

## 2012 Annual Programme

### Balanced Regional Development: 12 – 2012 / 03

#### 1 IDENTIFICATION

<b>Project Title</b>	Balanced Regional Development
<b>CRIS Decision number</b>	2012/022-940
<b>Project no.</b>	12
<b>MIPD Sector Code</b>	3. Private sector development
<b>ELARG Statistical code</b>	02.22
<b>DAC Sector code</b>	43040; 43030; 25010
<b>Total cost (VAT excluded)<sup>1</sup></b>	€ 15.6 million
<b>EU contribution</b>	€ 12 million
<b>Management mode</b>	Centralised
<b>EU Delegation in charge</b>	European Union Office in Kosovo *
<b>Implementation management</b>	European Union Office in Kosovo
<b>Implementing modality</b>	Works, Services, Grants
<b>Project implementation type</b>	C01
<b>Zone benefiting from the action(s)</b>	Kosovo

#### 2 RATIONALE

##### 2.1 PROJECT CONTEXT: ISSUES TO BE TACKLED AND NEEDS ADDRESSED

A balanced and competitive economic development is important for Kosovo, as its social and political stability depends very much on sustained economic development and resulting strengthened social cohesion.

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<sup>1</sup> The total project cost should be net of VAT and/or of other taxes. Should this not be the case, clearly indicate the amount of VAT and the reasons why it is considered eligible.

\* This designation is without prejudice to positions on status, and is in line with UNSCR 1244 and the ICJ Opinion on the Kosovo declaration of independence.

Kosovo municipalities and economic regions are generally characterised by weak infrastructure, which has been identified as one of the main obstacles to economic development. Lack of basic local roads and energy connections makes it difficult to establish businesses. In addition many municipalities in Kosovo lack proper buildings for administrative and educational purposes, for cultural and recreational activities. This results in uneven development between municipalities. In part, the reason for this is a lack of financial resources, but it is also due in part to a lack of capacity amongst municipalities and other local and regional bodies to develop and implement appropriate projects.

The overall objective of this project, therefore, is to contribute to the creation of the conditions for more balanced sustainable economic development in all the economic regions of Kosovo, through a reduction in the disparities between municipalities in terms of quality of life and in term of economic development potential.

In order to achieve this objective the project seeks to:

- a.* improve the quality and quantity of both social and business related infrastructure in municipalities throughout Kosovo by providing financial assistance (incl. grant schemes) for the provision of relevant infrastructure,
- b.* enhance the capacity of municipalities and other bodies through ongoing financial assistance to the Regional Development Agencies who will continue to provide support to the municipalities and other bodies.

## **2.2 LINK WITH MIPD AND SECTOR STRATEGIES**

A key priority of the Multi-annual Indicative Planning Document (MIPD) 2011 – 2013 is to support Kosovo's efforts to improve its business environment, to attract investment, and stimulate growth and thus the creation of formal jobs to ensure that Kosovo's socio-economic development can continue.

In that context, the Economic Development Plan 2011 – 2014 identifies roads, rail, energy supply, and privatisation of socially-owned enterprises in telecommunications and electricity distribution as being among the key activities that can be expected to yield direct effects in economic development of Kosovo as well as increase the private sector capital in the economy with a positive effect in reducing unemployment. The development of public infrastructure is expected to have a direct positive effect in employment; in empowerment of small and medium businesses; in rural development etc. In addition, it is estimated that the implementation of projects in this sector will enable investment of fresh private capital in the economy and will generate new jobs.

The priorities of the Medium Term Expenditure Framework 2012 – 2014 are oriented towards the implementation of projects of central importance that result in economic development, such as road infrastructure, energy, quality education and capacity building, establishing a favourable environment for business development, and support for certain sectors such as agriculture that have positive impact in generating employment. It foresees numerous infrastructure projects developed by municipalities to enhance the social and economic aspects of their communities. The Action Plan for the Implementation of the Decentralisation process of the Government of Kosovo also represents a set of detailed actions required, including legislative reform and the establishment of the new municipalities.

And while these conclusions are set in the context of Kosovo as a whole, the recent preparation of regional development strategies in the five economic regions of Kosovo have highlighted the same issues: the need to substantially improve the quality of local infrastructure and the general business environment in order to create the conditions whereby investment can take place. Such investments will lead to the creation of new jobs which will in turn contribute to enhanced economic and social cohesion and balanced regional development throughout all of Kosovo. The regional analysis also concluded that the lack of capacity of municipalities, in both financial and human resource terms, was a serious barrier to addressing these issue and consequently three key issues have been identified which are elaborated further in Section 2.4, namely:

- the poor quality of municipal infrastructure,
- the need to enhance local economic development,
- the need to develop local capacity.

### **2.3 LINK WITH ACCESSION PARTNERSHIP (AP) / EUROPEAN PARTNERSHIP (EP) / STABILISATION AND ASSOCIATION AGREEMENT (SAA) / ANNUAL PROGRESS REPORT**

The EC Progress Report on Kosovo 2011 indicates that overall the technology base and the state of physical infrastructure remains weak and the pool of qualified human capital is small and as a result Kosovo companies are too rarely competitive even in sectors where competitive potential exists.

According to the Action Plan 2011 for the Implementation of the European Partnership, Kosovo still faces challenges, especially on the issue of implementation and enforcement of environmental legislation. Further efforts are needed to establish an effective administrative and institutional infrastructure for environmental measures.

### **2.4 PROBLEM ANALYSIS**

Kosovo has the youngest population in Europe; about 65% of the population is below the age of thirty. Economic growth for 2012 is estimated by the IMF to be 3.8%. By regional standards Kosovo is still relatively poor with a per capita GDP of around € 2,700 per year. Imports account for around 60% of GDP and apart from remittances Kosovo's economy relies to a large extent on donor assistance. Foreign investment is still relatively low, partially hindered by legal issues and regular power cuts. Unemployment rate is on average around 40% with even higher percentages in some regions. Almost 40,000 school-leavers enter the job market every year and face major difficulties to find employment, and poverty is still widespread. It is estimated that even if the growth doubles to 7 % within a generation (20 years) the unemployment will only be reduced by 50%. Unemployment is rated as the number one policy priority in Kosovo by the government and public opinion alike.

#### Key Issue no. 1 – Municipal Infrastructure

Kosovo municipalities are generally characterised by weak infrastructure, which has been identified as one of the main obstacles to economic development. Lack of basic local roads and energy connections makes it difficult to establish businesses. In addition many municipalities in Kosovo lack proper buildings for administrative and educational purposes,

for cultural and recreational activities. Even though the municipalities are able to keep up existing infrastructure, their own capacities to invest in new municipal infrastructure are limited. There is a need to increase not only financial resources, but also the technical skills of local administration to efficiently provide services to their constituencies. Therefore, there is a need to provide both types of support to meet the various needs of the municipalities.

There is a serious infrastructure deficit in Kosovo, particularly at the municipal level, which restricts local development and integration. This shortfall is not only related to inadequate transport routes which hamper business development, scarce water and wastewater systems which contribute to poor public health, schools which are inadequate for satisfactory teaching of children, or deficient administrative buildings, but as well to almost derisory facilities for youth, sports and culture, and a lack of awareness and therefore investment in order to fully exploit the existing touristic potential.

However, there is not only a need to increase financial resources for municipal investments, but also the technical skills of local administrations to provide better services to their constituencies. This includes as well the capacity to successfully deal with infrastructure projects throughout the entire project cycle, notably the programming, identification, formulation and implementation (incl. supervision) phases. Therefore, it is imperative to provide both infrastructure and capacity building support in order to properly address the multiple needs of the municipalities in this domain.

#### Key Issue no. 2 - Local Economic Development

In addition to the basic infrastructure needs identified above, regional strategies also identified the need to improve the business environment in all municipalities including both physical infrastructure related to business activities such as business parks, business incubators, etc., and also the overall business environment in order to attract and sustain business investment. All municipalities in Kosovo have a statutory obligation to promote economic development but most of them lack the resources to do so. Only seven out of thirty seven municipalities have made any budgetary provision for capital expenditure on economic development for 2011 and while this is far from satisfactory it is also understandable when the pressures on health, social welfare, education and science expenditure are inevitably seen as more important. There is clearly a pressing need to support greater investment by municipalities in capital projects that will enhance the business environment.

#### Key Issue No. 3 – Developing local capacity

While municipalities and other eligible bodies have collectively received substantial funding from both government and donor funds, it is apparent that there is still a substantial lack of capacity amongst these institutions to identify and develop good quality projects that will contribute to addressing the socio-economic problems in their regions. As one way of addressing this, the EU has supported the establishment of Regional Development Agencies (RDAs) who have worked with municipalities and other bodies to assist them in developing their project proposals.

However, it is clear that much more still needs to be done in this area, particularly in the smaller municipalities which simply lack the resources to develop projects, and in the newer ones which lack the experience even if they may have the resources (which few of them in fact do). Quite simply, without on-going support from the RDAs it must be expected that this

lack of capacity will persist, with a consequent weak investment potential of the municipalities, especially the smaller ones.

### **Stakeholder analysis**

*Stakeholders* include: Central Government, MLGA, Municipalities, five RDAs, business community organisation, Kosovo Association of Municipalities, NGOs, wider communities living in the economic regions of Kosovo.

*Target group – beneficiaries* - Kosovo municipalities and respective communities are the main target groups and their population the main beneficiaries of this project, which will bring improvements of public and local services of municipalities. Other key target groups are Kosovo central and local authorities, NGOs and private sector. The project aims to work and reach out to the targeted beneficiaries and together with them consolidate and develop an enabling environment for economical development. Moreover, the project will aim to improve stakeholder's involvement and commitment to the development process.

## **2.5 LINKED ACTIVITIES AND DONOR COORDINATION**

The problems outlined above are not new, and initiatives to address them have already been undertaken with the support of IPA and other donors. In relation to municipal infrastructure the following support has been provided, or is foreseen, including Technical Assistance.

(in € million)

<b>IPA AP</b>	<b>EU Assistance</b>	<b>Beneficiary Contribution</b>
2007	8.0	2.5
2008	14.0	14
2009	19.0	0.0
2010	10.0	2.5
2011	10.0	2.5
TOTAL	61.0	8.9

In relation to local economic development, the IPA supported EURED Grant Scheme programme has provided substantial support to projects supporting local economic development in many municipalities in Kosovo. To date the following support has been provided or is foreseen.

<b>IPA AP</b>	<b>EU Assistance</b>	<b>Beneficiary Contribution</b>
2008	2.5	0

2009	4.9	0
2010	4.0	0.9
2011	4.5	0.5
TOTAL	15.9	1.4

In relation to developing local capacity, to date the following support to the establishment and ongoing operating costs of the Regional Development Agencies has been provided or is foreseen:

<b>IPA AP</b>	<b>EU Assistance</b>	<b>Beneficiary Contribution</b>
2008	0.75	0
2009	1.4	0
2010	1.0	0.055
TOTAL	3.15	0.055

And in addition to the above direct assistance to municipalities and RDAs, technical assistance has also been provided to support the EURED process by providing support to both the RDAs and the Ministry of Local Government Administration. To date the following support has been provided or is foreseen:

<b>IPA AP</b>	<b>EU Assistance</b>	<b>Beneficiary Contribution</b>
2008	3.0	0
2010	2.5	0
TOTAL	5.5	0

Other donors supporting MLGA and Municipalities are UNDP/SDK (Support to Decentralization in Kosovo), DFID, GIZ (Modernisation of local services), UN Habitat, USAID (Democratic Effective Municipalities Initiative (DEMI), LOGOS (Swiss-Kosovo Local Governance and Decentralization Support), and JICA.

