February 2008, that the adoption of this programme does not prejudge the position of each individual Member State on the status of Kosovo, which will be decided in accordance with their national practice and international law.]

- (a) increases or decreases for not more than 20% of the maximum contribution set in the first paragraph of Article 2, and not exceeding EUR 10 million;
- (b) cumulated reassignments of funds between specific actions within each budgetary year not exceeding 20% of the maximum contribution set in the first paragraph of Article 2;
- (c) extensions of the implementation and closure period;
- (d) within the limits of 20% referred to in points (a) and (b) above, up to 5% of the contribution referred to in the first paragraph of Article 2 of this financing decision may serve to finance actions which were not foreseeable at the time the present financing decision was adopted, provided that those actions are necessary to implement the objectives and the results set out in the programme.

The authorising officer responsible may adopt such non-substantial changes in accordance with the principles of sound financial management and proportionality.

Done at Brussels, 5.12.2018

For the Commission Johannes HAHN Member of the Commission

# ANNEX I

## Multi-annual Work Programme This document constitutes the multi-annual work programme in the sense of Article 110(2) of Regulation (EU, Euratom) 2018/1046

## **1 IDENTIFICATION**

Beneficiaries	Albania and Kosovo					
CRIS/ABAC Commitment references Union Contribution Budget line	2018/ 041-401 - EUR 1,200,000.00 - 22.020401 2019/ 041-457 - EUR 1,200,000.00 - 22.020401 2020/-041-459 EUR 1,080,000.00 - 22.020401					
Management mode Responsible Structures	Direct management by the European Commission (EU Delegation to Albania) For Albania: Ministry of Europe and Foreign Affairs For Kosovo: Ministry of Local Government Administration					
Final date for concluding <u>Financing Agreement(s)</u> with the IPA II beneficiaries (tripartite)	For the budgetary commitment of year 2018: at the latest by 31 December 2019 For the budgetary commitment of year 2019: at the latest by 31 December 2020 For the budgetary commitment of year 2020: at the latest by 31 December 2021					
Final date for concluding contracting including conclusion of contribution/delegation agreements	3 years following the date of conclusion of the Financing Agreement (signature by the last party) with the exception of the cases listed under Article 189(2) Financial Regulation					
Final date for operational implementation	6 years following the date of conclusion of the Financing Agreement					
<b>Final date for implementing</b> <b>the Financing Agreement</b> (date by which this programme should be de-committed and closed) after the acceptance of the accounts	12 years following the conclusion of the Financing Agreement					

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## 2 DESCRIPTION OF THE ACTION PROGRAMME

# 2.1 OVERVIEW OF THE 2014-2020 CROSS-BORDER COOPERATION PROGRAMME AND THE 2018-2020 CBC ACTION PROGRAMME

The 2014-2020 CBC programme Albania-Kosovo was approved by Commission Implementing Decision in December 2014<sup>1</sup>. The adopted 2014-2020 programme constitutes the CBC cooperation strategy for the border region, setting out, among others, the list of geographical eligible areas, the area context, the programme thematic priorities and the indicative budget allocations for the seven year period.

The 2014-2020 CBC programme Albania-Kosovo also serves as a reference for the adoption of the CBC action programmes. The 2018-2020 CBC action programme aims at providing assistance for cross-border cooperation in the thematic areas spelled out in the 2014-2020 CBC programme Albania-Kosovo (as indicated in section 2.2).

On 6 February 2018, the European Commission adopted a Communication on "A credible enlargement perspective for and enhanced EU engagement with the Western Balkans<sup>2</sup>". This Communication aims to generate renewed reform momentum in the Western Balkans and provide significantly enhanced EU engagement to better support their preparations on the European path. The Communication sets the new strategic orientations, in particular as regards the implementation of the six flagship initiatives (i.e. strengthening support to the rule of law; reinforcing engagement on security and on migration; supporting socio-economic development; increasing connectivity; a Digital Agenda for the Western Balkans and supporting reconciliation and good neighbourly relations). In particular, cross-border cooperation is a key vehicle for fostering reconciliation and dealing with the legacy of the past in the Western Balkans, in line with flagship 6 (supporting reconciliation and good neighbourly relations) and for sustainable local development, in line with flagship 3 (supporting socio-economic development).

