



International Development ENI

EU-Egypt Association Agreement SAAP/PAO Egypt 2015

**RTA's training course for Resident Twinning Advisers in projects under IPA and ENI
Brussels, 4-5 June 2015**

Ms. Dalia Salem
SAAP Programme Deputy Director

Mr. Hady M. Agina
Procurement and Training Manager



A Catalyst for Development



Gamal Bayoumi

Gamal Bayoumi
Programme Director

“The EU-Egypt Association process helped in building a wealth of information, knowledge and negotiation experience at both national and regional levels.

Since the beginning of negotiations to the enforcement of the EU-Egypt Association Agreement, Egypt has harvested the results of the best practices in the field of upgrading and improving the performance of the public administration noting specific needs and ambitions.

Due to the significant progress that has been marked and achieved in the area of institutional building and reform, Egypt has been working on transferring its expertise to a number of Arab, African, and Eastern European countries in economic and social transition.

There is no doubt that the need to undertake institutional and regulatory reform has become a more urgent need than before, especially with a newly developed context that was born with the genuine revolution on the 25th of January 2011. We are proud of what was achieved and we look forward to a more intensified cooperation with the European Union in this strategic field and in this significant moment in the history of our country.”



PAO Egypt 2005-2015



In **10** years: **4** Financing agreements were signed with a total amount of **EUR 72,000,000**



27 Twinning Projects



6 Technical Assistance Projects

195 TAIEX interventions



22 SIGMA Interventions



PAO Egypt - **Twinning**



PAO adds value to the **twinning** intervention by focusing on how to facilitate “peer to peer” working environment

We aim at optimizing the utilization of the resources made available in the framework of the twinning contract (from the MS or the BC).

This is how we add value !



PAO Egypt - **Twinning**



Being the Contracting Authority in a decentralized context, PAO Egypt is responsible for the overall procedural, financial and contractual management of the Twinning project.

PAO has key roles in the cycle of the twinning project.





PAO as a facilitator



- As a facilitator, PAO works on the following three levels:

Strategic
(Ministerial level)

- Minister of International Cooperation and the concerned Ministers

Tactical
(Presidents/Heads of BC Administrations level)

- Programme Director and the concerned Presidents/Heads

Operational
(MS and BC counterparts level)

- PAO concerned project manager and the PLs, RTAs, Component leaders & FP

Moreover, PAO plays an essential role in paving the way for MS and BC experts to work in the best available/possible conditions



PAO and the RTA



PAO will support you to:

-Develop with your counterpart at the BC Administration mutual trust which is key to any progress

-Enhance the inter-institutional coordination which is always required for the successful implementation of the twinning project.

-Support in furnishing the necessary information that may be used for complementarity with other EU funded projects or even with other EU support instruments (TAIEX – SIGMA)

PAO will also support in mediation in case of conflicts between MS and BC counterparts



PAO and the RTA



For the RTA, coordinating closely with the concerned project manager within PAO may ease and accelerate the RTA's integration in the BC Administration and within Egypt as well as ensuring a smooth operation.

Work permits ... Housing ... Where to find good local dishes !



PAO and the RTA

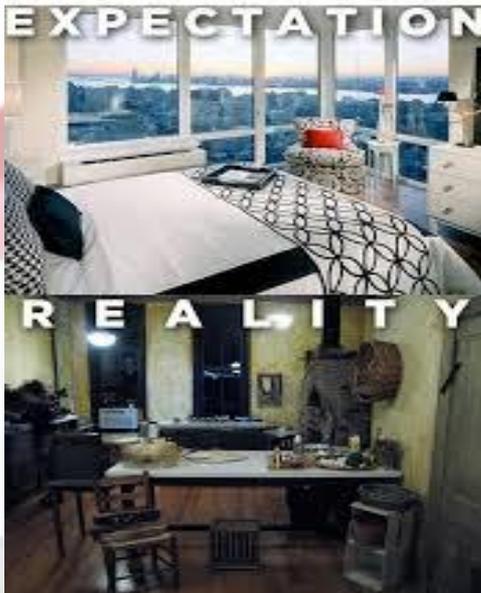


You may face some challenges .. Be prepared and we will support you !

Culture's influence on perception !

Language barriers !

Expectations Vs. Reality !





TIPS for the RTAs



- Make use of the period from the notification of award till the start of implementation to know more about who is doing what in a twinning contract:
 - SAAP/PAO, Contracting Authority
 - MS Administration, Beneficiary of the Twinning Grant
 - BC Administration, Beneficiary of the Twinning Project
 - EUD, Monitoring the Project
- The European Commission represented by the European Union Delegation is always there sponsoring the whole intervention and providing all necessary support to the contract parties. Their role is vital for the successful implementation of the twinning project and PAO works closely with them.