## **2.6 Lessons learned**

Despite the achievements of earlier and ongoing assistance to municipal infrastructure and EURED process, several problems have been encountered in the implementation of these programmes. Some lessons learnt that should be considered in the design and implementation of future activities include:

- Municipalities and grassroots organisations most often do not have the capacities for preparing and implementing good project proposals. This is still a problem and it is apparent that they will continue to need ongoing and appropriate support in identifying and designing good projects. Targeted training activities need to be envisaged and partnerships with more advanced organisations are to be encouraged.
- With so many municipalities being simply too small and thus lacking the resources to undertake proper project development, the support of the Regional Development Agencies is essential for the development of good quality projects that can fully utilise the financial resources available and make a demonstrable difference to the quality of life and the economic development of municipalities, and thus of Kosovo as a whole.
- Latest experience with most of municipalities that have benefited from EURED grant schemes has shown that they have serious problems in managing these projects following EU procedures. More guidance and support from RDA or other actors will be instrumental in future similar initiatives. Coordination and harmonisation of activities of the five RDAs with the central institutions needs to be improved. Furthermore, the scope and focus of RDAs activities should be better standardised and to each other and existing and upcoming policies and initiatives related to regional development.
- It should be ensured that land ownership issues (including access) shall be fully solved when selecting a project or scheme (i.e. land available should already be the property of the beneficiary and this must be certified unambiguously by a cadastral extract).
- Ownership of project: The beneficiary's sense of ownership is key to the success of these initiatives. Therefore, a close and regular involvement of the beneficiary from the very early stages of the project and throughout the entire project cycle is of utmost importance.
- Operation and maintenance after hand-over: Experience shows that municipalities very often underestimate or even neglect the costs for operation and/or maintenance of the scheme/facilities implemented for and handed over to them after Provisional Acceptance. Criteria related to operation and maintenance must already be included in the selection process of submitted project proposals and formal agreements (i.e. MoU) regarding operation and maintenance signed with the selected municipalities.
- Prioritising investment needs: Despite the serious infrastructure deficit at the municipal level, it is vital that the municipalities properly prioritise their needs before submitting the project proposals. All submitted project proposals shall be fully in line with existing municipal development, spatial and urban plans and the Steering Committee should properly assess these criteria during the selection process.
- Past performance as criteria for future support: Experience shows that properly assessing the track record of a municipality related to previous EU-funded projects is a criterion that shall be included in the project selection process. Too often it is the same municipalities which show an unsatisfactory level of cooperation during the project cycle and which then fail to live up to their responsibilities once the facility or scheme has been handed over to them.
- Collaboration and cooperation at regional level consolidates individual efforts into a more effective tool for development. Cooperation on regional development projects also boosts development at central level. Through their involvement with the Grant Scheme,

Regional Development Agencies (RDAs) should, in principle, contribute to more effective donor cooperation at regional level and avoid unnecessary duplication of activities.

### **3 DESCRIPTION**

#### **3.1 OVERALL OBJECTIVE OF THE PROJECT**

A more balanced regional development in Kosovo through increasing physical infrastructure, the quality of life and economic development potential of Kosovo municipalities

#### **3.2 SPECIFIC OBJECTIVE(S) OF THE PROJECT**

- To improve living conditions through the improvement of municipal infrastructure,
- To make Kosovo regions more attractive for domestic and external investment,
- To enhance capacities of Regional Development Agencies to provide services to municipalities, non-profit organisations and businesses.

#### **3.3 RESULTS**

1. Upgraded municipal infrastructure including considerable infrastructural improvements in the northern municipalities.
2. Capacity of municipalities to identify, formulate, design, tender and implement/supervise small to medium-sized infrastructure projects strengthened.
3. Improved business environment and investment (to be measured by the number of projects funded by the government and donors and consulted by the RDAs).
4. 400 new jobs created.
5. Better living conditions created for 300 000 inhabitants.
6. Regional Development Agencies deliver tangible and visible results in support of development of Kosovo regions and municipalities including 8 major joint initiatives on central level.

#### **3.4 MAIN ACTIVITIES**

##### **Activities to achieve Result 1:**

- Implement one or more calls for proposals. Actions to be financed include, for example:
  - Socio-economic infrastructure such as educational buildings including pre-schooling institutions.
  - Transport infrastructure such as local roads and bridges.
  - Environmental infrastructure such as water supply systems, waste management.
  - Business parks, industrial zones, tourist infrastructure if it is priority in the economic development plan for the region.

##### **Activities to achieve result 2:**

- After project identification, provide technical assistance to help municipalities draft works tender documents.
- Assist municipalities in implementing tender and selecting a number of works projects that will be carried out.
- Provide training and assistance to municipal staff on the entire process of project identification and preparation.



**Activities to achieve results 3 -5:**

- Preparation of a grant application package.
- Launch and contracting of grants.
- Grants implementation and monitoring.

**Activities to achieve result 6:**

- Provide operational support to RDAs.
- Coordinate actions of RDAs on central level.

**3.5 ASSESSMENT OF PROJECT IMPACT, CATALYTIC EFFECT AND CROSS BORDER IMPACT (WHERE APPLICABLE)**

The impact of the foreseen interventions will be significant, as it has been the case during previous and ongoing Municipal Social and Economic Infrastructure projects, because the implemented schemes will have a direct effect on sustained local and regional development and integration and contribute as well to strengthened social cohesion, even more in minority areas. In addition, the foreseen multi-purpose facilities for youth, sports and leisure will directly target some of the needs of Kosovo's young population, allowing them to grow up in a more appropriate environment and help them to develop to the full. These facilities will as well contribute at creating a society free from discrimination of any kind and the integration of disadvantaged groups, which is a priority of the European Partnership. Furthermore, the project will continue to further improve the municipalities' capacities to provide adequate services to their citizens and the foreseen training component contribute to the municipal administrations being more proficient when dealing with infrastructure projects.

The positive results of previous and ongoing schemes financed under EU-funded Municipal Social and Economic Infrastructure projects may trigger additional future investments from the central government and other donors alike into a sector (i.e. local infrastructure) which has been rather neglected during the last years. In addition, the foreseen investments will release funds from municipal budgets for other high priority projects. Despite almost unanimous support to the decentralisation process, the support pledged often focuses too much on technical assistance ("soft" component), but neglects existing capital investment needs ("hard" component), or at worst even remain a lip service. The municipalities' improved capability to provide quality public services to their citizens will lead to a better quality of life, improved citizens' satisfaction and increased revenues for the municipalities from the said services. Furthermore, the improved management of infrastructure projects will result in a more efficient and effective use of the often scarce municipal funds.

The direct involvement of the beneficiary municipalities from the very early stages of the project cycle will create a sense of ownership and greatly contribute to the sustainability of the schemes. All facilities or schemes will have to be in line with the existing municipal and urban development and urban regulatory plans. In addition, the municipalities will be required to show evidence of budget availability for proper operation and maintenance, and formal agreements (i.e. MoU) will be signed between the municipalities, the Ministry of Local Government Administration, and the EU Office in Kosovo, clearly outlining the responsibilities of the different parties.

**3.6 SUSTAINABILITY**

The support will continue to further improve the municipalities' abilities to provide adequate services to their citizens and the foreseen training component contribute to the municipal administrations being more proficient when dealing with infrastructure projects.

Municipalities are committed and it is their obligation to fully support investments with adequate and sustainable follows up.

The positive results of this scheme financed under IPA funds may trigger additional future investments from the central government and other donors alike into a sector (i.e. local infrastructure) which has been rather neglected during the last years. In addition, the foreseen investments will release funds from municipal budgets for other high priority projects.

The municipalities' improved capability to provide quality public services to their citizens will lead to a better quality of life, improved citizens' satisfaction and increased revenues for the municipalities from the said services. Furthermore, the improved management of infrastructure projects will result in a more efficient and effective use of the often scarce municipal funds.

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### **3.7 ASSUMPTIONS AND PRE-CONDITIONS<sup>2</sup>**

Experience of the current and previous support in this sector has shown that a critical success factor is the capacity of the beneficiaries (in particular municipalities) to design and implement good quality, relevant projects and to that end it is assumed that the ongoing support to municipalities from the RDAs will significantly contribute to that. Furthermore, the provision of improved facilities will attract private investment as well as improve the quality of life for residents in the assisted municipalities and thus contribute to the overall objective.

- The interested municipalities are able to develop quality project proposals in line with their Municipal Development and Urban Development Plans and to submit them on time.
- All necessary pre-requisites such as solving of all land ownership and other legal issues, appointment of municipal staff to follow up implementation, agreements for proper maintenance, etc. are met by the selected municipalities (supported by MLGA and Technical Assistance).

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<sup>2</sup> Assumptions are external factors that have the potential to influence (or even determine) the success of a project but lie outside the control of the implementation managers. Such factors are sometimes referred to as risks or assumptions but the Commission requires that all risks shall be expressed as assumptions. Pre-conditions are requirements that must be met before the sector support can start.

- The selected municipalities show strong sense of ownership for their projects.
- Kosovo government is willing to develop the overall policy, legal framework and institutional framework for the regional economic development process.

Sufficient capacity of grant beneficiaries to implement their projects successfully (Note: capacity building support will be provided to successful applicants by RDAs and through existing TA contract. In addition the RDAs and TA will assist in the monitoring of contracted projects to identify any potential problems).

#### **4 IMPLEMENTATION ISSUES**

##### **Component 1 - Municipal Infrastructure**

Implementation through one service contract (€ 1.2 million) and several works contracts (total of € 7 million).

30% of the investments in infrastructure are planned to be allocated to projects in the Northern municipalities and/or targeting end beneficiaries living in Kosovo north of the river Ibër/Ibar.

€ 2.5 million will be provided by the government in parallel co-financing.

A Steering Committee will be established consisting of representatives from the European Union Office to Kosovo, MLGA, and the municipalities. The Steering Committee will guide the municipal social and economic infrastructure project and will define criteria's for submission and selection of projects proposals submitted by interested municipalities and follow the implementation of the project shall be composed of representatives from the Ministry of Local Government Administration (2), the Association of Kosovo Municipalities (1) and the European Union Office to Kosovo (1). The chairperson will be from the Ministry of Local Government Administration

##### **Component 2. Support to EURED Grant Scheme**

Implemented through one or more calls for proposals (€ 3.0 million IPA Contribution)  
Parallel co-financing of € 0.9 million by the government.

##### **Component 3. Support to RDAs (Operating Grant)**

Implemented through one operating grant of € 0.8 million. The grant will be awarded without call for proposals in accordance with Financial Regulation IR Article 168(1)(c).  
Parallel co-financing: € 0.2 million by the government.