# List of geographical eligible areas

The cross-border programme area covers a territory of  $8,335 \text{ km}^2$  with a population totalling around 936,761 inhabitants, of which 76% live in the Kosovo territory and 24% in the Albanian side of the programme area. The length of the border is 114 km.

In Albania the eligible areas include the regions of Kukës and Lezha (8 municipalities with a total of 362 settlements), covering 48% of the programme area.

In Kosovo, the eligible areas include the West Economic Region and the South Economic Region (12 municipalities), covering 52% of the programme area.

#### Cross-border cooperation (CBC) eligible area context

The border region has a predominately agrarian economy, with industry more developed on the Kosovo side, while the Albanian regions are more based on agriculture and services. The agriculture sector retains a high degree of importance for economic development and employment, as a large portion of the population still resides in rural areas, despite significant recent movements towards urban areas. Agriculture activity is mainly a family-based and subsistence-oriented economic activity also because land fragmentation is rather high and the size of agriculture farms is on average 1.5 ha. Improvement of rural infrastructure and better

<sup>&</sup>lt;sup>1</sup> Commission Implementing Decision C(2014) 9574 of 11 December 2014

<sup>&</sup>lt;sup>2</sup> COM (2018) 65 final, 6.2.2018

management of water resources are important priorities to increase the productivity of the sector.

Competitiveness and know-how are quite low throughout the programme area and require further investment to expand both Albania and Kosovo wide and internationally. Labour skills do not respond to the market demand for high-quality services and products. Light industry, particularly food processing, has considerable potential to accelerate economic growth. Small and medium-sized enterprises (SMEs) dominate the businesses map, while business network and business cooperation across the border is still unexploited. Local products have little or no access to regional and international markets. Business support mechanisms are weak and insufficient, being slightly more active in Kosovo. The development of digital skills and economy remain low and could boost productivity growth and opportunities in the region.

Unemployment remains at a disturbing rate for the population of the programme area, especially on the Kosovo side where there is much higher unemployment especially amongst youth, rural population and women (in some areas it exceeds 50%). Social services are poorly and unevenly developed. Improving the educational system at all levels is a major priority for the programme area, particularly in rural areas. Joint actions could be undertaken to establish a network of vocational training centres and foster cooperation across higher education institutions, research agencies and organisations. Advantages coming from the common language should be further exploited in developing educational curricula.

The area's rich historic-cultural-artistic heritage is an asset for the economic development but tourism is still a missed opportunity. Different types of tourism (mountain, culinary and agro-tourism) can be developed; historical and cultural sites deserve higher visibility and traditional peculiarities can be better promoted.

Environmental protection needs serious consideration. Natural resources valorisation is a key issue to increase the attractiveness of the border region and improve the quality of life for citizens. Key challenges to cope with for local authorities are the reduction of pollution, management of urban waste, quality of drinking water, protection of the land from natural and man-made destruction, strategic urban planning process and efficient use of energy resources.

Considering the problematic aspects affecting the economy of the area and its sustainable development, the programme will focus on the following thematic priorities, where cross-border cooperation initiatives can have a real added value:

(1) Environment protection, climate change adaption and mitigation, risk prevention and management;

(2) Tourism and cultural and natural heritage;

(3) Youth and education with a focus on employment generation.

# Overview of past and on-going CBC experience including lessons learned

Key recommendations from interim evaluations and audits on the 2007-2013 CBC programmes have been taken on board in the development of this programme. Thus, the 2014-2020 CBC programmes are more focused as regards the number of thematic priorities addressed and the geographical eligibility, which will help achieve better results and increased impact. Additionally, the implementation of the CBC programmes has been simplified mainly by having a single contracting authority and a single financial envelope per programme.

