



## Pipeline of Twinning projects



Update: January 2023

Region	Beneficiary country	Project title	Project description	Beneficiary Administration	Budget	Current estimated launch date
IPA	Albania	Support to the School of Magistrates	Improvement of the initial and continuous professional training, the scientific research and publication capacities in the School of Magistrates	School of Magistrates of Albania	1.000.000,00	Q2 2023
	Bosnia and Herzegovina	Strengthened the IDDEEA system for the improvement of the security, quality and availability of e services provided to citizens, business community and public institutions in area of Open Data increased	Raise awareness of the availability, functionality and usage of the IDDEEA's e-services Planning, Develop and implement Open Data concept supporting e-participation services Enhance IDDEEA internal HR capacity for planning, developing, providing support and administration to users of e-services.	Agency for Identification of Documents, Registers and Data Exchange Bosnia and Herzegovina (IDDEEA BiH)	900.000,00	Q2 2023
		EU4 Home Affairs	Complementary support to EUPA4BiH by fighting corruption and fight against illegal migration and cross-border crime The Component 3, planned to be a complementary support to the Component 1 (EUPA4BiH), is envisaged to be provided through interventions in two areas: assist Agency for the Prevention of Corruption and Coordination of the Fight against Corruption (APIK) to fight and curb corruption and to equip the border crossings in BiH in accordance with EU standards. Output APIK capacities for corruption prevention enhanced - through: - Activity Support for local community co-operation with corruption prevention bodies and APIK. - Support for local community co-operation with corruption prevention bodies and APIK will include research of the level of implementation of corruption prevention at the local level in BiH (municipalities and cities). Based on research findings, tailor-made education will be delivered with regards to strengthening integrity, transparency and sectoral approach to the fight against corruption.	Ministry of Interior	850.000,00	Q2 2023
		Strengthening efficiency and capacity of ITA through implementation of best practices and legislation in line with EU acquis on indirect taxation	To assist the Indirect Taxation Authority (ITA of BiH) in the drafting of legal and secondary legislation and operational instructions in the field of indirect taxes.	Indirect Taxation Authority	1.000.000,00	Q2 2023
		Expansion and further harmonisation of statistics production in BiH according to the EU standards	Further harmonisation of selected statistical domains: business statistics, labour statistics and BoP statistics (including IT improvement for data transmission) with the EU standards.	Agency for Statistics of Bosnia and Herzegovina	1.000.000,00	Q2 2023
	Kosovo *	Support to Kosovo Civil Aviation Authority (CAA) in implementing European Common Aviation Area (ECAA)	Level of implementation of International Civil Aviation Organisation (ICAO) standards assessed and EU Management System requirements implemented	Civil Aviation Agency, Kosovo	200.000,00	Q2 2023
	Montenegro	Complementary assistance SBS Integrated border management - Improved capacities of border police and preparation for Schengen evaluation	The Complementary assistance contribute to achieving output 1.2 - Improved capacities of border police with targeted trainings and preparation for Schengen evaluation . Assistance updating Schengen Action Plan, Capacity building in the area of capacities for detection and interception (specialized trainings) ,Provide the necessary inputs to further align the IBM Strategy with EU IBM concept	Ministry of Interior	1.500.000,00	Q2 2023
		Strengthening capacities of the Central Bank of Montenegro	Overall objective is to contribute to financial and economic stability by strengthening the efficiency, accountability and safety of the financial sector in Montenegro. Specific Objective is to further align the legislation with Union Acquis and strengthen the institutional and administrative capacity of Central Bank of Montenegro for fulfilment of requirements of EU central banking policy standards.	Central Bank of Montenegro	1.500.000,00	Q1 2024
		Strengthening regulatory and supervisory capacities of Insurance Supervision Agency	Overall objective is to provide stable, sustainable and efficient financial services to support the private sector development and enhance the competitiveness of the economy. Specific Objective is to strengthen the regulatory and supervisory capacities of the Insurance Supervision Agency.	Insurance Supervision Agency of Montenegro	1.500.000,00	Q1 2024
		Strengthening Capacities in Agricultural and Rural Development Sector for future CAP Implementation	Overall objective is to Increase the competitiveness of the Agricultural and Rural Development sector of Montenegro.	Ministry of Agriculture, Forestry and Water Management	1.900.000,00	Q2 2023