#### **4.1 INDICATIVE BUDGET**

**Indicative Project budget (amounts in €)**

<i>Balanced Regional Development</i>			SOURCES OF FUNDING									
			TOTAL EXPENDITURE	IPA CONTRIBUTION		BENEFICIARY CONTRIBUTION					PRIVATE CONTRIBUTION	
	IB (1)	INV (1)	€ (a)=(b)+(c)+(d)	€ (b)	% (2)	Total € (c)=(x)+(y)+(z)	% (2)	Central € (x)	Regional/Local € (y)	IFIs € (z)	€ (d)	% (2)
<b>Component 1 - Municipal Infrastructure</b>			<b>10.7</b>	<b>8.2</b>	<b>77</b>	<b>2.5</b>	<b>13</b>	<b>2.5</b>				
Contract 1.1 (Service)	-	x	1.2	1.2	100							-
Contract 1.2 (Works)	-	x	7.0	7.0	100							-
Parallel Co-financing	-	x	2.5			2.5	100	2.5				-
<b>Component 2. Support to EURED Grant Scheme</b>			<b>3.9</b>	<b>3.0</b>	<b>77</b>	<b>0.9</b>	<b>13</b>	<b>0.9</b>				
Contract 2.1 EURED Grant Scheme	-	x	3.0	3.0	100							-
Parallel Co-financing	-	x	0.9			0.9	100	0.9				-
<b>Component 3. Support to RDAs (Operating Grant)</b>			<b>1.0</b>	<b>0.8</b>	<b>80</b>	<b>0.2</b>	<b>20</b>		<b>0.2</b>			
Contract 3.1 Operating Grant	x	-	0.8	0.8	100							
Parallel Co-financing	x	-	0.2			0.2	100		0.2			
TOTAL IB			1.0	0.8	80	0.2	20		0.2			
TOTAL INV			14.6	11.2	77	3.4	33	3.4				
<b>TOTAL PROJECT</b>			<b>15.6</b>	<b>12.0</b>	<b>77</b>	<b>3.6</b>	<b>33</b>	<b>3.4</b>	<b>0.2</b>			

*NOTE: DO NOT MIX IB AND INV IN THE SAME ACTIVITY ROW. USE SEPARATE ROW* Amounts net of VAT

- (1) In the Activity row, use "X" to identify whether IB or INV  
(2) Expressed in % of the **Total** Expenditure (column (a))

## 4.2 INDICATIVE IMPLEMENTATION SCHEDULE (PERIODS BROKEN DOWN BY QUARTER)

Contracts	Start of Tendering/ Call for proposals	Signature of contract	Project Completion
Contract 1.1 Service	Q1 2013	Q3 2013	Q4 2016
Contract 1.2 Works	Q3 2013	Q1 2014	Q4 2016
Contract 2.1 Grant Scheme	Q2 2013	Q4 2013	Q4 2015
Contract 3.1 Operating Grants	n/a	Q2 2013	Q2 2014

\* Including Defects Liability Period (DLP) of the Works Contracts

## 4.3 CROSS CUTTING ISSUES

### 4.3.1 *Equal Opportunities and non discrimination*

The principle of "gender mainstreaming" consisting of taking systematic account of the differences between the conditions, situations and needs of women and men will be applied throughout the project cycle, which means when selecting, designing and finally implementing the different facilities/schemes. The experts of the Service Contract and involved in project selection, design and implementation must possess relevant gender mainstreaming skills.

Special attention will be paid to three target groups:

- Women;
- People with disabilities and special needs
- Religious and ethnic minorities

Through every aspect of its work, the EURED will address issues of discrimination and will work to remove barriers that prevent everyone from participating equally and fully in the EURD Project itself or to participating in projects funded through the EURED Grant Scheme

### 4.3.2 *Environment and climate change*

Environmental impact and sustainability will be assessed and taken into account since the very beginning of the project cycle (i.e. when assessing the submitted project proposals). The use of environmentally friendly and energy efficient building materials and renewable energy sources (e.g. geothermal cooling and heating, solar panels, green roofs, etc.) will be key issues in the design brief.

All applicable laws and related administrative directives/instructions will be fully respected, notably the Law on Environmental Protection (Law No. 03/L-025) and the Law on Environmental Impact Assessment (Law No. 03/L-024).

Disaster resilience and risk prevention and management should be integrated in the planning, preparation and implementation of projects.

### **4.3.3 Minorities and vulnerable groups**

Equitable treatment of minorities and other vulnerable groups - such as for instance children, elderly and disabled people - and particular attention to their specific needs will be a key feature during the entire project cycle. Project proposals directly targeting minority and vulnerable group issues and needs will be encouraged.

The project will produce guidelines and proofing tools for all the RDAs to use when assessing projects. It will assist the MLGA in addressing these issues and ensure that they are taken into account in all MLGA activities. This will include the use of the appropriate languages (Albanian, Serbian or others) for the appropriate audience. Organisations applying to run projects funded by the EURED grant scheme will need to do the same.

### **4.3.4 Civil Society/Stakeholders involvement**

Civil Society /Stakeholders involvement will be taken into consideration in all aspects of EU-funded activities, particularly in relation to public services, legislative matters and socio-economic support programmes in order to support civil society organisations to strengthen their capacities and professionalism, allowing them to engage in an effective dialogue with public and private actors and to monitor developments in areas such as the rule of law and respect for fundamental rights.

## **ANNEXES**

- 1. Log frame**
- 2. Description of Institutional Framework**
- 3. Reference list of relevant laws and regulations only where relevant**
- 4. Details per EU funded contract(\*) where applicable**
- 5. Project Visibility Activities**

**Two additional annexes with details on Municipal Infrastructure components:**

- 6. Guidelines for Municipalities and Selection Criteria**
- 7. List of Donations in Municipalities, infrastructure**

**ANNEX 1: Logical framework matrix in standard format**

LOGFRAME PLANNING MATRIX FOR Project Fiche		Project title and number		Balanced Regional Development
		Contracting period expires 3 years after signing the financing agreement.		Execution period expires 2 years following the final date for contracting.
		Total budget:	€ 15.6 million.	
		IPA budget:	€ 12 million.	
Overall objective	Objectively verifiable indicators (OVI)	Sources of Verification		
A more balanced regional development in Kosovo through increasing physical infrastructure, the quality of life and economic development potential of Kosovo municipalities.	Quality of life of 300 000 people living in the beneficiary municipalities. Higher competitiveness and a balanced socio-economic development of Kosovo regions.	Commission Progress Report, EPAP, World Bank Reports, Statistical Office of Kosovo, Periodic reports of Ministries and Government Agencies.		
Specific objective	Objectively verifiable indicators (OVI)	Sources of Verification	Assumptions	
<ul style="list-style-type: none"> <li>- To improve living conditions through the improvement of municipal infrastructure.</li> <li>- To make Kosovo regions more attractive for domestic and external investment.</li> <li>- To enhance capacities of Regional Development Agencies to provide services to municipalities, non-profit organisations and businesses.</li> </ul>	<ul style="list-style-type: none"> <li>Per capita expenditure on health, social welfare, culture, youth and sport, and education and science has increased by 2%.</li> <li>Per capita expenditure on economic infrastructure, 400 small-scale business investments.</li> <li>Success rate of 40 projects funded in relation to projects assisted.</li> <li>400 new jobs created.</li> </ul>	Commission Progress Reports, Regular reports of the project beneficiary institutions, reports of other the EU financed projects in the local government area.	That the provision of improved facilities will attract private investment as well as improve the quality of life for residents in the assisted municipalities.	
Results	Objectively verifiable indicators (OVI)	Sources of Verification	Assumptions	

<p>1 Upgraded municipal infrastructure that improve the public service delivery (to be measured by the number, size and quality of completed facilities) including considerable infrastructural improvements in the northern municipalities.</p> <p>2 Strengthened Capacities of municipalities to identify, formulate, design, tender and implement/supervise small to medium-sized infrastructure projects.</p> <p>3 Improved business environment, investment and new jobs created through grant projects grant projects supporting regional development funded and implemented successfully.</p> <p>4 400 new jobs created.</p> <p>5 Better living conditions created for 300 000 inhabitants.</p> <p>6 RDA network strengthened. egional Development Agencies deliver tangible and visible results in Kosovo regions.</p>	<p>10 municipal infrastructure support projects contracted and successfully implemented</p> <p>4 public institutions renovated or newly built</p> <p>100 people benefiting from improved public services</p> <p>number of municipal staff trained on project preparation and implementation</p> <p>40 regional development projects receiving assistance and are successfully implemented.</p> <p>400 of new jobs created</p> <p>400 of sub-grantees whose business in improved thanks to EU grants</p> <p>8 joint projects or other regional development initiatives supported by RDAs</p> <p>number of EURED grants contracted and successfully implemented</p>	<p>Regular reports of the project beneficiary institutions and the MLGA.</p> <p>Reports of the EURED project beneficiaries and the municipalities.</p> <p>Regular reports of the RDAs.</p>	<p>The interested municipalities are able to develop quality project proposals in line with their Municipal Development and Urban Development Plans and to submit them on time.</p> <p>All necessary pre-requisites such as solving of all land ownership and other legal issues, appointment of municipal staff to follow up implementation, agreements for proper maintenance, etc. are met by the selected municipalities (supported by MLGA and Technical Assistance).</p> <p>The selected municipalities show strong sense of ownership for their projects.</p> <p>Kosovo government is willing to develop the overall policy, legal framework and institutional framework for the regional economic development process.</p>
<b>Activities to achieve results</b>	<b>Means / contracts</b>	<b>Costs</b>	<b>Assumptions</b>
<p><b>Activities to achieve Result 1:</b> Implement one or more calls for proposals. Actions to be financed include, for example:</p> <p>- Socio-economic infrastructure such</p>	<p>1 service contract.</p> <p>Up to 5 works contracts.</p>	<p>€ 1.2 million.</p> <p>€ 7.0 million.</p> <p>Parallel co-financing: € 2.5 million.</p>	





## **ANNEX 2. Description of Institutional Framework**

### Ministry of Local Government Administration

- Mission: Local government advancement by working with municipalities – through coordination, empowerment, assistance – to provide effective and responsive service as close as possible to the citizens.
- Mandate:
  - Development of policies and implementation of legislation for local self-government;
  - Promotion and affirmation of the right of self-government of local bodies in conformity with the European Charter on Local Self-Government;
  - Exercise functions in the field of local administration, as determined with the constitution of Kosovo;
  - Coordination with sectorial ministries for effective offering of services controlled from centre including the human and financial resources;
  - Coordination with the Ministry of Finances to ensure that the municipal administration has received due financial resources to exercise their responsibilities, including public investment;
  - Contribution in the implementation of municipalities based on the applicable legislation;
  - Taking care for maintenance of the Action Plan for European Partnership in the field of local government.
- Organisational Structure: Office of the Permanent Secretary, Office of Information; Legal Department; Local Self-Government Department; Department of Reform and European Integration; Department of Administration and Support, Procurement Department.

### Association of Kosovo Municipalities

The Association of Kosovo Municipalities (AKM) was established on 30 June 2001, after the first local elections held in post-war Kosovo in 2000. The founding of the Association of Kosovo Municipalities is based on article 10 of the European Charter of Local Self-Government.

The AKM is a non-profitable organisation with judicial personality representing the general interest of its members (i.e. local authorities). The municipalities of Kosovo become members of the AKM with the decision of Municipal Assembly. Currently, all 37 existing municipalities are members of the AKM, the composition of the Board of Leaders (7 members incl. the president). The executive structure is headed by an Executive Director.

### Municipalities

The principles and the basic rights of local government are described in the Constitution and the governmental system in Kosovo is divided in two levels, the central and the local level.

Currently, there exist 37 municipalities. The Law on Administrative Municipal Boundaries (Law No. 03/L-041) foresees under article 5 (Territorial Organisation of Local Self-Government) that "in the current municipality of Mitrovicë/Mitrovica two new municipalities, Mitrovicë/Mitrovica North and Mitrovicë/Mitrovica South shall be established with the cadastral zones enumerated in this law and with their residencies in Mitrovicë/Mitrovica", which would bring the total number of municipalities to 38. The Government of Kosovo has announced its intention to establish this new municipality before the end of 2011.