Key lessons learnt were also identified by the final evaluation of IPA CBC Programmes 2007-2013 that was carried out between 2016 and 2017. The lessons learnt and the recommendations were discussed with the CBC stakeholders in the Western Balkans and follow-up measures were identified for the short and medium term, both for the on-going

2014-2020 CBC programmes and for the future 2021-2027 CBC programmes. The main recommendations regarding all CBC programmes at intra-Western Balkans level include:

- The main objective of promoting good neighbourly relations should be clearly reflected in the CBC projects.
- The calls for proposal should be more focused on a few priority issues that have high cross-border content.
- The intervention logic of programmes and the reporting and monitoring systems must be improved as they are not structured to set out a clear basis for measuring the results at regional level.
- There is a need for keeping on capacity building activities for Operating Structures and Joint Technical Secretariats/Antennas.
- There is a need for improving synergies with other policies and donors, capitalising and sharing experiences with the other CBC environments (e.g. INTERREG and ENI CBC programmes).

## 2.2 DESCRIPTION AND IMPLEMENTATION OF THE ACTIONS 2018-2020

Action 1	<b>Cross-Border Cooperation Operations</b>	EUR 3,480,000	

The envisaged assistance to Albania and Kosovo is deemed to follow the conditions and procedures set out by the restrictive measures adopted pursuant to Article 215 TFEU<sup>3</sup>.

# (1) Description of the action, objective, expected results

#### **Description of the action**

Cross-border cooperation operations in the border region in the fields of environment, climate change adaptation and mitigation, risk prevention and management; tourism and cultural and natural heritage and youth and education with a focus on employment generation.

# Objective

Socioeconomic development and strengthening of the neighbourly relations in the cross border area through the implementation of cross-border cooperation operations aiming at:

(a) protecting the environment and promoting climate change adaptation and mitigation, risk prevention and management through, inter alia: joint actions for environmental protection; promoting sustainable use of natural resources, resource efficiency, renewable energy sources and the shift towards a safe and sustainable low-carbon economy; promoting investment to address specific risks, ensuring disaster resilience and developing disaster management systems and emergency preparedness;

(b) encouraging tourism and cultural and natural heritage;

(c) ) investing in youth, education and skills through, inter alia, developing and implementing joint education, vocational training, training schemes and infrastructure supporting joint youth activities.

<sup>&</sup>lt;sup>3</sup> <u>https://eeas.europa.eu/headquarters/headquarters-homepage/8442/consolidated-list-sanctions\_en</u>

# **Expected results**

(a) Environment resources and biodiversity are better managed and promoted.

(b) The quality of tourism services and products is improved and more competitive; cultural, historical and natural heritage is better preserved and promoted;

(c) Access to education for young people is improved; skills are strengthened to meet the demand of the labour market; youth networking and exchanges are enhanced.

The objectives and expected results will be achieved over the period of implementation of this programme, from 2014 to 2020. The 2018-2020 CBC Action Programme will contribute to the achievement of the overall objectives and expected results as defined in the 2014-2020 CBC programme. For further details see section 3.2 of the 2014-2020 CBC programme (Annex 2 of the Commission Implementing Decision C(2014) 9574 of 11 December 2014).

# (2) Assumptions and conditions

As a necessary condition for the effective management of the programme, the participating beneficiaries shall establish a Joint Monitoring Committee and provide proper and functioning offices and staff for the Joint Technical Secretariat (to be set up under a separate Financing decision) and the Antenna Office.

Failure to comply with the requirements set out above may lead to a recovery of funds under this programme and/or the re-allocation of future funding.

So far, the beneficiaries have complied with this condition by ensuring the smooth run of the Joint Technical Secretariat in Kukës and the Antenna Office in Prizren. These structures are fully financed by the Support Measure for Technical Assistance for cross-border cooperation programmes between IPA II beneficiaries under the Instrument for pre-accession assistance (IPA II) for the year 2014 C(2014) 37629. Further financial support has been programmed by the European Commission to keep on providing support to the Joint Technical Secretariat and the Antenna Office from 2019 onwards. Therefore new arrangements will be established with the beneficiaries who have to ensure that the conditions under this paragraph are furtherly respected.