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IPA	North Macedonia	Strengthening the capacities for enforcement of the environmental legislation.	The purpose of the project is to establish effective implementation and enforcement of environmental legislation in the country.	Ministry of Environment and Physical Planning	1.000.000,00	Q2 2023
		Strengthened Freedom of expression	The overall objective of the twinning project is to strengthened freedom of expression, through supporting reforms in the Public Service Broadcaster and enhancing capacity of the Agency for Audio and Audiovisual Media Services for implementing media legislation that is to be aligned with the AVSMD, as well as tackling the challenges imposed by disinformaton.	Public Service Broadcaster	500.000,00	Q1 2023
		Strengthening the institutional capacities in dealing with organized criminal groups and criminal cases related to cultural heritage and environmental crime	The specific objective of this project is strengthening the capacities for prevention, investigation and prosecution of criminal cases against the environment and movable and immovable cultural heritage trough strengthened inter-institutional cooperation and inter-disciplinary approach with establishment of national Task Force's and new organizational structure for protection of the environment and cultural heritage	Ministry of Interior	1.000.000,00	Q1 2023
		Supporting the capacity development of the Civil Aviation Agency of the Republic of North Macedonia in the field of aviation safety and security	Contribute to improving safety and security of civil aviation in North Macedonia in compliance with the European regulatory framework.	Civil Aviation Agency	250.000,00	Q2 2023
	Serbia	Harmonisation of labour legislation with the EU acquis and participation in the EURES network	Capacity buidling to support the harmonization of the national labour law with the EU acquis and preparatory activities to adapt NES business processes to EURES requirements.	Ministry of Labour, Employment, Veterans and Social Affairs National Employment Service	2.000.000,00	Q4 2023



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<b>EaP</b>	Azerbaijan	Strengthening the capacity of the State Migration Service	The twinning will contribute to effective regulation of migration processes. It will focus on four components: Component 1: Further improving national legislation regulating effective governance of migration Component 2: Strengthening institutional capacity of the SMS for effective governance of the migration processes and migrant integration Component 3: Strengthening emigration management capacity of the SMS Component 4: Improving Human Resources Management and Development system	State Migration Service	1.500.000,00	Q3 2023
	Georgia	EU support to institution building of the Market Surveillance Agency of Georgia	The overall objective of the project is to support a further effective fulfilment of the obligations prescribed in the EU-Georgia Association Agreement (AA) / DCFTA and Energy Community Treaty in the field of Market Surveillance. The specific objective of the project is to further support the Market Surveillance Agency of Georgia (MSA) to strengthen the legal and institutional framework for the market surveillance and to enhance consumer protection and business awareness.	Market Surveillance Agency of Georgia, Ministry of Economy and Sustainable Development	1.200.000,00	Q1 2023
	Moldova	Twinning Parliament	The main goal of the project is to strengthen the institutional capacity of the Parliament of Moldova for better understanding of the EU approximation process, in line with the Association Agenda. Special focus will be put on improving the structures, internal procedures as well as the capacity of the technical staff of the Parliament.	Parliament of Moldova	1.500.000,00	Q3 2023
		EU4Environment	The twinning aims to increase the capacity of public institutions to implement the legislation under the Environment Chapter of the EU-Moldova Association Agreement (AA). The focus areas will include air quality, circular economy/waste management, environmental sound management of chemicals, and integrated environmental data system.	Ministry of Environment	2.000.000,00	Q2 2023
	Ukraine	Implementing supervision over non-bank financial institutions	Implementing Effective Supervision over Non-bank Financial Institutions	National Bank of Ukraine	1.500.000,00	Q3 2023
		Maritime safety	Institutional support of the State Service for Maritime and River Transport of Ukraine in the implementation of the EU norms and standards on maritime safety	State Service for Maritime and River Transport of Ukraine	1.500.000,00	Q4 2023