### Regional Development Agencies (RDAs)

RDAs were founded in December 2008 as inter-municipal institutions to act and function as coordinators and drivers of development activities in the respective economic regions. Key tasks of the RDAs are: elaboration of the Regional Economic Development Strategies in cooperation with Partnerships, and providing support to potential applicants for European Commission related grants. The implementation of the strategies will be carried out by the

RDA and their partners; a full review and revision of the Strategies has been planned for 2012/2013 in line with economic development policy in Kosovo

*The five agencies are as following:*

- *RDA South* working with 6 municipalities: Dragash/ Dragaš, Malishevë/ Malisevo, Mamushë/ Mamuše, Prizren, Rahovec/ Orahovac, and Suharekë/ Suva Reka.
- *RDA Centre* working with 8 municipalities: Glogoc/ Glogovac, Fushë Kosovë/ Kosovo Polje, Obiliq/ Obilic, Graçanicë/ Gracanica, Podujevë/ Podujevo, Prishtina/ Pristina, Shtime/ Stimlje and Lipjan/ Lipljan.
- *RDA North* working with 4 municipalities: Mitrovicë/Mitrovica, Skënderaj/ Srbica, Vushtrri/ Vucitrn and Zubin Potok.
- *RDA East* working with 11 municipalities: Novobërdë/ Novo Brdo, Kamenicë/ Kamenica, Ferizaj/ Urosevac, Gjilan/ Gnjilane, Kaçanik/ Kacanik, Shtërpçë/ Strpce, Viti/ Vitina, Han i Elezit/ Đeneral Janković, Klllokot/ Klokot, Ranillug/ Ranilug and Partesh/ Parteš.
- *RDA West* working with 6 municipalities: Istog/ Istok, Deçan/ Decani, Junik, Klinë/ Klina, Pejë/ Pec and Gjakova/ Djakovica.

#### Steering Committee

The Steering Committee guiding the municipal social and economic infrastructure project shall be composed of representatives from the Ministry of Local Government Administration (2), the Association of Kosovo Municipalities (1) and the European Commission Liaison Office (1). The chairperson will be from the Ministry of Local Government Administration.

**ANNEX 3. Reference list of relevant laws and regulations only where relevant**

- Law on Spatial Planning (Law No. 2003/14),
- Law on Construction (Law No. 2004/15),
- Law on Waste (Law No. 02/L-30),
- Law on Environmental Protection (Law No. 03/L-025),
- Law on Environmental Impact Assessment (Law No. 03/L-024),
- Law on Local Self-Government (Law No. 03/L-040),
- Law on Administrative Municipal Boundaries (Law No. 03/L-041),
- Law on Local Government Finance (Law 03/L-049),
- Law on Public-Private-Partnerships and Concessions in Infrastructure and the Procedures for their Award (Law No. 03/L-090),
- Numerous so-called Administrative Instructions related to the above mentioned laws, such as for project control, technical inspection, or accessibility for disabled persons.

## **ANNEX 4: Details of each EU funded contract**

### **Component 1 – Municipal Capital Investment Programme**

#### ***Activity 1.1: Detailed Design, review and supervision of projects (Service Contract).***

The measures described under this activity will be carried out under a single service contract. The tasks to be performed by the Technical Assistance include:

a) Draw up the eligibility criteria for determining whether municipalities can apply for funding. Those criteria will be based on the following:

- Benefits to the population (total numbers that will benefit, ethnic minorities and numbers that will benefit, particular benefits to women and numbers that will benefit),
- Benefits to the environment,
- Project cost.

If the project provides infrastructure services, the beneficiary must show that the service charge will be paid (e.g. water, electricity etc).

- b) Review and finalize the detailed design of the projects identified and prepared by municipalities.
- c) Prepare the relevant tender dossier for approved municipal infrastructure works.
- d) Support the steering committee.
- e) Undertake supervision of works projects.
- f) Undertake the provisional and final acceptance of works project.

#### ***Activity 1.2: Implementation of construction works (Works Contracts)***

A call for tenders will be launched. Up to five works contracts will be used to implement the measures described under this activity. The contract value will be up to € 3 million each.

This activity includes the construction of the infrastructure projects identified by municipalities and approved by the steering committee. The main sectors of interventions:

- *Socioeconomic development* such as education buildings/schools, kindergartens,
- Health services, sports and youth facilities,
- *Infrastructure* such as municipal building rehabilitation, roads rehabilitation,
- *Environment* such as water supply systems and sewerage systems,
- Inter-municipal projects, jointly proposed by two or more municipalities, will also be considered.

The duration of the contracts will be for a period of 12–18 months, depending on the budget and beneficiary requirements. The successful tendered will start deployment one month after the contract is signed; the expected deployment date is June 2013.

### **Component 2 - Support to economic development projects (EURED Grant Scheme)**

Component 2 will be implemented through one or more calls for proposals. The Guidelines will be finalized by the EU Office in Kosovo based on experience of the above scheme and similar activities in the European Union. The main objective remains economic development and job creation. Efforts will be made for further regionalization and business

orientation. Real, tangible and visible results of the proposals remain the most important selection criterion.

### **Component 3 – Support to Regional Development Agencies (Operating Grant)**

Component 3 will be implemented through one operating grant of € 0.8 million. This grants will be awarded without call for proposals in accordance with Financial Regulation IR article 168(1)(c). It will cover staff costs, office costs and a minimum package of development activities for the five RDAs in line with the Description of Action.

#### **ANNEX 5. Project Visibility Activities**

The European Union Office in Kosovo has developed clear visibility guidelines and ensures that all projects which are implemented in Kosovo are fully in line with these guidelines. Project visibility is also clearly stipulated in all contractual documents whereby the contractors/implementers are obliged to adhere to all EU visibility requirements.

**Additional annexes with details on Municipal Infrastructure components are provided below in the two annexes.**

#### **ANNEX 6. Municipal Social and Economic Infrastructure Programme, Guidelines for Municipalities and Selection Criteria**

##### **1. Introduction**

In 2003 and 2005 the European Union allocated around € 14 million to support the development of social and economic infrastructure throughout Kosovo under the Municipal Social and Economic Infrastructure Programme. The aim of the programme was to assist the PISG in the implementation of the "Standards for Kosovo" and to support the Government in meeting the requirements of the Stabilisation and Association Process Tracking Mechanism.

This programme was designed to provide infrastructure projects in all municipalities of Kosovo. The selected schemes had to meet pre-determined criteria, including gender balance, minority returns and integration, environmental concerns, sustainability, etc.

The Instrument for pre-accession assistance (IPA) 2007, 2008 and 2010 provided further infrastructure support to municipalities of Kosovo focusing on support of the implementation of the requirements of the European Partnership (particularly those related to the municipal level), through improvement of municipal services including social and economic infrastructure. This support is giving priority to three main sectors such as: Socio – economic development (schools, kindergarten, health services, sports and youth facilities); Infrastructure (roads, municipal buildings); Environment (water supply and sewerage system).

The European Union allocated over € 40 million (including Technical Assistance) under IPA annual Programmes 2007-2011, while the Ministry of Local Government Administration € 10 million for the same programme.

##### **2. Setup of the programme**

### **Programme management**

The programme is managed jointly by the European Union Office in Kosovo and the Ministry of Local Government Administration (MLGA).

### **Project identification and application phase**

Projects will be identified by the local municipal authorities and will be based on the priorities of the municipalities. Municipalities should prepare project proposals which they will submit to the Steering Committee composed of members from the European Union Office in Kosovo, the MLGA and the Association of Kosovo Municipalities. The application form, which is attached to these guidelines (annex I), shall be used. Only completed application forms with all required documents attached will be considered for evaluation by the Steering committee.

### Projects eligible for funding

The submitted projects shall be limited to public infrastructure under the responsibility of the applicant municipality in the following fields:

<b>Sector</b>	<b>Project focus</b>
Socioeconomic development	<ul style="list-style-type: none"> <li>• Education buildings such as schools, kindergartens, etc.</li> <li>• Health service buildings,</li> <li>• Sports and youth facilities,</li> <li>• Municipal buildings, etc.</li> </ul>
Infrastructure	<ul style="list-style-type: none"> <li>• Municipal roads.</li> </ul>
Environment	<ul style="list-style-type: none"> <li>• Water supply systems,</li> <li>• Sewage systems.</li> </ul>

Projects related to the following fields would not be eligible:

- Public infrastructure which is not within the responsibility of the municipality such as:
  - o Electricity
  - o Telephone
  - o Regional roads.
- Recurrent costs and equipment such as:
  - o Wages
  - o Consumables
  - o Spare parts.
- Regular maintenance operations such as:
  - o Collecting solid waste
  - o Normal maintenance of infrastructure.
- Private and socially owned enterprises dealing with the commercial sector

### Eligibility criteria

Only municipalities are eligible to apply. Other potential applicants (community councils, NGOs, etc.) will need to channel their requests through a municipality.

A maximum 3 projects per municipality shall be submitted to the Steering Committee.

The municipality needs to prove that each project is in line with its long term strategy for municipal development. The Steering Committee will favour projects which are in line with the respective Municipal/Urban Development Plan.

Municipalities that can prove that the project is part of a systematically planned programme will be ranked higher. However, the project to be funded by this Municipal Social and Economic Infrastructure Programme needs to work independently from the other parts.

The projects need to be in line with master plans of the different Ministries, if applicable. A written confirmation from the respective Ministry will be requested.

A technical report, preliminary design (incl. detailed site plan) and preliminary cost estimation needs to be prepared by the municipality.

In order to guarantee that the project will have no adverse impact on the environment, the municipality must provide a confirmation that due considerations in this regards have been made during their project elaboration. This should be done, if possible, by carrying out an Environmental Impact Assessment approved by the Ministry of Environment and Spatial Planning.

In cases where the municipality will not be operating the constructed infrastructure, a written commitment of the future operator needs to be attached to the application.

The maximum value of the submitted projects should be medium-sized and not exceed one million Euros. If a municipality plans the construction of an infrastructure project where the cost estimation exceeds this limit, the municipality can split the project into two or more lots. Each lot, however, needs to be able to function independently, regardless of the fact that other lots will be constructed or not.

The duration of the works for each project shall not exceed 12 months and all projects should be completed by end of 2014.

A Technical Assistance Team (TAT) funded by the European Office in Kosovo will be supporting the municipalities during the development of the project proposal. The TAT will as well carry out a first screening of the submitted projects.

### **Evaluation phase**

The Steering Committee will evaluate the submitted project proposals and decide which projects will be funded by this Municipal Social and Economic Infrastructure Programme. The Steering Committee will use the criteria set out in annex iii.

The Steering Committee is composed of voting members from the following institutions:

- European Union Office to Kosovo (2 members),
- Ministry of Local Government Administration (2 members),
- Association of Kosovo Municipalities (1 member).

The Technical Assistance Team (TAT) will serve as the Secretariat of the Steering Committee.

It is the intention that each municipality will be benefiting sooner or later from the Programme. However, this requires from each municipality a minimum quality standard of the submitted project proposal, a firm commitment regarding the successful implementation of the project and last but not least a good level of cooperation under other European Office in Kosovo funded projects.



## **Design phase**

The TAT will prepare the Detailed Design, Technical Specification and Bill of Quantities for the projects selected by the Steering Committee.

The design includes, but is not limited to:

- geodetic survey of the project area,
- geological and hydrological assessments of the project area if required by TAT,
- all relevant calculation,
- design drawings etc.

## **Tender phase**

The TAT will prepare the tender documents for the Works Contracts and the works will be tendered according to the *Contract procedures for EC external actions*. The contracts will be signed by the European Union Office to Kosovo as the Contracting Authority and the successful construction company.

## **Construction phase**

The site supervision will be carried out by the TAT, in close cooperation with respective municipalities. The municipalities will be requested to nominate one of their inspectors as municipal site supervisor in order to become part of the TAT-led supervision team. This inspector will assist the TAT during the supervision of the construction works. He will have to perform daily site inspections and prepare weekly reports that will be submitted to the TAT. All costs arising related to the work of the municipal site inspector need to be covered by the respective municipality. Failure to perform site inspections on behalf of the municipality can lead to an interruption ordered by the Steering Committee.

The construction phase will be finished by issuing a *Certificate of Completion* by the respective municipality. The *Certificate of Completion* is based on the decision of a municipal technical commission that the construction has been completed according to the contract. The TAT must be represented in this municipal technical commission. By issuing the *Certificate of Completion*, the municipality (or the operator) takes over the responsibility for operating and maintaining the construction. Subsequently the TAT/ European Office in Kosovo will issue a Provisional Acceptance Certificate to the Contractor.