TIPS for the RTAs



Before starting:

- try to know more about your counterparts
- know more about the **Egyptian society**, transportation (taxi, metro .. etc), culture and people
- get in touch with PAO as we organize **events for networking**
- try to explore how long it will take you to go from place to another with a taxi ... prepare your sunscreen !!

PAO is planning to organize events to gather twinning experts and projects' teams for networking, socialization and sharing experiences ... **MAKE SURE YOU ARE THERE !**



Technical TIPS



- **Reporting:** the twinning project should be focused on technical matters and results oriented.

Avoid in reporting using emotional language, negative critical tone and do not focus on logistical/administrative matters only ... these are one of the main causes of conflicts among the involved parties (mention all what you want, however, delicacy is always appreciated!)

- **Communication:** We work closely with the EUD to facilitate the twinning operation. Our close coordination is based on information sharing and consultations.

When communicating with any of the stakeholders, keeping PAO in the loop will add value and confusions or misunderstandings will be avoided.

- **Complimentarity:** **Twinning projects Steering Committees** invite representatives from similar projects in the field, make sure that you inform PAO project manager that you are keen to be there (the complementarity of mechanisms and projects is important for the EUD and PAO)



Join Us



Welcome on board

INSTITUTIONAL TWINNING PROJECT FOR THE OCCUPATIONAL HEALTH AND SAFETY (OHS) MANAGEMENT SYSTEM

“This project gave us the opportunity to learn about the European directives in the field, especially with regards to the protection of various categories of workers in the workplace and the Italian laws implementing European directives. It gave us the opportunity to study and compare between Egyptian and European legislations. This helped us to plan for modifying some decrees in the field of occupational health and safety to conform with international standards.”

Muhammad Suleiman Ibrahim, Head of the Central Administration for the Wellbeing and Protection of the Manpower and Labour Environment

INSTITUTIONAL TWINNING PROJECT FOR THE EGYPTIAN MARITIME SAFETY (EAMS)

“EAMS believes the project is a success from all perspectives. It managed to attain all its goals due to the fruitful cooperation and faithful efforts of all partners from the Ministry of International Cooperation and the European Delegation. EAMS appreciates the efforts and cooperation.”

Rear-Admiral Mustafa Mohamed Ezzeldine Wahba, Chairman, Egyptian Authority for Maritime Safety

INSTITUTIONAL TWINNING PROJECT FOR THE CENTRAL AGENCY FOR PUBLIC MOBILIZATION AND STATISTICS (CAPMAS)

“CAPMAS believes that the project succeeded in achieving its objectives because of the efforts made in the pre-contract phase which led to the signing of a twinning contract specifically aimed at achieving CAPMAS requirements within the framework of national demands and international standards. This was the result of the excellent choices made by the CAPMAS and the SAAP teams responsible for project management and implementation.

Cooperation between CAPMAS and SAAP has been achieved in the best way, due to the good planning of the project, implementing the learned lessons from other successful projects, and the continuous follow up on all activities by the project management team. After the end of the twinning project in November 2010, CAPMAS will evaluate the achieved objectives and define the next cooperation phase with SAAP in order to continue CAPMAS capacity building, especially in the other statistical fields which were not covered by the current project. This cooperation will be achieved using one of the following instruments: a new twinning project, a technical assistance project, or TAIEX.”

Ahmed Kamal Abd Al-Aziz, Advisor to CAPMAS Chairman

INSTITUTIONAL TWINNING PROJECT FOR THE EGYPTIAN TOURIST AUTHORITY

“The Twinning project for the Egyptian Tourist Authority, which was provided by the EU through the Support to the Association Agreement Programme (April 2007 - April 2009), is a real tool to assist in the development of the authority now.

The cooperation between the Egyptian Tourist Authority and the Support to the Association Agreement Programme (SAAP) during the project period has been flexible and responsive in a way that achieved the desired objectives of the project.”

Amr Al-Ezzabi, Authority Chairman

INSTITUTIONAL TWINNING PROJECT FOR THE GENERAL ORGANIZATION FOR VETERINARY SERVICES (GOVS)

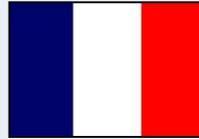
“This project was of substantial significance in enabling the General Organization for Veterinary Services (GOVS) to take up its new and broader responsibilities as the competent veterinary authority in the national and international field.”