# (3) Implementation modalities

# (3)(a) Direct Management by the Commission

# Grant- Calls for proposal: EUR 3,480,000

Two different calls are foreseen:

i) Call for proposal for strategic actions with a significant (or *strategic*) cross-border impact.

As mentioned in the 2014-2020 CBC Programme Albania-Kosovo, the beneficiaries are given the possibility to consider using part of the programme financial allocation (e.g. one or two yearly allocations) to fund one or more strategic projects related to the thematic priorities 1 "Environment protection, climate change adaption and mitigation, risk prevention and management" and

2 "Tourism and cultural and natural heritage";

Strategic projects are defined as interventions that have a significant cross-border impact in the whole programme area which, independently or in combination with other strategic projects, substantially contribute to the achievement of major objectives at priority level. Some general criteria for selecting the strategic projects would be: impact on both sides of the programme area; link with regional or other strategies for development of the bordering areas; level of contribution and co-financing from regional authorities; number of population benefiting from the intervention; cost effectiveness of the intervention; complementarily with parallel actions and sustainability of the intervention. Furthermore, these projects must have a complete tender documentation and, in case of infrastructure investments, apart from the necessary environmental impact assessments, all the necessary permits for location and construction.

Through consultations between the beneficiaries (i.e. Albania and Kosovo) facilitated by the EU Delegation in Albania, the types of activities to be financed will be identified, in accordance with the section 3.2 "Description of Programme priorities) of the 2014-2020 CBC programme (Annex 2 of the Commission Implementing Decision C(2014) 9574 of 11 December 2014) and, subsequently, the Contracting Authority of the Programme will publish an open call for proposals.

# ii) Call for proposal

The eligible activities are set out in section 3.2 of the 2014-2020 cross-border programme, (Annex 2 of the Commission Implementing Decision C(2014) 9574 of 11 December 2014). The following list is a summary indicating the main eligible actions/operations:

- Environmental awareness campaigns; small scale environmental infrastructure interventions and procurement of equipment; integrated environmental monitoring systems; preparation of regional strategies and action plans for solid waste management, soil erosion and prevention and mitigation of man-made hazards and natural disasters (e.g. re-forestation and civil emergency services); joint studies in the field of energy efficiency; small-scale renewable energy projects.
- Small-scale reconstruction, modernisation and restoration interventions to facilitate tourist attraction (e.g. upgrade of potential touristic sites) and procurement of equipment; development of joint touristic thematic routes; joint tourism promotion initiatives; integration of historical heritage within tourist offers; touristic mapping (e.g. historic and gastronomy); development and promotion of existing/new regional brands of typical local products (e.g. agro-food products and handicrafts); promotion of new tourism marketing techniques (e.g. use of ICT and multi-media); organisation of local festivals, fairs and competitions.
- Youth empowerment and self-employment initiatives; support to innovative start-up and digital businesses; common initiatives to prevent school drop-outs; joint curricula and vocational and educational training programmes for young generations(including actions to address the digital literacy deficit); teachers' exchanges and training for new qualifications; joint activities of employment agencies; networking activities (e.g. sports tournaments, culture and music festivals and events).

#### (3)(b) Essential elements of the action

• The essential eligibility criteria:

Beneficiaries shall be legal entities and be established in an IPA II beneficiary participating in the CBC programme.

Potential beneficiaries could be: local authorities, legal entities managed by local authorities, associations of municipalities, development agencies, local business support organisations, economic factors such as SMEs, tourism and cultural organisations, non-governmental

organisations (NGOs), public and private bodies supporting the workforce, vocational and technical training institutions, bodies and organisation for nature protection, public bodies responsible for water management, fire/emergency services, schools, colleges, universities and research canters including vocations and technical training institutions.