## **Defects liability period**

A Defects Liability Period of 12 months will follow the construction phase. During this time period the municipality is obliged to inspect the construction on a bi-monthly basis and to report any defect immediately to the TAT. At the end of the Defect Liability Period the municipal technical commission will be assessing the state of the construction. One week after the successful commissioning, the municipality shall issue a *Performance certificate*, after which the TAT/ European Office in Kosovo will issue a Final Acceptance Certificate to the Contractor which shall release the construction company from all obligations.

## **Annexes**

- i Application form (incl. required document and permits, people designated by the municipality to the project from the respective department)
- ii Check-lists/Questionnaire application process
  - documents
  - approvals
- iii Criteria used by the SC during the project proposal assessment
- iiii *Practical Guide to Contract procedures for EC external actions*

**Annex (iii)**

<b>Criteria</b>	<b>Points</b>	<b>Verification of means</b>
<b>General</b>		
Estimated duration of the works (up to 12 months)		to be verified by TA
Estimated costs		
What is the number of people benefiting from the construction		
What is the percentage of the women employed in the Municipality in relation to the total number of municipal employees		
<b>Municipal Development Plan</b>		
Does a Municipal Development Plan exist or is it in preparation?		confirmation letter from MESP
If yes, which phases have been completed?		
Is the project proposal in line with a ministerial master plan?		confirmation letter from the respective Ministry
Is the project part of a systematically planned programme? *		to be verified by TAT
Were the inhabitants of the municipality consulted during the project development? *		
<b>Minorities: Integration and Returns</b>		
What is the ranking of the municipality in the most recent "Municipal Assessment Form" survey?		information from Office of Returns and Community (ORC)
What is the percentage of inhabitants in the municipality belonging to minority communities?		composition of communities proposed
<b>Environment</b>		
Was an Environmental Impact Assessment carried out?		to be verified by TAT
Was it approved by the Ministry of Environment?		confirmation letter from MESP
<b>Economic Development</b>		
What is the number of people gaining employment from the project		to be verified by TAT
<b>Financial Impact</b>		
What is the ratio of the estimated project costs to the Municipal Budget 2012		municipality
How much of the municipal budget was spent in 2011 and already spent		

in 2012?		
<b>Technical Aspects</b>		
Is the project technically feasible? *		to be verified by TAT
Does the project suggest innovative technologies?		
Is the technical report (incl. data survey and calculations) is complete and correct?		
Is the cost estimation complete and correct?		
Is the site plan is complete and accurate?		
<b>Operation and Maintenance</b>		
Is the future operator known and committed? *		confirmation letter from the future operator
Does an O&M budget plan exist? *		to be verified by TAT
Is the proposed budget plan feasible? *		
Was a municipal maintenance plan submitted?*		
<b>Questions marked with a "*" must be answered positive otherwise the project proposal will be disqualified</b>		

## ANNEX 7. Donations in Municipal Infrastructure

Beneficiary Agency /	Project Title	Project Description	Municipality	Donor Agency
<b>Municipality of Decan (1)</b>				
	Support of Local Environmental Action Plans in Kosovo 2011-2013	The project has two components: 1. Focus the drafting of Local Environmental Action Plans (LEAP), which includes a description and analysis of the environmental situation and prioritization of actions to be taken 2. Support networking of LEAP stakeholders from the beneficiary municipalities	- Decan - Fushe Kosova - Gracanica - Hani i Elezit - Istog - Junik - Mitrovica - Obiliq - Partesh - Podujeva	Swedish International Development Cooperation Agency
<b>Municipality of Dragash (6)</b>				
	IPA 2007 - Municipal, Social and Economic Infrastructure Programme, Lot 3 - Design-Build Municipal Water and Sanitation Projects	Construction of the Dragash/Dragas;, Gjakova; Junik/Junik, Fushe Kosove; - Sewerage System and Shterpce, Suhareka - Water Supply Network.	- Dragash - Fushe Kosova - Gjakova - Junik - Shterpce - Suhareka	EU Office in Kosovo
	Training, Micro-credit and Agriculture Development in Kosovo	The initiative is focused on 3 main related areas: micro-credit activities, training activities and promoting of the development&nbsp; of the agricultural and zootechnical industries. The social and economic inclusion is a cross-cutting issue in the implementation of the activities.	- Dragash - Gjakova - Klina - Peja - Prizren	Italian Cooperation

	Conservation of Biodiversity and Sustainable Land Use Management in Dragash/Dragaš	The purpose of this three-year project is to provide continuing support to the establishment of a sustainable development framework for Dragash/Dragas; municipality, one of the poorest municipalities in Kosovo, and where biodiversity valuable for Kosovo and for South East Europe exist.	Dragash	Finland
	IPA 2009 - Building of Green Market in Dragash Municipality		Dragash	EU Office in Kosovo
	Preparatory Assistance Dragash	The purpose of this project is to provide support to the establishment of Sharr prodhimi Stewardship Authority by assisting in the formulation of an integrated development strategy as well as implementing a series of pilot activities that would contribute to creating a sustainable development framework for Dragash/Dragas	Dragash	Embassy of Finland in Kosovo
	Art Gold Kosovo	-Decentralized Cooperation; networking and partnerships are implemented at municipal level. -Strengthened capacity of AKM and MLGA for decentralized cooperation partnerships.	Dragash	Belgian Technical Cooperation
<b>Municipality of Ferizaj (10)</b>				
	Support to environmental action planning in South Eastern Europe	Components of the programme are: - Local Environmental Action Planning for Sustainability in SEE - Environmental Financing - Sustainable Rural Development and Biodiversity	- Ferizaj - Gjakova - Gjilan - Klina - Peja	Swedish International Development Cooperation Agency
	Transnational Action Against Child Trafficking (TACT)		- Ferizaj - Gjakova - Gjilan - Mitrovica - Peja - Prishtina - Prizren	Swedish International Development Cooperation Agency
	Improving institutional capacity and monitoring capabilities at central and local level for increasing vulnerability of Roma in Western Balkans			Swedish International Development Cooperation Agency

	Municipal Spatial Planning Support Programme		- Ferizaj - Gjilan - Hani i Elezit - Junik - Mitrovica - Peja - Prizren	Swedish International Development Cooperation Agency
	Kosovo Water Supply in SE Kosovo	The water supply system conditions of one municipality will be improved through rehabilitation / extension of the network with corresponding house connections and installation of water meters and/or construction of reservoirs		Swiss State Secretariat for Economic Affairs
	Support to Vocational Education Reform in Kosovo	Build and equip the vocational education facilities in Prizren (for trade and commerce) and in ferizaj (for health related professions). Develop/improve curricula, train teachers and administrators.		Luxembourg
	IPA 2010 - Regional Economic Development -Development of Tourism in the East Region of Kosovo	To contribute in creating the basis for sustainable economic development of Kosovo East region through development of tourism		EU Office in Kosovo
	Decreasing Roma Vulnerability	Decreasing vulnerability in Western Balkans intends to decrease vulnerability and human security risks Roma are facing through improving their access to social services and development opportunities at local level.	- Ferizaj - Prizren	Swedish International Development Cooperation Agency
	Child Friendly Schools - Inclusive Education	Increase quality of education through creation of inclusive school	- Ferizaj - Fushe Kosova - Obiliq	Embassy of Netherlands
	Support to the Municipal Spatial Planning Project, Phase 3	The support to the Municipal Spatial Planning Project comprise		Swedish International Development Cooperation Agency
<b>Municipality of Fushe Kosova (6)</b>				

	IPA 2007 - Municipal, Social and Economic Infrastructure Programme, Lot 3 - Design-Build Municipal Water and Sanitation Projects	Construction of the Dragash/Dragash;, Gjakova ; Junik/Junik, Fushe Kosove; - Sewerage System and Shterpce,, Suhareka; - Water Supply Network.	<ul style="list-style-type: none"> <li>- Dragash</li> <li>- Fushe Kosova</li> <li>- Gjakova</li> <li>- Junik</li> <li>- Shterpce</li> <li>- Suhareka</li> </ul>	EU Office in Kosovo
	Return and Reintegration in Kosovo	The Return and Reintegration in Kosovo project continues and supplements past and ongoing assistance to the sustainable return and reintegration of displaced persons in Kosovo, adapting such assistance to the direct agreement between Belgrade and Pristina, like the Protocol on Returns, and above all the new policy context since Kosovo declared Independence on 17 February.	<ul style="list-style-type: none"> <li>- Fushe Kosova</li> <li>- Gjilan</li> <li>- Istog</li> <li>- Peja</li> </ul>	<ul style="list-style-type: none"> <li>- EU Office in Kosovo</li> <li>-Ministry for Communities and Returns</li> <li>-United Nations Development Programme</li> </ul>
	Support of Local Environmental Action Plans in Kosovo 2011-2013	<p>The project has two components:</p> <ol style="list-style-type: none"> <li>1. Focus the drafting of Local Environmental Action Plans (LEAP), which includes a description and analysis of the environmental situation and prioritization of actions to be taken.</li> <li>2. Support networking of LEAP stakeholders from the beneficiary municipalities.</li> </ol>	<ul style="list-style-type: none"> <li>- Decan</li> <li>- Fushe Kosova</li> <li>- Gracanica</li> <li>- Hani i Elezit</li> <li>- Istog</li> <li>- Junik</li> <li>- Mitrovica</li> <li>- Obiliq</li> <li>- Partesh</li> <li>- Podujeva</li> </ul>	Swedish International Development Cooperation Agency
	Improving the Delivery of RAE Education in the Municipality of Fushë Kosovë/Kosovo Polje	Improve the education of Roma, Ashkali and Egyptian (RAE) communities by strengthening the capacity of municipal officials to deal with RAE education and to implement the municipal action plan on RAE integration with a focus on education component as part of the Strategy for the Integration of Roma, Ashkali and Egyptian Communities in Kosovo 2009-2015.	Fushe Kosova	United Nations Children's Fund

	Child Friendly Schools - Inclusive Education	Increase quality of education through creation of inclusive school.	- Ferizaj - Fushe Kosova - Obiliq	Embassy of Netherlands
	Empowering Roma, Askali and Egyptian Communities in Fushë Kosova	The Strategy for the Integration of Roma, Ashkali and Egyptian communities in Kosovo; is a blueprint for a more just society, particularly for Kosovo minority children. Two program components in ; Kosova can help achieve this: Kosovo Learning Center, making education a reality for the most disadvantaged children; and facilitation and advocacy for meaningful and committed implementation of the Strategy.	Fushe Kosova	United Nations Children's Fund
<b>Municipality of Gjakova (5)</b>				
	Support to environmental action planning in South Eastern Europe	Components of the programme are: - Local Environmental Action Planning for Sustainability in SEE - Environmental Financing - Sustainable Rural Development and Biodiversity.	- Ferizaj - Gjakova - Gjilan - Klina - Peja	Swedish International Development Cooperation Agency
	Transnational Action Against Child Trafficking (TACT)		- Ferizaj - Gjakova - Gjilan - Mitrovica - Peja - Prishtina - Prizren	Swedish International Development Cooperation Agency
	IPA 2007 - Municipal, Social and Economic Infrastructure Programme, Lot 3 - Design-Build Municipal Water and Sanitation Projects	Construction of the Dragash/ Dragash;, Gjakova; Junik/ Junik, Fushe Kosove/ Kosovo Polje Sewerage System ;&nbsp; and Shterpce, Suhareka; - Water Supply Network.	- Dragash - Fushe Kosova - Gjakova - Junik - Shterpce - Suhareka	EU Office in Kosovo
	RAE Housing and Integration Project (RAE-HIP) in Ali Ibra	The project will improve the living conditions of RAE communities in Ali Ibra settlement by providing minimal standard individual houses. It will further promote their social inclusion and economic strengthening.	Gjakova	Swiss Federal Office for Migration