Mohamed Mostafa Algarhy, Chairman of the General Organization for Veterinary Services



Some of PAO TWN projects

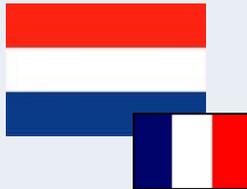


<i>Egyptian Side</i>	<i>European Side</i>	
<i>Ministry of Tourism – Egyptian Tourism Authority (ETA)</i>	<i>Agency for European Integration and Economic Development (AEI)</i>	
<i>Ministry of Communications and Information Technology – Egyptian National Postal Authority (ENPO)</i>	<i>France - La Poste / International Development ADETEF</i>	
<i>Ministry of Transport – Egyptian Authority for Maritime Safety (EAMS)</i>	<i>Sweden – Swedish Maritime Administration</i>	
<i>Ministry of Investment - General Authority for Investment (GAFI)</i>	<i>Germany – Ministry of Economics and Technology, Junior Partner Republic of Austria</i>	



Some of PAO TWN projects

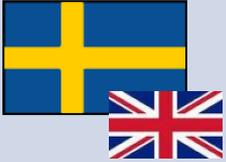


<i>Egyptian Side</i>	<i>European Side</i>	<i>MS</i>
<i>Ministry of Manpower and Migration – Occupational Health and Safety Management</i>	<i>Italy – Ministry of Labor and Social Security</i>	
<i>Ministry of Transport – Egyptian National Railways</i>	<i>France – Ministry of Ecology, Sustainable Planning & Development</i>	
<i>Central Agency for Public Mobilization & Statistics (CAPMAS)</i>	<i>Denmark – Statistics Denmark</i>	
<i>Ministry of Agriculture and Land Reclamation – General Organization for Veterinary Services</i>	<i>Food and Consumer Product Safety Authority, Nature and Food Quality, Junior Partner French Vétérinaire International</i>	



Some of PAO TWN projects



<i>Egyptian Side</i>	<i>European Side</i>	
<i>Ministry of Trade and Industry - Egyptian Accreditation Council</i>	<i>Sweden – Board for Accreditation and Conformity Assessment, Junior United Kingdom Accreditation Service</i>	
<i>Ministry of Water Resources and Irrigation - Water Quality Management</i>	<i>Italy: Ministry for the Environment, Land and Sea in consortium with the French Ministry of Ecology, Sustainable Development and Planning, France and Austria are Junior partners</i>	
<i>Ministry of State for Environmental Affairs (EEAA) - Integrated Hazardous Substances & Waste Management System</i>	<i>Germany: Federal Ministry for Environment, Nature Conservation and Nuclear Safety (BMU) and German Technical Cooperation (GTZ)</i>	



Some of PAO TWN projects



<i>Egyptian Side</i>	<i>European Side</i>	<i>MS</i>
<i>Ministry of Transport - General Authority for Roads, Bridges and Land Transport (GARBLT) - Road Safety</i>	<i>Germany - Federal Ministry of Transport, Building and Urban Affairs, Junior Partner Austrian Federal Ministry for Transport, Innovation and Technology</i>	
<i>Ministry of Communications and Information Technology - National Telecommunications Regulatory Authority (NTRA)</i>	<i>Italy: Communication Authority (AGCOM), Junior Partner German Ministry of Economics and Technology</i>	
<i>The Egyptian Water Regulatory Authority (EWRA) - Phase I</i>	<i>Consortium led by Euroconsult Mott MacDonald, The Netherlands</i>	
<i>Egyptian Real State Authority ERTA</i>	<i>the ARCA consultancy Spain</i>	



Our two years Guests



Stefan Helmprobst
EGAC



Reijo Aholainen
NAQAA



Sarunas Pajarskas
ECA



Richard COLLYER
EOS



Patrick MOUSNIER-LOMPRIE
ARC



Bienvenido PASCUAL ENCUESTRA
A&A Professio



De La Torre



Massimo BANDINI
MoCA



William HARRIS
NIS



Some of MS Administrations



ISTITUTO NAZIONALE PER L'ASSICURAZIONE
CONTRO GLI INFORTUNI SUL LAVORO



STATISTICS
DENMARK



Federal Ministry for the
Environment, Nature Conservation
and Nuclear Safety



EXPERTISE
FRANCE



Thank You



For more information:

www.ee-aa.org.eg

Facebook Fan Page:

Support to the Association Agreement Programme

The screenshot shows the website for the Support to the Association Agreement Programme (SAAP). The header includes the SAAP logo and navigation links. A sidebar on the left contains a menu with items like 'Press Releases', 'Events and Activities', 'Publications', 'Careers & Recruitment', 'Documentation Center', 'Photo Gallery', 'Related Links', and 'FAQ'. The main content area features a large blue banner with the SAAP logo and a text block. Below this, there is a section titled 'ANNOUNCEMENT FOR POSITION OF RTA ASSISTANT' with details about a twinning project in Egypt. A 'LATEST NEWS' section lists several recent events and visits.

The screenshot shows the Facebook fan page for the Support to the Association Agreement Programme. The page header includes the Facebook logo and login fields. The profile picture shows a group of people. The cover photo features the SAAP logo and text in Arabic. A post is visible, titled 'Training Seminar on "How to Set Up and Implement a Successful Institutional Twinning Program" in Warsaw', with a yellow and blue graphic. The page also shows a 'PEOPLE' section with 702 likes and 76 users.