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Neighbourhood South	Algeria	Internationalisation de la recherche	<p>La logique d'intervention repose sur quatre axes:</p> <ul style="list-style-type: none"> <li>- Mettre en place la gouvernance appropriée dans le Système National de recherche et d'innovation (SNRI) permettant de changer l'échelle des réformes en cours;</li> <li>- Accroître la participation algérienne aux programmes européens de Recherche et d'Innovation (R&amp;I), avec un accent particulier sur le domaine de la recherche environnementale et le changement climatique.</li> <li>- Aligner aux standards de qualité internationaux la Formation supérieure de l'Algérie et l'intégrer dans l'économie de la connaissance pour accroître les flux de mobilité académique de et vers l'Algérie.</li> <li>- Accroître la coopération scientifique euro-algérienne dans l'espace de Recherche et d'innovation pour faciliter le transfert de compétences et de technologie</li> </ul>	Ministère de l'Enseignement Supérieur et de la Recherche Scientifique	4.200.000,00	Q3 2023
	Israel	Formulation of a comprehensive process for the implementation of adopted EU regulations regarding electrical appliances while engaging the public and interested parties	The project will help the Israeli Government to accelerate the implementation of newly integrated EU regulations on the one hand, while supporting the development of Israel's overall strategy for approximation of EU regulations on energy efficiency of energy-consuming product groups on the other hand.	The Sustainable Energy Division of the Ministry of Energy in Israel	1.300.000,00	Q1 2023
		Support to the Commission for Standardization on post-market controls	<p>Twinning Light.</p> <p>Component 1: To build the capacity of the Commission to implement EU principles of enforcement of products safety requirements at the post-marketing stage.</p> <p>Component 2: To support the development of an action plan to implement EU administrative measures and sanctions against economic operators.</p> <p>Component 3: to support the formulation of a strategy for implementation of principles of self-regulation.</p>	Commission for Standardization, Ministry of Economy	250.000,00	Q2 2023
		Recirculation - Promoting protection of labour rights of foreign workers	The project will support the enhancement of the Commissioner's efficiency in the empowerment of foreign workers and their employers for self-enforcement of the labour rights in the caregiving sector.	Commission for Foreign Workers' labour rights	1.000.000,00	Q1 2023
	Jordan	Strengthening the Institutional Capacities of the Institute of Public Administration (IPA)	IPA is seeking EU assistance in the fields of developing capacity building programmes and leadership. The twinning will allow IPA to be exposed to the EU experience.	Institute of Public Administration	1.500.000,00	Q2 2023
	Lebanon	ISF – Strengthening internal oversight and development of IT Automatization Systems.	Automizing the ISF through digital/IT systems will contribute to maximizing the existing human resources. Furthermore, IT development will contribute to the countering of the ISF's lacking of internal oversight in reporting activities, improve its otherwise stringent anti-corruption measures; and improve measures to properly map out criminal activities and especially terrorist threats across the country.	Internal Security Forces (ISF)	250.000,00	Q1 2023



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Neighbourhood South	Morocco	Soutien à l'Autorité Nationale de Régulation de l'Electricité (ANRE)	Jumelage traditionnel, gestion décentralisée (entité à définir). Le jumelage vise à renforcer les compétences de l'ANRE dans son rôle de régulateur du marché électrique, notamment en ce qui concerne la fixation des tarifs, la programmation multi annuelle des réseaux, etc.	Autorité Nationale de Régulation de l'Electricité (ANRE)	1.000.000,00	Q2 or Q3 2023
		Appui au déploiement opérationnel de la nouvelle Agence Nationale des Eaux et Forêts (ANEF)	Jumelage traditionnel, en gestion indirecte. Renforcer et accompagner la création et la structuration de la nouvelle Agence des Eaux et Forêts et de sa future structure publique des parcs nationaux: Appui aux thématiques de métiers, bonnes pratiques, fiscalité, modèle économique et commercial, statut et gestion du personnel, formation.	Agence Nationale des Eaux et Forêts (ANEF)	1.250.000,00	Q2 2024
		Appui au Conseil Supérieur du Pouvoir Judiciaire (CSPJ)	Jumelage traditionnel - en gestion indirecte pour une continuation de l'appui institutionnel au Conseil Supérieur du Pouvoir Judiciaire (CSPJ)	Conseil Supérieur du Pouvoir Judiciaire (CSPJ)	TBD	Q1 or Q2 2023
	Palestine**	Support to the Palestinian Monetary Authority (PMA)	Support the PMA in developing and improving its (i) resolution and crisis management framework; (ii) a risk-based supervision and regulatory development, and (iii) a sound governance structure and practices in order to enable the PMA to implement its mandate efficiently and effectively in accordance with best practices.	Palestinian Monetary Authority (PMA)	2.000.000,00	Q1 2023
		Support to the Revenue Commission	Support the Revenue Commission on a selected number of reform measures following the implementation of the Tax Reform Plan 2022-2026	Ministry of Finance - Revenue Commission	2.000.000,00	Q4 2023
	Tunisia	Promotion du régime des auto-entrepreneurs (Promoting the social security scheme for the informal self-employed sector in Tunisia)	Support to CNSS to enrol as many informal workers as possible into a contributive sustainable social insurance scheme.	CNSS Caisse Nationale de Sécurité Sociale (National Social Security Fund)	1.000.000,00	Q3 2023