	Training, Micro-credit and Agriculture Development in Kosovo	The initiative is focused; on 3 main related areas: micro-credit activities, training activities and promoting of the development; of the agricultural and zootechnical industries ; The social and economic inclusion is a cross-cutting issue in the implementation of the activities.	- Dragash - Gjakova - Klina - Peja - Prizren	Italian Cooperation
<b>Municipality of Gjilan (8)</b>				
	IPA 2008 - Operational support to the Regional Development Agency - RDA East (Gjilan)	To foster EU Regional Economic Development (EURED) approach in the economic region East.&nbsp;		EU Office in Kosovo
	Support to environmental action planning in South Eastern Europe	Components of the programme are: - Local Environmental Action Planning for Sustainability in SEE - Environmental Financing - Sustainable Rural Development and Biodiversity	- Ferizaj - Gjakova - Gjilan - Klina - Peja	Swedish International Development Cooperation Agency
	Transnational Action Against Child Trafficking (TACT)		- Ferizaj - Gjakova - Gjilan - Mitrovica - Peja - Prishtina - Prizren	Swedish International Development Cooperation Agency
	Municipal Spatial Planning Support Programme		- Ferizaj - Gjilan - Hani i Elezit - Junik - Mitrovica - Peja - Prizren	Swedish International Development Cooperation Agency
	Kosovo Water Supply in SE Kosovo	The water supply system conditions of one municipality will be improved through rehabilitation / extension of the network with corresponding house connections and installation of water meters and/or construction of reservoirs.		Swiss State Secretariat for Economic Affairs

	Development of Agricultural Capacity in Kosovo			Turkish International Cooperation and Development Agency
	Return and Reintegration in Kosovo	The Return and Reintegration in Kosovo project continues and supplements past and ongoing assistance to the sustainable return and reintegration of displaced persons in Kosovo, adapting such assistance to the direct agreement between Belgrade and Pristina, like the Protocol on Returns, and above all the new policy context since Kosovo declared Independence on 17 February 2008.	- Fushe Kosova - Gjilan - Istog - Peja	- European Commission Liaison Office to Kosovo - Ministry for Communities and Returns - United Nations Development Programme
	Support to the Municipal Spatial Planning Project, Phase 3	The support to the Municipal Spatial Planning Project Contribute to sustainable development of partner municipalities through strategic and comprehensive planning interventions with particular focus on the environment		Swedish International Development Cooperation Agency
<b>Municipality of Gracanica (2)</b>				
	Support of Local Environmental Action Plans in Kosovo 2011-2013	The project has two components:  1. Focus the drafting of Local Environmental Action Plans (LEAP), which includes a description and analysis of the environmental situation and prioritization of actions to be taken. 2. Support networking of LEAP stakeholders from the beneficiary municipalities	- Decan - Fushe Kosova - Gracanica - Hani i Elezit - Istog - Junik - Mitrovica - Obiliq - Partesh - Podujeva	Swedish International Development Cooperation Agency

	Support to the Municipal Spatial Planning Project, Phase 3	The support to the Municipal Spatial Planning Project comprise -Contribute to sustainable development of partner municipalities through strategic and comprehensive planning interventions with particular focus on the environment. -Enhancement of local democracy through participatory and transparent municipal planning processes. -Improvement of the physical environment through demonstration projects identified and designed though urban planning interventions Strengthening of capacities of central level institutions.		Swedish International Development Cooperation Agency
<b>Municipality of Hani i Elezit (5)</b>				
	Municipal Spatial Planning Support Programme		- Ferizaj - Gjilan - Hani i Elezit - Junik - Mitrovica - Peja - Prizren	Swedish International Development Cooperation Agency
	IPA 2007 - Construction of Municipal and Economic Infrastructure Lot 2 - Design-Build Municipal Roads Projects	Preparation of the detailed design and rehabilitation and construction of roads in four Municipalities: Hani i Elezit/Deneral Jankovic - Village Road Paldenice/Palivodenica Kamenice/Kamenica - Village Road Hogosht/Ogoste-Polocke/Polocka Prishtine/Pristina - Village Road Sushice/Susica - Shashkoc/Saskovac Prizren/Prizren - Village Road Romaje/Romaja - Rogove/Rogovo.	- Hani i Elezit - Kamenica - Prishtina - Prizren	EU Office in Kosovo
	Swiss Kosovo Local Governace and Decentralization Support (LOGOS) Phase II	LOGOS Phase II builds on the previous phase and currently works with eight municipalities of South East of Kosovo. The project support the municipalities to become more accountable, transparent, equitable and effective in local governance and be able to deliver key services to satisfy all citizen groups.; More specifically, the project is concentrated in three areas of support such as: planning and resource management, administration and public services and capitalization and dissemination of experiences.	- Hani i Elezit - Kacanik - Kamenica - Klllokot - Novoberda - Ranilluk - Shterpce - Vitia	Swiss Agency for Development and Cooperation

	Support of Local Environmental Action Plans in Kosovo 2011-2013	The project has two components:  1. Focus the drafting of Local Environmental Action Plans (LEAP), which includes a description and analysis of the environmental situation and prioritization of actions to be taken  2. Support networking of LEAP stakeholders from the beneficiary municipalities.	- Decan - Fushe Kosova - Gracanica - Hani i Elezit - Istog - Junik - Mitrovica - Obiliq - Partesh - Podujeva	Swedish International Development Cooperation Agency
	Support to the Municipal Spatial Planning Project, Phase 3	The support to the Municipal Spatial Planning Project comprise: - Contribute to sustainable; development of partner municipalities through strategic and comprehensive planning interventions with particular focus on the environment. -Enhancement of local democracy through participatory and transparent municipal planning processes. -Improvement of the physical environment through demonstration projects identified and designed through urban planning interventions. -Strengthening of capacities of central level institutions.		Swedish International Development Cooperation Agency
<b>Municipality of Istog (2)</b>				
	Return and Reintegration in Kosovo	The Return and Reintegration in Kosovo project continues and supplements past and ongoing assistance to the sustainable return and reintegration of displaced persons in Kosovo, adapting such assistance to the direct agreement between Belgrade and Pristina, like the Protocol on Returns, and above all the new policy context since Kosovo declared Independence on 17 February 2008.	- Fushe Kosova - Gjilan - Istog - Peja	EU Office in Kosovo - Ministry for Communities and Returns - United Nations Development Programme

	Support of Local Environmental Action Plans in Kosovo 2011-2013	The project has two components: 1. Focus the drafting of Local Environmental Action Plans (LEAP), which includes a description and analysis of the environmental situation and prioritization of actions to be taken. 2. Support networking of LEAP stakeholders from the beneficiary municipalities.	- Decan - Fushe Kosova - Gracanica - Hani i Elezit - Istog - Junik - Mitrovica - Obiliq - Partesh - Podujeva	Swedish International Development Cooperation Agency
<b>Municipality of Junik (5)</b>				
	Cultural Heritage Programme in the Western Balkans			Swedish International Development Cooperation Agency
	Municipal Spatial Planning Support Programme		- Ferizaj - Gjilan - Hani i Elezit - Junik - Mitrovica - Peja - Prizren	Swedish International Development Cooperation Agency
	IPA 2007 - Municipal, Social and Economic Infrastructure Programme, Lot 3 - Design-Build Municipal Water and Sanitation Projects	Construction of the Dragash/Draga, Gjakova; Junik/Junik, Fush Kosova - Sewerage System and Shtepce, Suharek/Suva Reka; - Water Supply Network.	- Dragash - Fushe Kosova - Gjakova - Junik - Shterpce - Suhareka	EU Office in Kosovo

	Support of Local Environmental Action Plans in Kosovo 2011-2013	The project has two components: 1. Focus the drafting of Local Environmental Action Plans (LEAP), which includes a description and analysis of the environmental situation and prioritization of actions to be taken. 2. Support networking of LEAP stakeholders from the beneficiary municipalities	<ul style="list-style-type: none"> <li>- Decan</li> <li>- Fushe Kosova</li> <li>- Gracanica</li> <li>- Hani i Elezit</li> <li>- Istog</li> <li>- Junik</li> <li>- Mitrovica</li> <li>- Obiliq</li> <li>- Partesh</li> <li>- Podujeva</li> </ul>	Swedish International Development Cooperation Agency
	Support to the Municipal Spatial Planning Project, Phase 3	The support to the Municipal Spatial Planning Project comprise: -Contribute to sustainable development of partner municipalities through strategic and comprehensive planning interventions with particular focus on the environment. -Enhancement of local democracy through participatory and transparent municipal planning processes. -Improvement of the physical environment through demonstration projects identified and designed through urban planning interventions. -Strengthening of capacities of central level institutions.		Swedish International Development Cooperation Agency
<b>Municipality of Kacanik (1)</b>				
	Swiss Kosovo Local Governance and Decentralization Support (LOGOS) Phase II	LOGOS Phase II builds on the previous phase and currently works with eight municipalities of South East of Kosovo. The project support the municipalities to become more accountable, transparent, equitable and effective in local governance and be able to deliver key services to satisfy all citizen groups. More specifically, the project is concentrated in three areas of support such as: planning and resource management, administration and public services and capitalization and dissemination of experiences.	<ul style="list-style-type: none"> <li>- Hani i Elezit</li> <li>- Kacanik</li> <li>- Kamenica</li> <li>- Klllokot</li> <li>- Novoberda</li> <li>- Ranilluk</li> <li>- Shterpce</li> <li>- Vitia</li> </ul>	Swiss Agency for Development and Cooperation
<b>Municipality of Kamenica (2)</b>				

	IPA 2007 - Construction of Municipal and Economic Infrastructure Lot 2 - Design-Build Municipal Roads Projects	Preparation of the detailed design and rehabilitation and construction of roads in four Municipalities: -Hani i Elezit/Deneral Jankovic - Village Road Paldenice/Palivodenica Kamenice/Kamenica - Village Road Hogosht/Ogoste-Polocke/Polocka Prishtine/Pristina - Village Road Sushice/Susica - Shashkoc/Saskovac Prizren/Prizren - Village Road Romaje/Romaja - Rogove/Rogovo.	- Hani i Elezit - Kamenica - Prishtina - Prizren	EU Office in Kosovo
	Swiss Kosovo Local Governance and Decentralization Support (LOGOS) Phase II	LOGOS Phase II builds on the previous phase and currently works with eight municipalities of South East of Kosovo. The project support the municipalities to become more accountable, transparent, equitable and effective in local governance and be able to deliver key services to satisfy all citizen groups.	- Hani i Elezit - Kacanik - Kamenica - Klllokot - Novoberda - Ranilluk - Shterpce - Vitia	Swiss Agency for Development and Cooperation
<b>Municipality of Klina (3)</b>				
	Support to environmental action planning in South Eastern Europe	Components of the programme are: - Local Environmental Action Planning for Sustainability in SEE - Environmental Financing - Sustainable Rural Development and Biodiversity.	- Ferizaj - Gjakova - Gjilan - Klina - Peja	Swedish International Development Cooperation Agency
	Training, Micro-credit and Agriculture Development in Kosovo	The initiative is focused; on 3 main related areas: micro-credit activities, training activities and promoting of the development of the agricultural and zootechnical industries. ; The social and economic inclusion is a cross-cutting issue in the implementation of the activities.	- Dragash - Gjakova - Klina - Peja - Prizren	Italian Cooperation
	IPA 2008 - Municipal Social and Economic Infrastructure - Roads and a Bridge" - Lot 2	The works, subject under this contract includes: 1. Obiliq/Obilić rehabilitation of 13 local roads 2. Klin&euml;-Klina &ndash; Bridge construction in (Zllakuqan/Zlakućan) - the crossing over the main route (local road).	- Klina - Obiliq	EU Office in Kosovo
<b>Municipality of Klllokot (1)</b>				