- a) <u>The essential selection criteria</u> are financial and operational capacity of the applicant.
- b) <u>The essential award criteria</u> are relevance, effectiveness and feasibility, sustainability and cost-effectiveness of the action.
- c) Maximum rate of EU co-financing for grants under the calls is 85% of the eligible cost of the action.
- d) Indicative amount of the call(s) (EU part): EUR 3,480,000 out of which EUR 2,040,000 will be allocated for the call for strategic actions and 1,440,000 for the second call.

The responsible structures may decide for more than one call for proposals. Nevertheless, every call for proposals will have the same objectives, results, and essential eligibility, selection and award criteria as described above.

The responsible structures may decide to merge the 2019 allocations with subsequent budget allocations.

## f) Indicative date for launch of the call(s) for proposals:

**First semester 2020 for the** 2018 budgetary commitment: launch of a call for proposal for standard actions on 1, 2 or 3 priorities (to be confirmed in consultation with the beneficiaries and Joint Monitoring Committee, and by taking into account the need for focusing more the calls for proposals as highlighted in paragraph 2.1). Indicative number of grants to be awarded: 3 to 4

First semester 2022: for the budgetary commitments 2019 and 2020: launch of a Call for proposal for strategic actions. Total value EUR 2,040,000, for awarding 1 to 2 grants.

#### **3 BUDGET**

2018				2019		2020						
	Union contribution*	Grant beneficiary/ies Co- financing**	Total expenditure		Union contribution	Grant beneficiary/i es Co- financing	Total expenditure		Union contribution	Grant beneficiary Co- financing	Total expenditure	Total Financing Decision
CBC operations	1,200,000.00	211,764.00	1,411,764.00	CBC operations	1,200,000.00	211,764.00	1,411,764.00	CBC operations	1,080,000.00	190,588.00	1,270,588.00	3,480,000.00
in %	85	15	100		85	15	100		85	15	100	
TOTALS 2018	1,200,000.00	211,764.00	1,411,764.00	TOTALS 2019	1,200,000.00	211,764.00	1,411,764.00	TOTALS 2020	1,080,000.00	190,588.00	1270,588.00	4,094,116.00

\*The Union contribution has been calculated in relation to the eligible expenditure, which is based on the total eligible expenditure including public and private expenditure. The Union cofinancing rate at the level of each thematic priority shall not be less than 20% and not higher than 85% of the eligible expenditure.

\*\*The co-financing of the thematic priorities will be provided by the grant beneficiaries. Grant beneficiaries should contribute with a minimum of 15% of the total eligible cost of the project.t

#### 5 PERFORMANCE MONITORING ARRANGEMENTS

As part of its performance measurement framework, the Commission shall monitor and assess progress towards achievement of the specific objectives set out in the IPA II Regulation on the basis of pre-defined, clear, transparent measurable indicators. The progress reports referred to in Article 4 of the IPA II Regulation shall be taken as a point of reference in the assessment of the results of IPA II assistance.

The Commission will collect performance data (process, output and outcome indicators) from all sources, which will be aggregated and analysed in terms of tracking the progress versus the targets and milestones established for each of the actions of this programme, as well as the Indicative Strategy Papers.

The National IPA Co-ordinators (NIPACs) will collect information on the performance of the actions and programmes (process, output and outcome indicators) and coordinate the collection and production of indicators coming from national sources.

The overall progress will be monitored through the following means: a) Result Orientated Monitoring (ROM) system; b) IPA II Beneficiaries' own monitoring; c) self-monitoring performed by the EU Delegations; d) joint monitoring by DG Neighbourhood and Enlargement Negotiations and the IPA II Beneficiaries, whereby the compliance, coherence, effectiveness, efficiency and coordination in implementation of financial assistance will be regularly monitored by an IPA II Monitoring committee, supported by the Joint Monitoring Committee, which will ensure a monitoring process at programme level.

The overall progress will be subject to evaluation which will take place following the implementation of activities.