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INTPA	Cambodia	Support to the National Statistical System with the National Institute of Statistics	To improve reliable and transparent statistical information for evidence-based decision-making and for accountability through a comprehensive and well coordinated National Statistical System.	Ministry of Planning/ National Institute of Statistics (NIS)	2.000.000,00	Q1 2023
		Support to the Revenue Mobilization with Ministry of Economy and Finance (General Department of Taxation)	To improve voluntary tax compliance by enhancing operational efficiency and quality service to taxpayers, as well as strengthening law enforcement and institutional development.	Ministry of Economy and Finance of Cambodia (General Department of Taxation)	2.000.000,00	Q2 2023
	El Salvador	Digital identity	Institutional setting, regulatory framework and training in support of the deployment of the national digital identity system throughout the country, in particular at the municipal level.	Secretariat of Innovation at Central level, plus a set of municipalities	1.000.000,00	Q2 2023
		Good Governance	Support the implementation of recommendations from the EU Electoral Observation missions (EU-EOMs) in order to: i) increase technical and administrative capacities of the TSE (Supreme Electoral Tribunal), and ii) strengthen the role and performance of the Legislative Assembly's members as legislators, through training and capacity building activities, in themes such as Negotiation Techniques, Regulatory techniques; Good regulatory practices; International, constitutional, administrative and comparative law....; Gender policies; Climate change; Human rights and inclusion of minorities.	TSE (Supreme Electoral Tribunal) and Legislative Assembly	750.000,00	Q2 2023
	Kenya	Support to the Office of Data Protection Commissioner	To support and strengthen the capacities of the Office of the Data Protection Commissioner to effectively enforce Kenya's Data Protection Act.	Office of the Data Protection Commissioner	1.000.000,00	Q1 2023
	Madagascar	Tou.te.s responsables et redevables, volet appui à la lutte contre la corruption et le blanchiment	Ce projet s'inscrit dans le cadre du programme Tou.te.s redevables (2023-2028) de l'Union européenne à Madagascar qui a pour objectif général d'améliorer la qualité de l'action publique et citoyenne au service du développement à Madagascar. Il aura pour objectif général: Les institutions participant à la lutte contre les crimes économiques et financiers sont renforcées, notamment dans leur transformation digitale et la mise en œuvre effective des sanctions.	SAMIFIN (service de renseignements financiers) et ARAI (agence de recouvrement des avoirs illicites)	2.000.000,00	Q2 2023
	Tanzania	Capacity building for capital markets development in Tanzania	The project will provide capacity building to capital market stakeholders in Tanzania to enable them to better facilitate the intermediation of long-term funds, including green and innovative finance.	Capital markets and Securities Authority	2.000.000,00	Q2 2023
	Uzbekistan	Support to the Ministry of Justice in the comprehensive systemisation of the national legal framework and the development of sustainable, predictable and inclusive law-making processes	The project will aim to strengthen the organisational, administrative, technical and legal capacities of the Ministry of Justice in its role of coordinator of law-making activities and guarantor of a unified state legal policy with the specific objective to support the work on accelerating legislative reforms, improving quality of regulations and reducing the regulatory burden (by systematising the existing norms and regulations, simplify their application, professionalising the law-making process, increasing public awareness of the legislative framework and ensuring overall availability of main legal documents in three languages (Uzbek, Russian and English)).	Ministry of Justice of the Republic of Uzbekistan	2.000.000,00	Q1 2023
Zambia	Support to the National Assembly's parliamentary reforms and modernisation programme	TBD	National Assembly of the Republic of Zambia	1.700.000,00	Q4 2023	

\* This designation is without prejudice to positions on status, and is in line with UNSCR 1244 and the ICJ Opinion on the Kosovo Declaration of Independence

\*\* This designation shall not be construed as recognition of a State of Palestine and is without prejudice to the individual positions of the Member States on this issue.