	Swiss Kosovo Local Governance and Decentralization Support (LOGOS) Phase II	LOGOS Phase II builds on the previous phase and currently works with eight municipalities of South East of Kosovo. The project supports the municipalities to become more accountable, transparent, equitable and effective in local governance and be able to deliver key services to satisfy all citizen groups.	- Hani i Elezit - Kacanik - Kamenica - Kllokot - Novoberda - Ranilluk - Shterpce - Vitia	Swiss Agency for Development and Cooperation
<b>Municipality of Lipjan (1)</b>				
	IPA 2007 - Construction of Housing & Holding Facility for Asylum Seekers at Magura, Lipjan/Lipljan municipality	The contract consists of construction of housing and holding buildings for 50 asylum seekers.	Lipjan	EU Office in Kosovo
<b>Municipality of Malisheva (1)</b>				
	IPA 2008 - Business Support Centre - Malisheva	Establishment of new SMEs and provision and demand driven training, counseling and consulting enabling the existing SMEs to further develop as a result of their improved competitiveness.	Malisheva	EU Office in Kosovo
<b>Municipality of Mamusha (6)</b>				
	Development of Agricultural Capacity in Kosovo			Turkish International Cooperation and Development Agency
	Capacity Building in Health Sector	The project involves donation of laboratory equipment, ultrasound machine, ambulance and other equipment to Municipality of Mamush.	Mamusha	Embassy of Turkey
	Capacity Building in Health Sector(3)	The project involved donation of various types' health equipment to Municipality of Mamusha.	Mamusha	Embassy of Turkey
	Development Of Educational Infrastructure in Kosovo  -School Construction in Mamusha		Mamusha	Turkish International Cooperation and Development Agency



	IPA 2010 - Regional Economic Development - Economic Revitalization of Agricultural Production and Food Processing through the establishment of a Green Market in the Municipality of Mamusha	To improve conditions for local agricultural businesses in the Kosovo South region, through creating the basis for the sustainable economic development in the Mamusha municipality.	Mamusha	EU Office in Kosovo
	Support to the Municipal Spatial Planning Project, Phase 3	The support to the Municipal Spatial Planning Project comprise: - Contribute to sustainable development of partner municipalities through strategic and comprehensive planning interventions with particular focus on the environment.		Swedish International Development Cooperation Agency
<b>Municipality of Mitrovica (14)</b>				
	IPA 2008 - Operational support to the Regional Development Agency - RDA North (Mitrovica)	To foster EU Regional Economic Development (EURED) approach in the economic region North.		EU Office in Kosovo
	IPA 2007 - Construction of Sports Fields and Playgrounds at Pristina, Mitrovica, Peja and Prizren.	Municipal infrastructure facility project at the 4 biggest Municipalities (Mitrovica, Pristina, Peja and Prizren) for supplying them playground equipment and sports fields.	- Mitrovica - Peja - Prishtina - Prizren	EU Office in Kosovo
	European College Business Studies & Public Administration Mitrovica		- Mitrovica - North Mitrovica	Swedish International Development Cooperation Agency
	Stabilisation of Roma, Ashkalia and Egyptian Communities in Mitrovica		Mitrovica	Swedish International Development Cooperation Agency

	Transnational Action Against Child Trafficking (TACT)		- Ferizaj - Gjakova - Gjilan - Mitrovica - Peja - Prishtina - Prizren	Swedish International Development Cooperation Agency
	Advisory services to the Municipality of Mitrovica		Mitrovica	Swedish International Development Cooperation Agency
	Municipal Spatial Planning Support Programme		- Ferizaj - Gjilan - Hani i Elezit - Junik - Mitrovica - Peja - Prizren	Swedish International Development Cooperation Agency
	Water in Mitrovica	Rehabilitation of the water distribution network. Provision of equipment and training to the Mitrovica Regional Water Company. Development of a hydraulic model for improved network maintenance. Installation of meters, at the household level and at the area level. Support to the billing system.		Luxembourg
	Area Based Development		- Mitrovica - North Mitrovica - Zvecan	World Health Organization
	IPA 2009 - Promotion of Agriculture - Horticulture, livestock and fruit production in Mitrovica Region		Mitrovica	EU Office in Kosovo

	Support of Local Environmental Action Plans in Kosovo 2011-2013	The project has two components: 1. Focus the drafting of Local Environmental Action Plans (LEAP), which includes a description and analysis of the environmental situation and prioritization of actions to be taken. 2. Support networking of LEAP stakeholders from the beneficiary municipalities.	- Decan - Fushe Kosova - Gracanica - Hani i Elezit - Istog - Junik - Mitrovica - Obiliq - Partesh - Podujeva	Swedish International Development Cooperation Agency
	IPA 2010 - Regional Economic Development - Developing and Managing the Mitrovica Business Park	To contribute in creating the basis for sustainable economic development of Kosovo North region through development of the management of Mitrovica Business Park	Mitrovica	EU Office in Kosovo
	Kosovo Environment HotSpots	1. Remediation of Stan Trg/Stari Trg and Novo Brdo/Artana mines.		Embassy of Netherlands
	Support to the Municipal Spatial Planning Project, Phase 3	The support to the Municipal Spatial Planning Project comprise (text missing)		Swedish International Development Cooperation Agency
<b>Municipality of Novoberda (3)</b>				
	IPA 2008 - Construction of Municipal Social and Economic Infrastructure Lot 1 - Design-Build Municipal Building Projects	Detailed design and construction of: Novo Brdo - Sports and Cultural Centre and Vushtrri/Vučitrn - Health Centre	- Novoberda - Vushtrria	EU Office in Kosovo

	Swiss Kosovo Local Governance and Decentralization Support (LOGOS) Phase II	LOGOS Phase II builds on the previous phase and currently works with eight municipalities of South East of Kosovo.	- Hani i Elezit - Kacanik - Kamenica - Kllokot - Novoberda - Ranilluk - Shterpce - Vitia	Swiss Agency for Development and Cooperation
	Kosovo Environment HotSpots	1. Remediation of Stan Trg/Stari Trg and Novo Brdo/Artana mines.		Embassy of Netherlands
<b>Municipality of Obiliq (3)</b>				
	Support of Local Environmental Action Plans in Kosovo 2011-2013	The project has two components:  1. Focus the drafting of Local Environmental Action Plans (LEAP), which includes a description and analysis of the environmental situation and prioritization of actions to be taken.  2. Support networking of LEAP stakeholders from the beneficiary municipalities.	- Decan - Fushe Kosova - Gracanica - Hani i Elezit - Istog - Junik - Mitrovica - Obiliq - Partesh - Podujeva	Swedish International Development Cooperation Agency
	IPA 2008 - Municipal Social and Economic Infrastructure - Roads and a Bridge" - Lot 2	The works, subject under this contract includes: 1. Obiliq/Obilić rehabilitation of 13 local roads. 2. <b>Klin&amp;euml</b> ; -Klina Bridge construction in (Zllakuqan/Zlakućan) - the crossing over the main route (local road).	- Klina - Obiliq	EU Office in Kosovo
	Child Friendly Schools - Inclusive Education	Increase quality of education through creation of inclusive school	- Ferizaj - Fushe Kosova - Obiliq	Embassy of Netherlands
<b>Municipality of Partesh (2)</b>				

	Support of Local Environmental Action Plans in Kosovo 2011-2013	The project has two components:  1. Focus the drafting of Local Environmental Action Plans (LEAP), which includes a description and analysis of the environmental situation and prioritization of actions to be taken.  2. Support networking of LEAP stakeholders from the beneficiary municipalities.	- Decan - Fushe Kosova - Gracanica - Hani i Elezit - Istog - Junik - Mitrovica - Obiliq - Partesh - Podujeva	Swedish International Development Cooperation Agency
	Support to the Municipal Spatial Planning Project, Phase 3	The support to the Municipal Spatial Planning Project comprise		Swedish International Development Cooperation Agency
<b>Municipality of Peja (11)</b>				
	IPA 2008 - Operational support to the Regional Development Agency - RDA West (Peja)	To foster EU Regional Economic Development (EURED) approach in the economic region West.		EU Office in Kosovo
	IPA 2007 - Construction of Sports Fields and Playgrounds at Pristina, Mitrovica, Peja and Prizren.	Municipal infrastructure facility project at the 4 biggest Municipalities (Mitrovica, Pristina, Peja and Prizren) for supplying them playground equipment and sports fields.	- Mitrovica - Peja - Prishtina - Prizren	EU Office in Kosovo
	Support to environmental action planning in South Eastern Europe	Components of the programme are: - Local Environmental Action Planning for Sustainability in SEE. - Environmental Financing. - Sustainable Rural Development and Biodiversity.	- Ferizaj - Gjakova - Gjilan - Klina - Peja	Swedish International Development Cooperation Agency
	Transnational Action Against Child Trafficking (TACT)		- Ferizaj - Gjakova - Gjilan - Mitrovica - Peja - Prishtina - Prizren	Swedish International Development Cooperation Agency

	Municipal Spatial Planning Support Programme		<ul style="list-style-type: none"> <li>- Ferizaj</li> <li>- Gjilan</li> <li>- Hani i Elezit</li> <li>- Junik</li> <li>- Mitrovica</li> <li>- Peja</li> <li>- Prizren</li> </ul>	Swedish International Development Cooperation Agency
	SEENET II : a network of cross border cooperation between Italy and Sout East Europe	The main activities are related to facilitate the access to the EU pre-accession funds in the field of local communities development.	<ul style="list-style-type: none"> <li>- Peja</li> <li>- Prishtina</li> </ul>	Italian Cooperation
	Training, Micro-credit and Agriculture Development in Kosovo	The initiative is focused on 3 main related areas: micro-credit activities, training activities and promoting of the development; of the agricultural and zootechnical industries The social and economic inclusion is a cross-cutting issue in the implementation of the activities.	<ul style="list-style-type: none"> <li>- Dragash</li> <li>- Gjakova</li> <li>- Klina</li> <li>- Peja</li> <li>- Prizren</li> </ul>	Italian Cooperation
	Return and Reintegration in Kosovo	The Return and Reintegration in Kosovo project continues and supplements past and ongoing assistance to the sustainable return and reintegration of displaced persons in Kosovo, adapting such assistance to the direct agreement between Belgrade and Pristina, like the Protocol on Returns, and above all the new policy context since Kosovo declared Independence on 17 February 2008.	<ul style="list-style-type: none"> <li>- Fushe Kosova</li> <li>- Gjilan</li> <li>- Istog</li> <li>- Peja</li> </ul>	<ul style="list-style-type: none"> <li>- EU Office in Kosovo</li> <li>- Ministry for Communities and Returns</li> <li>- United Nations Development Programme</li> </ul>
	IPA 2008 - Dukagjini and Rugova Valley Access Action Plan	The overall objective is to develop the tourism/leisure, agriculture and transport services industries in Dukagjini-Peja Region.	Peja	EU Office in Kosovo
	IPA 2008 - Construction of the Irrigation Pipeline in Gllaviqica/Glavicica-Peja/Pec Municipality		Peja	EU Office in Kosovo
	Support to the Municipal Spatial Planning Project, Phase 3	The support to the Municipal Spatial Planning Project comprise (text missing).		Swedish International Development Cooperation Agency

<b>Municipality of Podujeva (2)</b>				
	Support of Local Environmental Action Plans in Kosovo 2011-2013	The project has two components: 1. Focus the drafting of Local Environmental Action Plans (LEAP), which includes a description and analysis of the environmental situation and prioritization of actions to be taken. 2. Support networking of LEAP stakeholders from the beneficiary municipalities.	<ul style="list-style-type: none"> <li>- Decan</li> <li>- Fushe Kosova</li> <li>- Gracanica</li> <li>- Hani i Elezit</li> <li>- Istog</li> <li>- Junik</li> <li>- Mitrovica</li> <li>- Obiliq</li> <li>- Partesh</li> <li>- Podujeva</li> </ul>	Swedish International Development Cooperation Agency
	IPA 2010 - Regional Economic Development - Developing, Improving and Promoting Tourism in the Batllava Lake	To contribute in creating the basis for sustainable economic development of Kosovo Centre region through developing, improving and promoting tourism in the Batllava Lake.		European Commission Liaison Office to Kosovo
<b>Municipality of Prishtina (7)</b>				
	IPA 2008 - Operational support to the Regional Development Agency - RDA Centre (Pristina)	To foster EU Regional Economic Development (EURED) approach in the economic region Centre.		European Commission Liaison Office to Kosovo
	IPA 2007 - Construction of Sports Fields and Playgrounds at Pristina, Mitrovica, Peja and Prizren.	Municipal infrastructure facility project at the 4 biggest Municipalities (Mitrovica, Pristina, Peja and Prizren) for supplying them playground equipment and sports fields.	<ul style="list-style-type: none"> <li>- Mitrovica</li> <li>- Peja</li> <li>- Prishtina</li> <li>- Prizren</li> </ul>	European Commission Liaison Office to Kosovo
	IPA 2008 - Technical Assistance for preparation of investment feasibility study on multi-sport facility in Pristina, Kosovo	The specific objective of this project is the preparation of investment feasibility study/concept with economic options on transforming the Cultural, Sports and Commercial Centre Pallati i Rinise into modern centre for youth, sport and cultural activities for the benefit of the Kosovo's citizens.	Prishtina	European Commission Liaison Office to Kosovo

	Transnational Action Against Child Trafficking (TACT)		- Ferizaj - Gjakova - Gjilan - Mitrovica - Peja - Prishtina - Prizren	Swedish International Development Cooperation Agency
	IPA 2007 - Construction of Municipal and Economic Infrastructure Lot 2 - Design-Build Municipal Roads Projects	Preparation of the detailed design and rehabilitation and construction of roads in four Municipalities: -Hani i Elezit/Deneral Jankovic - Village Road Paldenice/Palivodenica -Kamenice/Kamenica - Village Road Hogosht/Ogoste-Polocke/Polocka -Prishtine/Pristina - Village Road Sushice/Susica - Shashkoc/Saskovac -Prizren/Prizren - Village Road Romaje/Romaja - Rogove/Rogovo.	- Hani i Elezit - Kamenica - Prishtina - Prizren	European Commission Liaison Office to Kosovo
	IPA 2008 - TA for preparation of investment feasibility study on Pallati i Rinise	1) Sports venue: certification of the Pallati i Rinise in view of its refurbishment & detailed costs estimations of the works. 2) Detailed sketches for a Concert hall to be constructed within the available budget.		European Commission Liaison Office to Kosovo
	SEENET II : a network of cross border cooperation between Italy and Sout East Europe	The main activities are related to facilitate the access to the EU pre-accession funds in the field of local communities development	- Peja - Prishtina	Italian Cooperation
<b>Municipality of Prizren (16)</b>				
	IPA 2008 - Operational support to the Regional Development Agency - RDA South (Prizren)	To foster EU Regional Economic Development (EURED) approach in the economic region South.		European Commission Liaison Office to Kosovo
	IPA 2007 - Protection works for "Beledije" building in Prizren	This contract will provide necessary protection measures to Beledije building, enabling prevention of further distruction.	Prizren	European Commission Liaison Office to Kosovo
	IPA 2007 - Construction of Sports Fields and Playgrounds at Pristina, Mitrovica, Peja and Prizren.	Municipal infrastructure facility project at the 4 biggest Municipalities (Mitrovica, Pristina, Peja and Prizren) for supplying them playground equipment and sports fields.	- Mitrovica - Peja - Prishtina - Prizren	European Commission Liaison Office to Kosovo



	Transnational Action Against Child Trafficking (TACT)		- Ferizaj - Gjakova - Gjilan - Mitrovica - Peja - Prishtina - Prizren	Swedish International Development Cooperation Agency
	Cultural Heritage Programme in the Western Balkans			Swedish International Development Cooperation Agency
	Improving institutional capacity and monitoring capabilities at central and local level for increasing vulnerability of Roma in Western Balkans			Swedish International Development Cooperation Agency
	Municipal Spatial Planning Support Programme		- Ferizaj - Gjilan - Hani i Elezit - Junik - Mitrovica - Peja - Prizren	Swedish International Development Cooperation Agency
	IPA 2009 - Design and Supervision: rehabilitation of the fortress in Prizren	The project purpose is the design and subsequent supervision of works (to be contracted in late 2010) for rehabilitation of the Prizren fortress and its surroundings, which will contribute to revitalization of the economic environment in Prizren and public awareness of the significance of cultural heritage as a means of economic and social development.	Prizren	European Commission Liaison Office to Kosovo
	IPA 2007 - Construction of Municipal and Economic Infrastructure Lot 2 - Design-Build Municipal Roads Projects	Preparation of the detailed design and rehabilitation and construction of roads in four Municipalities: Hani i Elezit/Deneral Jankovic - Village Road Paldenice/Palivodenica Kamenice/Kamenica - Village Road Hogosht/Ogoste-Polocke/Polocka Prishtine/Pristina - Village Road Sushice/Susica - Shashkoc/Saskovac Prizren/Prizren - Village Road Romaje/Romaja - Rogove/Rogovo.	- Hani i Elezit - Kamenica - Prishtina - Prizren	European Commission Liaison Office to Kosovo

	Training, Micro-credit and Agriculture Development in Kosovo	The initiative is focused on 3 main related areas: micro-credit activities, training activities and promoting of the development; of the agricultural and zootechnical industries The social and economic inclusion is a cross-cutting issue in the implementation of the activities.	- Dragash - Gjakova - Klina - Peja - Prizren	Italian Cooperation
	Health Support Programme in Kosovo	The project works in three well-defined areas:  1. Support to the MoH in the development a a meaningful strategy. This comprises both capacity building as well as direct input to the development of the strategy itself.  2. Piloting of a Health Information System in the regions of Prishtina and Prizren. This includes IT infrastructure and development of systematized medical protocols, as well as the training for the correct use of the system.  3. A smaller element of direct infrastructure and equipment support will be implemented mostly but not exclusively in the Prizren region.		Luxembourg
	Support to Vocational Education Reform in Kosovo	Build and equip the vocational education facilities in Prizren (for trade and commerce) and in Ferizaj (for health related professions). Develop/improve curricula, train teachers and administrators.		Luxembourg
	IPA 2008 - Europa- Development and Culture Complex		Prizren	European Commission Liaison Office to Kosovo
	IPA 2008 - The Economic Development of the Prizren Region through improvement of tourist, potential infrastructure, establishment of a regional Tourist Association and rural tourist oriented business start-up	Contribute to the creation of the conditions for balanced and sustainable economic development across all the Economic region of Kosovo by creating economic conditions for competitive businesses through tourism development of the Prizren region.	Prizren	European Commission Liaison Office to Kosovo
	Decreasing Roma Vulnerability	The project Decreasing vulnerability in Western Balkans&rdquo; intends to decrease vulnerability and human security risks Roma are facing through improving their access to social services and development opportunities at local level.	- Ferizaj - Prizren	Swedish International Development Cooperation Agency
	Support to the Municipal Spatial Planning Project, Phase 3	The support to the Municipal Spatial Planning Project comprise (text missing).		Swedish International Development Cooperation Agency

<b>Municipality of Rahovec (3)</b>				
	Cultural Heritage Programme in the Western Balkans			Swedish International Development Cooperation Agency
	IPA 2008 - Collection Point for Fruits and Vegetables for the Municipalities of Rahovec, Mamusha, Prizren and Suhareka		- Mamusha - Prizren - Rahovec - Suhareka	European Commission Liaison Office to Kosovo
	IPA 2010 - Regional Economic Development - Wine Route and Wine Culture Development in South Kosovo	Contribute in creating the basis for sustainable economic development of Kosovo South region through project supporting the wine route and wine culture development.	Rahovec	European Commission Liaison Office to Kosovo
<b>Municipality of Ranillug (1)</b>				
	Swiss Kosovo Local Governance and Decentralization Support (LOGOS) Phase II	LOGOS Phase II builds on the previous phase and currently works with eight municipalities of South East of Kosovo. The project support the municipalities to become more accountable, transparent, equitable and effective in local governance and be able to deliver key services to satisfy all citizen groups. More specifically, the project is concentrated in three areas of support such as: planning and resource management, administration and public services and capitalization and dissemination of experiences.	- Hani i Elezit - Kacanik - Kamenica - Kllokot - Novoberda - Ranilluk - Shterpce - Vitia	Swiss Agency for Development and Cooperation
<b>Municipality of Shterpce (1)</b>				
	Swiss Kosovo Local Governance and Decentralization Support (LOGOS) Phase II	LOGOS Phase II builds on the previous phase and currently works with eight municipalities of South East of Kosovo. The project supports the municipalities to become more accountable, transparent, equitable and effective in local governance and be able to deliver key services to satisfy all citizen groups. More specifically, the project is concentrated in three areas of support such as: planning and resource management, administration and public services and capitalization and dissemination of experiences.	- Hani i Elezit - Kacanik - Kamenica - Kllokot - Novoberda - Ranilluk - Shterpce - Vitia	Swiss Agency for Development and Cooperation

<b>Municipality of Skenderaj (1)</b>				
	IPA 2009 - Regional Centre for Family Businesses (RCFB)	The overall objective is to contribute to the creation of the condition of balanced and sustainable economic development in the North Economic Region of Kosovo through job creation and development of family businesses; in the North Economic Region.		European Commission Liaison Office to Kosovo
<b>Municipality of Suhareka (2)</b>				
	Integrated regional development in the municipality of Suhareka/Suva Reka in the sector of Agriculture	The overall and specific objectives of the project will be achieved through a comprehensive and coordinated package of institutional capacity building measures in three areas, aimed at all sectors of the agricultural and rural economy in Suhareke/Suva Reka.	Suhareka	Austrian Development Agency
	IPA 2007 - Municipal, Social and Economic Infrastructure Programme, Lot 3 - Design-Build Municipal Water and Sanitation Projects	Construction of the Dragash/Dragaš; Gjakova Junik/Junik, Fushe kosove; / Kosovo Polje; - Sewerage System ;and Shterpce, Suharek&euml;/Suhareka - Water Supply Network.	- Dragash - Fushe Kosova - Gjakova - Junik - Shterpce - Suhareka	European Commission Liaison Office to Kosovo
<b>Municipality of Vushtrria (2)</b>				
	IPA 2008 - Design and Build of Municipal Infrastructure Works at Vushtrri	The contract consists of construction works for river deviation and demolition and reconstruction of the retain wall at Vushtrri - Gojbule - Karaxha road.		European Commission Liaison Office to Kosovo
	IPA 2008 - Construction of Municipal Social and Economic Infrastructure Lot 1 - Design-Build Municipal Building Projects	Detailed design and construction of: Novo Brdo - Sports; and Cultural Centre and Vushtrri/Vučitrn - Health Centre.	- Novoberda - Vushtrria	European Commission Liaison Office to Kosovo
<b>Municipality of Zvecan (1)</b>				

	Area Based Development	Area-based Development program (health component) is aiming to address; main health threats to the human security in the target area (Mitrovica/a North, Mitrovica/a South and Zvecan)	- Mitrovica - North Mitrovica - Zvecan	World Health Organization
<b>TOTAL (63)</b>				

Source: [ww.amp-mei.net](http://ww.amp-mei.net) –for more detailed information regarding the Funding-status of the projects etc, visit the webpage under the Resources TAB Page 4 (Document format Excel, title: Infrastructure donations in municipalities) <http://amp-mei.net/contentrepository/publicDocTabManager.do?action=publicShow>